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France	100.00	100.00	100.00	100.00
Germany	100.00	100.00	100.00	100.00
Italy	100.00	100.00	100.00	100.00
Japan	100.00	100.00	100.00	100.00
Netherlands	100.00	100.00	100.00	100.00
Portugal	100.00	100.00	100.00	100.00
Spain	100.00	100.00	100.00	100.00
Sweden	100.00	100.00	100.00	100.00
Switzerland	100.00	100.00	100.00	100.00
UK	100.00	100.00	100.00	100.00
USA	100.00	100.00	100.00	100.00

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

MICROCHIPS

France seeks funds for troubled group

Page 2

FT No. 31,663

THE FINANCIAL TIMES LIMITED 1992

Tuesday January 21 1992

£ D 8523A

World News Business Summary

## Airliner with 96 on board missing on French flight

A French Airbus A320 on a domestic flight from Lyon to Strasbourg went missing with 96 passengers and crew aboard, police began searching in the Vosges mountains of eastern France but were hampered by fog. There was no distress signal.

**Brooke to stay on**  
Britain's Northern Ireland minister Peter Brooke is to continue in his job, prime minister John Major said. Brooke offered to resign after criticism that he sang on Irish television hours after an IRA bombing which killed seven, Page 20; Observer, page 18.

**Beirli guards convicted**  
Two former East German border guards were convicted in Berlin of shooting a defector at the Berlin Wall. One was jailed for 8 years, the other received a suspended sentence, Page 3.

**Algerian militants held**  
Algerian police arrested Islamic militants suspected of attacks on security forces. Bombs were hurled at an Algiers police station, radio reports said, Page 4.

**Hyundai talks fail**  
Attempts to avert a clash between a huge force of riot police and workers barricaded at Hyundai, South Korea's largest carmaker, ended in discord. A company spokesman said, Page 4.

**Khmer Rouge attack**  
The Khmer Rouge mortared central Cambodian villages after killing 15 civilians and sending 10,000 fleeing in the worst violation so far of the three-month-old peace accord, Page 4.

**Kinshasa fears grow**  
Zaire prime minister Nguzu Karl-Bond ordered suspension of the pro-opposition national political conference, leading to renewed fears of street protests in Kinshasa, Page 4.

**Brussels crime soars**  
Belgian said homicide police patrols and anti-terrorist squads would be doubled in Brussels after soaring street crime last year shattered the capital's image as one of the safer cities of Europe.

**South African rampage**  
A white South African with an assault rifle fatally shot his father after a domestic quarrel, then rampaged through a shopping mall in Ladysmith, Natal, leaving nine dead and 19 wounded.

**Italy seizes assets**  
Italian magistrates confiscated the assets of a wealthy Belgian businessman six days after his seven-year-old son was kidnapped in Sardinia. The seizure is designed to prevent payment of a ransom.

**Balkan peace move**  
Bulgaria and Greece began unofficial talks in Athens aimed at preventing a rift following Bulgaria's recognition of the Yugoslav republic of Macedonia last week, Page 3.

**Romanian pay warning**  
Romanian prime minister Theodor Stolojan told trade unions demanding huge pay rises to avoid labour unrest which might lead the country into chaos.

**Pygmy burn station**  
Thousands of Moslem pilgrims burned down a railway station near Dhaka, Bangladesh, after authorities refused to lay on special trains to take them home quickly.

**Swedish joke mistfires**  
Norwegians shouldn't be portrayed as idiots, Oslo's diplomats told Swedish television after a children's programme shown on Norwegian TV bore the word "Norway".

## Kohl pledges to champion Frankfurt as financial hub

German chancellor Helmut Kohl yesterday urged the banks and Frankfurt stock exchange traders to crack down on insider dealing to help boost the city's claim to become Europe's financial centre. He promised to campaign for Frankfurt as headquarters of the future European central bank.

**US TREASURY** will sell more government securities without notice if it detects attempts to corner the market in new issues. The plan is among reforms aimed at opening up the US bond auction system, which used to be effectively closed to all but a few institutions, Page 21.

**TOKYO STOCKS** fell 1.91 per cent to their lowest since October 1990 on thin but wide-spread selling. The Nikkei average closed 407.55 lower at 20,512.82. Black outweighs price, Page 4; World Stocks, Page 42.

**THYSSSEN Edelstahl**, special steels arm of Germany's Thyssen steelmaking group, reduced annual losses through job cuts and other cost-savings. Annual sales to the end of September 1991 fell 14 per cent to DM3.3bn (\$2.1bn), producing a loss of DM88m, Page 22.

**GENERAL MOTORS** Canadian offshoot is laying off 750 people - 9 per cent of the workforce at its St Catharines, Ontario, engine plant - because of officials and advisers accused the Russian Central Bank of sabotaging the reforms.

**RATNERS GROUP**, struggling UK-based jeweller, suspended previous dividend payments, sparking a drop in its share price in London and a credit downgrade in New York, Page 21.

**WFP** Bankers are braced for a new loan demand of up to \$100m (\$180m) from the world's largest advertising group less than a year after its \$1bn debt was rescheduled, Page 21.

**GEC ALSTHOM**, Anglo-French power engineering group, has won a £1.75bn (\$2.77m) equipment contract for a new Dutch power station. The deal is GEC Alstom's biggest turbine order, Page 5.

**BRITISH AEROSPACE** faces more delays over negotiations on a £100m (\$180m) arms contract with Saudi Arabia. There are signs that the Saudis may not decide before a UK general election in April or May, Page 28; Lex, Page 20.

**ALLIED-LYONS**, UK food, drinks and retail group, is reshaping its management to sharpen its focus on international development, Page 28.

**WEST INDIAN Shipping Corporation** suspended operations after two of its vessels were seized for unpaid bills. The line, owned by the Caribbean Community governments, was being prepared for privatisation, Page 24.

**P&O**, UK shipping group, has ordered a \$200m (\$350m) cruise liner from German shipyard Meyer Werft, a family-owned yard based in Papenburg, Page 7.

**LLOYDS** of London: A row is brewing over how the Lloyd's insurance market is run after last week's task force report advocating far-reaching reforms, Page 7.

**BOWATER**, leading US newspaper maker, reported fourth-quarter net income down to \$1.6m from \$18.3m. Full-year income was \$45.8m, down from \$78.4m in 1990, Page 24.

From today, the Financial Times will publish the gross dividend yield on the FT-SE 100 index. It will appear daily in the panel beneath this column. Details of how it is calculated can be found on the London Stock Market page, where the yield on the FT Ordinary Index will continue to appear as before.



Britain's foreign secretary Douglas Hurd (right) and Boris Yeltsin during a meeting at the Kremlin yesterday

## Miners add to pressure on Russian reforms

By John Lloyd in Moscow

RUSSIA'S economic reform programme came under severe pressure yesterday as parliament sought to rein in control over the government and militant miners demanded lower prices. Meanwhile, government officials and advisers accused the Russian Central Bank of sabotaging the reforms.

Officials said later that the system of licence auctioning would probably replace the requirement on exporters to change hard currency earned at half of the market rate - a system which has been heavily criticised and widely evaded. Also, the new value added tax of 25 per cent is likely to be cut or even abolished in the face of spiralling prices. This follows comments by Mr Nikolai Ryabov, chairman of the Council of the Republic, one of the two houses of the Russian parliament.

He said at the weekend that parliament would propose that the tax be "reconsidered" because monopolistic state enterprises had caused prices to "rise very steeply, not four to five times as was predicted but eight, 10 or more times. It is clear that this is a prelude to a monopolistic price rise rather than a prelude to the market". Leaders of the Kuzbass miners, who have gone on strike twice in the past four years,

are to meet the Russian president and government ministers today or tomorrow to demand lower prices - with some of them predicting strike action if the talks fail. The government lays much of the blame on a huge credit expansion undertaken last year by the Russian Central Bank, whose chairman, Mr Georgy Matukhin, they accuse of irresponsibility. Officials say \$500bn of credits were advanced last year, at an annual 6 per cent rate of interest during a period of accelerating inflation, mainly to commercial banks, which then

Continued on Page 20

## Nestlé bid for Perrier may prompt contest

By Alice Rawsthorn in Paris

SOME of the most formidable forces in European industry have squared up to fight for ownership of Perrier, the French mineral water which is one of the world's most famous brands. Nestlé, the Swiss food group, yesterday joined forces with Indosuez, the French bank, to mount a FF13.42bn (\$2.48bn) bid for Source Perrier in a move which could bring them into conflict with the Agnelli, the Italian industrial dynasty.

The bid for Perrier takes place against a labyrinthine background of deals, counter-deals and cross-shareholdings. Analysts in Paris yesterday were furiously speculating about the prospects of a counter-bid for Perrier from the Agnelli and about their interest in BSN, the giant French food group which is an old ally of Nestlé.

Nestlé and Indosuez pounced on Perrier only months after Indosuez, one of the Agnelli holding companies, launched a FF5.6bn offer for Exor, the French wine and property group which controls 85 per cent of Perrier. The Agnelli have already crossed swords with Suez, the parent company of Indosuez. The French group led a lobby of Exor's minority shareholders who successfully insisted that the Agnelli convert their original partial bid into a full offer.

The prospect of a battle for Perrier is complicated by speculation over the Agnelli's intentions towards BSN, whose Evian and Badoit brands make it a leading force in the mineral water market. BSN has joined the Nestlé camp by agreeing to buy Volvic, one of the Perrier waters, if the bid succeeds.

Indosuez's involvement has been interpreted by analysts as an attempt to add a French flavour to Nestlé's offer following the chavivistic uproar that greeted the Agnelli's bid for Exor.

It is obvious that the French establishment would rather Perrier went to Indosuez and Nestlé than to the Italians, said Mr Adam Dickens, an analyst in Paris for James Capel, the stockbroker.

So far the strategy seems to be working. Crédit Agricole, the French bank which owns 25 per cent of Perrier and 25 per cent of Roquefort, its famous cheese company, yesterday threw its weight behind the forces of Nestlé and Indosuez.

## EC may rule against razor group's deal with rival

By Charles Leadbeater

THE European Commission is likely to rule against the involvement of Gillette, the razor company, in the buy-out of its main competitor, Wilkinson Sword.

The Commission was responding to complaints from two of Gillette's main competitors - Bic, the French manufacturer of disposable razors, and Warner-Lambert, the US group which makes Schick razors.

The companies gave evidence to competition officials in Brussels last month. A final decision could be months away but officials in Brussels now indicate that the Commission

will almost certainly force Gillette either to amend the terms of its involvement or unwind the transaction altogether. This would be a severe blow to the company. It has spent the past two years trying to persuade regulators around the world that its involvement in Wilkinson Sword would not work

against competition in a market it already dominates. An EC ruling against the deal would leave Wilkinson Sword, one of the most famous names in British metal working, increasingly beleaguered. Unwinding the deal would be extremely complicated and might mean the management buy-out would have to seek refinancing.

The deal at the heart of inquiries is the controversial \$500m buy-out of Wilkinson Sword from Stora, the Swedish paper and forestry group. Gillette initiated, organised and helped to finance the deal with the aim of avoiding objections from competition authorities.

## Shamir reaffirms stance over occupied territories

By Hugh Carnegie in Jerusalem

MR Yitzhak Shamir, the Israeli Likud party leader, said yesterday that his government's determination to maintain Israeli rule over the occupied territories, a stance likely to be the core issue in an impending early general election.

With Washington expected to take the issue of Jewish settlement in the West Bank and Gaza Strip to Israel's request for \$10bn in US loan guarantees, opposition leaders say Likud's commitment to the territories threatens distress for an economy already hard hit by mass Jewish immigration from the former Soviet Union.

But Mr Shamir brushed this aside when he visited the Jewish settlement of Betar Ilit a day after his coalition lost its parliamentary majority following the withdrawal of two extreme rightwing parties, almost certainly precipitating a general election in May or June.

"We see the new building of Betar - the building in all Judea and Samaria (the West Bank) and the Gaza Strip. No power on earth will prevent this building," Mr Shamir said. The Likud and the main opposition Labour party have begun a game of cat-and-mouse to determine whether the formal termination of the government comes in a Labour-proposed no-confidence vote, due next Monday, or follows behind-the-scenes agreement on dissolving the Knesset and setting an election date. Mr Shamir would prefer the latter course.

The Likud leadership, drawing confidence from opinion polls indicating that it is well ahead of Labour, has shown little sign it is worried by opposition claims that its stance on the occupied territories will jeopardise relations with the US, damage the aid-reliant economy and prevent hope of a peace settlement in the current Middle East negotiations.

Likud has promised to continue the peace process, making capital yesterday out of an ill-judged call by Mr Shimon Peres, the Labour leader, to suspend the talks until after the election. But Mr Moshe Arens, the defence minister, said: "This government wants to bring about peace to the people of Israel, but not at the price of our rights to this land."



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Italy's industrial giants start to run out of steam	
The flag bearers of Italian industry are in trouble. Fiat, Olivetti and Pirelli have seen profits and sales stagnate. Pressure on the ruling families, like that of Giovanni Agnelli, Fiat chairman (left), is mounting. Page 18	
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MARKETS	
STERLING	
New York	\$1.7980 (1.7980)
London	\$1.7910 (1.7785)
DM2.8800 (2.825)	
FF9.7525 (9.73)	
FF2.5325 (2.527)	
Y21.50 (22.5)	
£ Index 90.5 (90.4)	
GOLD	
New York	\$358.2 (354.5)
London	\$358.43 (356.35)
N SEA OIL (Argus)	
Brent 15-day Mar	\$18.125 (18.075)
Chief price changes yesterday: Page 21	
DOLLAR	
New York	DM1.5005 (1.5020)
FF6.4325 (5.4310)	
SP1.4098 (1.4085)	
Y123.25 (124.45)	
London	DM1.5070 (1.507)
FF6.445 (5.4775)	
SP1.4135 (1.4225)	
Y123.85 (127.45)	
£ Index 92.1 (92.7)	
Tokyo close	Y123.85
US CLOSING RATES	
Fed Funds: 2% (2%)	
3-mo Treasury Bill:	3.858% (3.858)
Long Bond:	104% (104%)
104% (104%)	
yield: 7.809% (7.809%)	
STOCK INDICES	
FT-SE 100: Yield 4.83	
2,544.9 (+8.2)	
FT-A All-Share:	1,215.84 (+0.2%)
FT-SE EuroStoxx 100:	1,195.81 (+0.67)
New York:	
DJ Ind. Av.	3,254.09 (+10.95)
S&P Comp	418.36 (+2.50)
Tokyo: Nikkei	20,913.82 (+407.55)
LONDON MONEY	
3-month interbank:	10% (10%)
10% (10%)	
Life long gift future:	97% (97%)

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## EUROPEAN NEWS

# W European car sales at record in 1991

By Kevin Done, Motor Industry Correspondent

WESTERN European new car sales rose by 0.4 per cent last year to a record 13.53m, from 13.47m a year earlier.

The increase was almost solely due to the 29 per cent jump in sales in Germany in the wake of the country's reunification, however, and masked a deep recession in several other key markets.

Excluding Germany, new car sales in the rest of Europe fell sharply by 8.4 per cent to 9.3m, industry estimates show.

Western European new car sales rose strongly in the first half of the year under the impact of surging demand in Germany, but began to weaken in the second half as German sales began to fall back from record levels.

Sales were lower than a year earlier in four of the last six months of 1991, but the market staged a modest recovery in December, when sales rose by 4.1 per cent to an estimated 827,000.

The Volkswagen group of Germany, which includes Audi, SEAT and Skoda, has established a clear leadership of the western European new car market, not least because of its dominant position in the German market.

It increased its market share last year to 16.5 per cent from 15.8 per cent a year earlier, thanks to a 5 per cent increase in sales volume.

At the same time the challenge for market leadership from the Fiat group, which includes Lancia, Alfa Romeo, Innocenti and Ferrari, has waned, as the Italian car maker's share of the domestic Italian market has come under concerted attack, in particular from Ford of the US.

Fiat and the Peugeot group of France, which includes Citroën, were the losers among the big six volume car makers in Europe last year. Fiat's sales

## WEST EUROPEAN NEW CAR REGISTRATIONS\* January-December 1991

	Volume (Units)	Volume Change (%)	Share (%) Jan-Dec 91	Share (%) Jan-Dec 90
<b>TOTAL MARKET*</b>	<b>13,530,000</b>	<b>+0.4</b>	<b>100.0</b>	<b>100.0</b>
<b>MANUFACTURERS:</b>				
Volkswagen** (incl. Audi, SEAT & Skoda)	2,230,000	+5.0	16.5	15.8
Fiat (incl. Lancia, Alfa Romeo, Ferrari, Innocenti, Maserati)	1,731,000	-8.7	12.8	14.1
General Motors (Opel/Vauxhall, US & Saab)	1,635,000	+1.0	12.1	12.0
Opel/Vauxhall - Saab**	1,566,000	+1.1	11.6	11.5
Peugeot (incl. Citroën)	1,619,000	-7.0	12.0	12.8
Ford (Europe, US & Jaguar)	1,615,000	+3.6	11.9	11.6
- Ford Europe	1,600,000	+4.1	11.8	11.4
- Jaguar	12,000	-34.0	0.1	0.1
Honda	1,357,000	+2.5	10.0	9.8
Mercedes-Benz	455,000	+6.0	3.4	3.2
Nissan	436,000	+11.9	3.2	2.9
BMW	413,000	+13.5	3.1	2.7
Toyota	360,000	-0.7	2.7	2.7
Rover†	346,000	-10.4	2.6	2.9
Subaru	287,000	+2.5	2.1	2.1
Volvo†	197,000	-15.8	1.5	1.7
Mitsubishi	191,000	+5.8	1.4	1.4
Honda†	171,000	+4.5	1.3	1.2
Total Japan	1,063,000	+5.5	7.8	7.7
<b>MARKETS:</b>				
Germany*	4,187,000	+28.0	30.9	24.3
Italy	2,340,000	-0.3	17.3	17.4
France	2,032,000	-12.0	15.0	17.1
United Kingdom	1,592,000	-20.7	11.8	14.9
Spain	886,000	-9.8	6.5	7.3

\*Includes eastern Germany since July 1990.  
\*\*Cars imported from US and sold in western Europe.  
†VW holds 51 per cent and management control of Skoda.  
\*Old holds 50 per cent and management control of Saab Automobile.  
\*Honda holds a 50 per cent stake in Rover vehicle operations.  
†Volvo and Volvo are linked through minority cross-shareholdings.

Source: industry estimates

dropped by 8.7 per cent, depressing its market share to 12.8 per cent from 14.1 per cent a year earlier.

The Peugeot group's sales fell by 6 per cent, which resulted in it being ousted from third place in the western European car sales league by General Motors of the US. Its sales recovered in the final months of the year, however, allowing it to stay narrowly ahead of Ford.

The Japanese car makers made further inroads into the

western European car market, increasing their share to 12.3 per cent from 11.7 per cent, mainly because of an 11.9 per cent jump in sales by Nissan, which is starting to benefit strongly from rising supply from its UK car plant, the first Japanese car plant in Europe.

Overall new car sales fell last year in 11 of 17 markets across western Europe. The biggest decline among the big markets came in the UK, with a fall of 20.7 per cent, while France sales fell 12 per cent.

## France asks Italy for chip venture aid

By William Dawkins in Grenoble

THE French government yesterday appealed to a sceptical Italy to contribute up to \$25m (£15m) for SGS Thomson (ST), the debt-laden Franco-Italian microchip-making venture.

Mr Edith Cresson, the French prime minister, was due to discuss ST's immediate needs, estimated at a total of \$500m, at a dinner in Rome last night with Mr Giulio Andreotti, his Italian counterpart. Redesigning for ST is an important part of the Paris government's project to create a FF75bn (£7.7bn) turnover nuclear energy-to-electronics company by merging the civil nuclear and electronics activities of Thomson, the state-owned electronics group, and CEA-Industrie, a nuclear plant and fuel company.

Mrs Cresson yesterday began a two-day visit to the French and Italian plants in the new group, which the government wants to get into operation by mid-year under the name Thomson CEA Industrie (TCI). The purpose of the visit was to explain the project to the public and to CEA staff, many of whom are worried over losing independence.

The Italians are understood to want more information about the French strategy for the TCI combine, before deciding whether to invest more in the microchip venture.

ST broke even at the operating level last year, after having made a \$90m operating loss in 1990, said Mr Pasquale Pistorio, chairman of ST, who took part in the tour.

## Tough Lisbon budget for 1992

The Portuguese government yesterday announced a tough budget for 1992 aimed at reducing the public sector deficit, and introducing value added tax on basic foods, Patrick Blum writes from Lisbon.

Mr Jorge Braga de Macedo, finance minister, described his budget as a "single market budget". It would prepare Portugal for economic and monetary union (EMU) and for the benefits of the single European currency after 1997.

# Butter mountain in Moscow

LOCKED up in Moscow's Warehouse No. 9 last week were 59 tonnes of European Community butter. The 25kg blocks are the first instalment of an EC food aid programme to help Moscow and St Petersburg through a winter of harsh economic reforms, but there was already too much butter in the shops because aid is so far proving as out of step with supply and demand as ever the centrally-planned economy was.

In Moscow, an old man, challenged by angry people in a bakery queue for buying four loaves of bread, replied that he was going to eat butter for the entire week.

In other republics, such as Ukraine, food supplies are plentiful but medicine is in short supply (a third of patients in the former Soviet Union are getting inadequate medical treatment because of a shortage of drugs).

As more than 50 foreign ministers assemble in Washington tomorrow to consider co-ordinating humanitarian aid to the former Soviet Union, they will be trying to answer two questions: what sort of aid is required, and how can it be protected from theft, corruption, and poor distribution?

The first question is already partly answered by the conference's list of areas where aid is needed: fuel, food, medicine, housing and technical assistance - including ways of bolstering the commonwealth's capacity to meet its needs in future (for instance in cutting energy waste, estimated at a third of current consumption).

The trickiest question, however, is to do with where the aid should end up. Mr Michael Emerson, head of the EC mission in Moscow, admits that the emphasis on Moscow and St Petersburg was partly political.

"If there is social unrest in Moscow and St Petersburg, that is a big problem. If it is in smaller areas, that is not such a threat to the government," he said in an interview. But conscious that shortages in cities such as Perm in the Urals may be even worse than in Moscow, he expressed hope that the conference would enable other countries to plug gaps elsewhere.

Mr Emerson also put his finger on the fact that only a minority of the population needs aid, with the rest able to cope despite considerable hardship: the question is ensuring it gets to the right people.

## Leyla Boulton watches the west's humanitarian aid on its murky passage to former Soviet shelves



A Muscovite looks at a low-quality, expensive piece of pork in a food shop yesterday.

Another problem - which the conference may help tackle but which must be resolved primarily by the former Soviet republics - is the disappearance of even a minimum of co-ordinating authority for aid distribution. Since the union collapsed \$601.75bn (£1.25bn) of EC credits and credit guarantees are lying idle because the republics have no mechanism for sharing it out.

The answer to the second question - how to stop the losses - is that observers believe a certain amount of aid is bound to go missing while the corrupt old system is being dismantled. But ways of minimising those losses are already being tried out.

Hired to monitor the fate of EC food aid in Moscow alone, Mr Manfred Schneider uses statistical sampling methods to check for losses between the warehouse and the state shops where the butter, and subsequent deliveries of meat and milk powder, are to be sold. The proceeds of the sales are to go into special bank accounts

to support the needy. "We are not in a position to post a guard next to every carcass of meat, nor would we want to," says Mr Schneider.

His first conclusions are encouraging: he is satisfied that none of the butter has gone missing in the week since it was moved to the store rooms of 23 shops in the north and west of Moscow.

Mr Schneider's other task is to identify and prevent bottlenecks which may appear in future as aid volumes grow from their present "test" levels. One such potential bottleneck was identified when it was discovered that the 59 tonnes of EC butter could not be delivered to shops already saturated with older butter imported from other sources.

The butter is being held back until there is demand for it. Mr Schneider is also exploring whether aid can help develop market mechanisms, such as pricing which responds to supply and demand. The biggest losses appear to

be hitting small parcels sent by well-meaning individuals in the west. They are more difficult to monitor than bulk deliveries by known senders, with some parcels arriving at Moscow's Sheremetyevo airport addressed simply to "The Mayor of Moscow, Russia".

What is the logic for aid at all if the distribution system is still as poor and leaky as it was last year?

The difference is that this year coincides with reforms already under way - for instance to privatise the distribution and trade networks as well as agriculture - by a government seen by many in the west as meaning business.

"This system is going to waste a good part of this aid but this is a mistake which one would allow the country to make because it is part of a process," explained one western diplomat. "One would trust the leadership's good intentions and its capacity to correct the mistakes in the course of reforms."

## IMF hopes for Russian entry deal by April

LEADING western countries and the International Monetary Fund would like to see an agreement as early as April to admit Russia to the IMF, clearing the way for substantial western support for comprehensive market reforms, Leyla Boulton writes from Moscow.

After initial doubts over how to respond to Russia's requests for massive western financial aid, it is understood that the fund's political decision-making body, the International Committee, is likely to approve Russian membership when it meets in April. The committee is made up of the finance ministers of 23 countries, including the richest western countries. Formalities for entry would then take several more months to complete.

IMF membership will give Russia access to IMF funds to support economic reforms

agreed with the fund. It also traditionally unlocks other sources of western finance. An IMF mission is now in Moscow for talks on the course of market reforms. It is also collecting the economic data necessary to complete Russia's application.

The fund would also like to admit other former Soviet republics such as Ukraine and the Baltic states simultaneously. Apart from political concerns, it will be easier to work out their individual quotas - or rank in the IMF pecking order - through one exchange rate, while they are all still using the rouble as their common currency.

The issue of IMF membership may next be raised as early as this weekend when Group of Seven finance ministers are expected to meet in New York.

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## EUROPEAN NEWS

# Bundesbank spurns threat of recession

By Christina Peal in Bonn

THE Bundesbank has rejected warnings of an imminent recession in the German economy, and stoutly defended its decision to raise interest rates in December.

At the same time it remains unconvinced by the possibility of excessive wage rises being awarded in the current wage round, and, at the lack of spending restraint in the public sector.

The latest monthly report of the central bank spells out the continuing acceleration in German money supply last November, which reached 5.1 per cent for the M3 measure (including non-bank savings and deposit accounts). This is outside the 3.5 per cent target for the year.

The bank cites concern over the continuing acceleration in money supply as a decisive factor behind the interest rate rise.

At the same time the Bundesbank, clearly stung by international criticism of the increase, insisted on its role in preserving the value of the D-mark as the "anchor" of the European monetary system.

"The increase in the discount and Lombard rates presents no untenable risks for economic growth and employment in Germany," the monthly report concludes.

Economic growth in the west of the country has slowed after the "stormy growth" up until early 1991. However, "from today's viewpoint there is no fear that the economic calming down will slip into lasting economic weakness, or into a recession, provided there are no false developments in the current wage negotiations, and the world economy does not bring new risks."

Mr Jürgen Mielmann, economics minister, said in a simultaneous report that the German economy was facing a turning point in the coming months, which would decide "whether the overall economic activity of west Germany will find its dynamism after a short pause for breath, or whether we will have a longer lasting economic downturn."

The deciding factors would be a strong wage-cost push from current negotiations, or the failure of negotiations in the Uruguay Round of trade talks, he said.

The Bundesbank report cites the most recent development of demand, running at higher levels than early 1991 in such areas as exports, and the investment plans of enterprises. Utilisation of production capacity is also running significantly above the annual average, its adds.

## New Treuhand marketing strategy aims to lift sales

THE Treuhand, Germany's privatisation agency, is adjusting its marketing strategy in an attempt to sell the remaining companies in its portfolio by the end of the year, writes Andrew Jack.

The 6,000 former East German enterprises still held by the agency will be sold in sectors to allow more targeted advertising to potential buyers, starting this week with the wood and furniture industry.

Price Waterhouse and Arthur Andersen, the accountancy and consulting firms,

have been appointed to act as "mail boxes" to receive inquiries from potential international bidders.

The initiatives are in part a reflection of Treuhand disappointment that it has not had more international interest in the sales.

Price Waterhouse and Arthur Andersen will receive a small payment for their service, and will provide basic information on businesses being sold.



Anne Wibble: confident of British support

## Sweden seeks EC deal on krona

By David Marsh, Europe Editor

SWEDEN is aiming to secure a special exchange rate support agreement with other European countries to underpin the krona before negotiations for EC membership begin, Mrs Anne Wibble, finance minister, said yesterday.

During a visit to London, Mrs Wibble said Mr Bengt Dénis, governor of the Swedish central bank, had already discussed some form of "intervention arrangement" with other EC central banks participating in the exchange rate mechanism of the European monetary system (EMS).

No deal had yet been concluded. "It will be up to the other countries," she said.

Although she gave no details, such an arrangement could include provision for EC central banks to make

short-term credit lines available to their Swedish counterparts to shore up the krona in case of exchange market tensions. Such mutual support facilities are an integral part of the EMS.

Mrs Wibble, who yesterday met Mr Norman Lamont, the UK chancellor of the exchequer, said she hoped an accord could be reached before negotiations on accession to the EC began in the second half of this year, when Britain takes over the revolving six-month EC presidency.

Mrs Wibble was confident Britain would support Sweden's aim to become a full EC member by January 1 1995. She also voiced Sweden's wish to take part in European monetary union from the earliest possible date.

According to treaty changes agreed at the Maastricht summit last month, Ecu could take place as soon as 1997.

Sweden's need for a more formal exchange rate stabilisation framework for the krona arises from its decision last June to link the currency to the Ecu.

Sweden has undertaken unilaterally to keep the krona within a 1.5 per cent fluctuation band against the Ecu. In the event of pressure on the currency, Sweden does not have the ability to fall back on support made available to other EC members through the EMS's multilateral credit arrangements.

Last month, the Swedish central bank was forced to raise its key lending rate by 6 percentage points to 17.5 per

cent, to counter massive capital outflows sparked by speculation of a krona devaluation. The lending rate has however since come down to 12.5 per cent.

Sweden's non-Socialist government appeared last night to be in disarray over its economic policy after a senior figure in the cabinet, Liberal leader Bengt Westerberg, cast doubt on the government's plan to cut taxes by SKr10bn (\$1.7bn) a year until the middle of the 1990s.

Mr Westerberg, who is social affairs minister, said in a television interview he had changed his mind about the need to reduce Sweden's tax burden. He did not think further government spending cuts were possible or necessary.

## Voucher setback for Prague sell-off

By Ariane Genillard in Prague

CZECHOSLOVAKIA'S voucher privatisation programme, which aims to distribute state-owned enterprises to the population, has been disrupted by the activities of investment funds believed to be hoarding voucher books.

For a small fee, all Czechoslovak citizens over 15 can participate in the mass privatisation programme by buying vouchers, which will become shares in the new private enterprises once the programme is completed.

Since the scheme was launched, more than 300 private investment funds have mushroomed across the country offering to invest the vouchers of citizens - often overwhelmed by the process and lacking basic information on the enterprises.

Nearly 3m citizens have registered so far to take part in the voucher programme ahead of a January 31 deadline. But recent participants have come up against a lack of voucher books, which have seemingly disappeared although 8m were printed.

Mr Tomas Jezek, privatisation minister for the Czech republic, recently accused investment funds of buying up the books to entice would-be participants to become customers.

These funds will hold the vouchers for customers and take investment decisions for them. The greater the number of customers, the larger the profit from customer fees.

All big banks have set up investment funds in Czechoslovakia, alongside managers and individuals able to raise Kčs1m (\$200,000).

To tackle the problem of missing voucher books, Mr Václav Klaus, federal finance minister, announced that registration cards would be issued until books were either brought back into circulation or reprinted.

But the hoarding has highlighted the lack of regulation in the process and investment scandals could take their toll on the government as next June's elections approach.

## E German guard jailed for killing

AN East German border guard

was found guilty yesterday of killing an attempted escaper at the Berlin Wall, in the first trial of human rights violations committed under the former Communist regime, writes Leslie Collitt in Berlin.

Mr Hugo Heinrich, a 27-year-old electrician in civilian life, was sentenced to 3½ years in prison for firing the first fatal shot at 36-year-old Chris Gueffroy, who was attempting to flee to West Germany on February 6 1989.

A co-defendant was given a suspended two-year prison term for severely wounding another escaper. Defence lawyers said they would appeal against the sentences.

Two other border guards were found not guilty of shooting at the escaper.

Justice officials said the verdicts were likely to influence future trials of east German border guards accused of murder along the frontier.

Charges were brought against the border guards by the murdered man's mother, Ms Karin Gueffroy. She told the court last week that she would have preferred a trial against the former East German politicians members responsible for the shoot-to-kill policy.

## Greece and Bulgaria head off Macedonia rift

By Judy Dempsey in London and Laura Silber in Belgrade

BULGARIA and Greece yesterday began unofficial talks in Athens aimed at preventing a rift following Bulgaria's recognition of the Yugoslav republic of Macedonia last week.

The move came as Mr Milan Babic, leader of Krajina, the Serb-inhabited self-proclaimed republic in south-western Croatia, said no UN troops would be deployed in the region.

"Without our acceptance, the mission to deploy [UN] peacekeepers and disarm Krajina's armed forces is doomed to failure," Mr Babic told Borba, a Belgrade newspaper.

Bulgarian diplomats said negotiations with Greece,

which follow the re-election on Sunday of Mr Zhelyu Zhelev as Bulgarian president, would seek to guarantee stability in the Balkans.

Fears over stability increased last week after a special arbitration commission, set up by the European Community's peace conference on Yugoslavia, recommended recognition of Macedonia's independence by EC countries.

However, the EC postponed recognition following Greek objections on the grounds that the choice of name - the independent republic of Macedonia - could indicate future territorial pretensions on northern Greece. But Bulgaria went

ahead, recognising Macedonia, Croatia, Slovenia and Bosnia-Herzegovina.

Nova Makedonika, the Macedonian newspaper, yesterday accused Greece and Bulgaria of "exposing its concerted plans for Macedonia and the Macedonian people". Macedonia was once divided by the two countries.

In Croatia, Mr Babic, who believes Mr Slobodan Milosevic, president of Serbia, has betrayed Serbs in Krajina by accepting the UN peace plan, said UN peacekeepers should be deployed only on the current frontline between Krajina and the rest of Croatia.

This would, de facto, recognise Serbia's control over a third of Croatian territory.

Mr Babic also repeated his opposition to the withdrawal of the federal army from Krajina, a linchpin of the peace plan which has been approved by the leaders of Croatia, Serbia and the army.

Belgrade radio, a mouthpiece of the Serbian leadership, reported yesterday the deaths in Krajina of a family of Serbian and Croatian background, and the murder of three federal army officers. The extensive coverage given to the alleged killings may be an attempt by Serbia to discredit Mr Babic's standing among the military and the enclave's population.

## Athens to freeze wages

THE Greek government yesterday announced radical tax reforms, coupled with a wage freeze for public sector workers aimed at substantially reducing the public sector deficit this year, writes Kerin Hope in Athens.

The measures came as a shock to the public sector trade unions, which were preparing to negotiate a 6-8 per cent increase in 1992, well below the current inflation rate of 17.5 per cent. Private sector workers had already settled for a 10 per cent minimum rise under a

two-year wage pact agreed in 1991.

Mr Ioannis Paleocrassas, the finance minister, said the wage freeze would result in budgetary savings of Dr50bn (\$190m).

Greece wants to trim central government borrowing from 16 to 12 per cent of gross domestic product this year and cut inflation to 13 per cent. These targets are part of a medium-term stabilisation plan designed to ensure that Greece can enter the exchange rate mechanism of the European monetary system by the end of 1993.

## Turkey privatisation plan

THE Turkish government plans to sell its shares in five companies, raising more than \$400m in the first stage of its privatisation programme, writes John Murray Brown in Istanbul.

Officials confirmed yesterday that the stakes would be sold in block shares to foreign or domestic investors.

A decision by the Council of Ministers last week cleared the way for all government minority shares in privately managed companies to be sold. The five companies affected

in the first stage are: Ray Insurance, which is to sell a 40 per cent stake raising TL50bn (\$9.3m); Seker Insurance, which is to shed 33 per cent of its shares, worth TL7bn; Ipragas, a retail gas distributor, which will raise \$350m by selling a 51 per cent stake; Caybank, the tea-plants' co-operative bank, which will shed 49 per cent for TL315bn; and Tat, a canned fruit company belonging to Koc Holding, which is expected to fetch TL11bn through its sale of a 17 per cent stake.

The five companies affected

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## INTERNATIONAL NEWS

## Risk outweighs price for Tokyo investors

Stefan Wagstyl investigates what is behind the gloom on Japan's falling stock market

THE GLOOM in the Japanese financial markets deepened yesterday when equities fell sharply and the Nikkei index of leading stocks dropped through the psychologically important 21,000 level for the first time since October 1990.

The Nikkei closed down 407.85 at 20,913.82, or 1.9 per cent, after having been down 636 at one stage.

The Nikkei is now perilously close to the bottom of the range in which it has been trading since the collapse of the bull market in early 1989. At these levels, some leading Japanese banks, which count a portion of their unrealised stock gains as capital, will be unable to meet the capital adequacy standards set by the Bank for International Settlements.

Even though the standards do not come into effect until after March 1993, the sight of well-known banks falling below the BIS grade could further undermine stock market confidence.

With trading volumes low, prices are swinging about widely, often in response to computer-driven, futures-linked trading. So it would be wrong to read too much into a single day's business, especially as prices closed well off their lows. Nevertheless, there

is no disguising the gloom. As one foreign fund manager in Tokyo said: "People think shares are cheap but they don't want to take the risk of buying."

Some investors are convinced the end of the bear market must be in sight, now that it has lasted two years. They point out that even though the Japanese economy is slowing, it is growing faster than other industrialised economies. Sooner or later this growth must bring a recovery in share prices, they argue.

But many others see scope for a further decline. Even those who consider the Japanese economy will eventually inspire the stock market are not expecting a rapid revival. "People have given up hope," said one Japanese salesman. "Certainly there has been some depressing economic news recently. Yesterday Tokyo Shoko Research, a leading credit research agency, announced that the debts of companies which went bankrupt in 1991 totalled a record ¥8,149bn (\$54.2bn) - four times more than for 1990. Property and stock market investors accounted for most of the largest failures. Also, according to a housing industry report, flat sales fell 44 per cent in 1991 to their lowest level since 1977."

The economic outlook is not all bad. Mr Yasushi Mieno, the governor of the Bank of Japan, insisted in a speech yesterday that although the economy was slowing faster than before, it was still firm. Recent economic figures reflected the fact that companies were adjusting their inventory levels and their rates of capital investment, he said.

## Most investors are more concerned about the short-term outlook for shares than long-term competitiveness

The power of the Japanese economy is reflected in, among other things, the yen's recent strength. The Japanese currency soared yesterday against the US dollar, with the dollar closing in Tokyo down ¥4.15 at ¥129.10, following a sharp rise in New York in Friday in response to intervention by the Federal Reserve Bank of New York and the Bank of Japan which bought yen in large amounts.

However, most investors in the Japanese stock market now

have more urgent matters on their minds than the long-term competitiveness of the Japanese economy. They are more concerned about the short-term outlook for the buying and selling of shares.

There is little dispute that equities are now inexpensive in terms of their value as measured by the ratio of prices to earnings. The first section of the Tokyo Stock Exchange now trades at around 40 times earnings for the year to the end of March 1991. This is down to the levels of the early 1980s - before the bull market of the second half of the decade sent P/E ratios spiralling.

However, many Japanese companies are expected to sell stock in the weeks before the end of their financial year in March. Some of these groups have been nursing losses since 1988 and have decided they no longer wish to pay interest and other carrying charges. Also, many non-financial companies have money invested in special funds called *nakkei*, which have come under increased regulatory control from the ministry of finance. Some *nakkei* investors prefer to sell than to conform to the ministry's new rules.

Meanwhile, among financial institutions, banks have little money to spare to invest in shares: under pressure from

BIS rules, they are husbanding their funds for lending to industry. Smaller financial institutions are often in a particularly weak position. Some banks have to sell equity holdings to cover losses suffered on bad debts. Some small life companies are in desperate need of raising funds to cover payments to policy holders.

Japanese individuals have money to spare. But the severity of the bear market has sapped their appetite for stock at the same time as scandals last year involving securities companies have made many people wary of stock market investment. People are also scared by the sharp swings in prices of some stocks induced by futures trading. Investment trusts are being liquidated - their total assets fell last year by ¥4,520bn to ¥41,473bn.

Foreign investors have fared prominently among the buyers in the last year. But with just 5 per cent of the market in their hands, foreign managers cannot lead a sustained rally on their own.

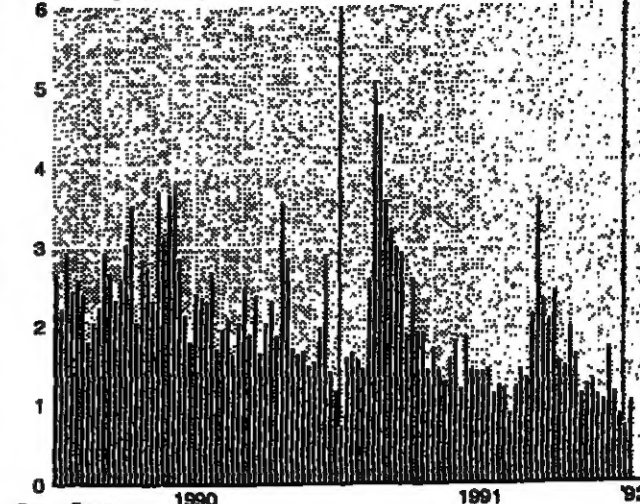
Mr Peter Morgan, chief economist at the Tokyo branch of BZW, the broker owned by Barclays Bank, says there is "false value in the market and it will eventually be recognised". But he adds: "Unfortunately there are still plenty of sellers."

## Tokyo

Nikkei Average (1000)



Turnover by volume (billion shares)



Source: Datastream

## Zaire PM suspends national conference

MR NGUZA Kari-Bond, Zaire's prime minister, has ordered the pro-opposition national political conference to be suspended, leading to renewed fears of street protests in the capital, Kinshasa, agencies report.

The conference is supposed to chart an end to 27 years of autocratic rule by President Mobutu Sese Seko.

In a speech on state radio and television on Sunday, Mr Nguzza said that the conference, dominated by opponents of President Mobutu Sese Seko, was contributing to violence in the central African country.

Mr Nguzza said he decided on the suspension after consultations with President Mobutu.

The Belgian government has strongly condemned the conference's suspension. Mr Mark Eyskens, the country's foreign minister, said yesterday that the move was "in flagrant contradiction with the guarantees given to the Belgian government during two recent high-level visits."

Mr Eyskens said that Mr Nguzza, during a visit to Belgium, the former colonial power, had given "guarantees on the continuation of the democratic process and the opposition supporters yesterday set up barricades in several districts of Kinshasa. The city remained tense but calm.

Public transport stayed off the road. Schools and offices were closed for fear of recurrence of violence similar to the army-led looting which killed 250 people and wrecked several Zairean cities last September.

The conference has been suspended for much of the time since it opened in August, partly because of the September riots and partly over procedural rows. It had resumed sessions last Friday, despite a boycott by more than 800 delegates loyal to President Mobutu and a cut-off of government funds.

Supporting his decision to suspend the conference, Mr Nguzza said the conference had made two decisions which he deemed unconstitutional: calling for removal of a magistrate checking delegates' credentials and demanding that conference delegates check out of expensive hotels to cut costs.

Mr Nguzza also cited a recent case in which the defence ministry said eight people were killed in a battle between partisans of the prime minister, from the southern Shaba region, and supporters of main opposition leader Etienne Tshisekedi from Kasai.

The opposition denies any such incident occurred and blamed the report on government efforts to portray the conference as inflaming racial hatred.

**Rebel troops fire on crowds in Brazzaville**

TROOPS fired yesterday on supporters of Congo's Prime Minister Andre Milongo in the first violence of a week long attempt to topple the reformist civilian leader. AP reports that demonstrators in Brazzaville were wounded but there were no reports of deaths.

The shootings came after soldiers, angry at Mr Milongo's appointment of new military commanders, seized state radio, television and the international airport, and demanded yesterday that he step down.

Mr Milongo, in hiding, appealed for international aid to prevent the country from returning to military rule. He urged "all democratic forces... to use every means possible to help the democracy being compromised in Congo."

The prime minister issued the message through a spokesman denouncing the military move as a coup d'etat.

The shootings occurred in Beacongo, where Mr Milongo lives. Patrolling soldiers confronted hundreds of his supporters, and opened fire when the crowd refused to disperse.

## India delays public sector shut-down

By KK Sharma in New Delhi

STRONG opposition from labour leaders yesterday forced a delay in the formulation of a policy to close down public and private sector companies considered by the government to be beyond redemption and chronically unprofitable.

A meeting of management, labour and government representatives decided that the policy would be delayed for at least another month while a unit-by-unit study is made by six tripartite committees.

Yesterday's meeting was called to discuss an "exit" policy for unprofitable enterprises and to formulate a consensus on it. It has drawn up a list of 58 public sector companies it wants to close down. Their accumulated losses are estimated at Rs190bn (\$3.9bn). They have a total labour force of 470,000.

The policy is a central part of the government's economic reforms. A "national renewal fund" worth Rs2bn is planned to re-train and redeploy workers declared redundant. The World Bank is contributing towards the fund.

Consultations with the unions concerned began three months ago and at yesterday's meeting union leaders accused the government of talking only in terms of retrenchment rather than redeployment.

They urged the establishment of workers' co-operatives to take over the running of the companies after writing off accumulated losses.

According to the Reserve Bank of India, 184,441 small companies and 1,419 in the medium and large sectors were listed as sick at the end of September 1990, the latest figures available, Reuters adds.

One proposal under study is for the government to write off all the loans it has made to loss-making manufacturing companies and divest its equity at zero cost, provided it does not have to finance any further losses.

Last July, the government initiated drastic economic reforms and announced structural changes to tide over an unprecedented economic crisis. These included abolishing most industrial licences, allowing foreign investors a majority stake in Indian companies, a steep devaluation of the rupee and partial privatisation of public sector undertakings.

## Western airliner deaths rise to 624 in 1991

By Paul Betts, Aerospace Correspondent

THE airline industry described last year as one of the worst ever with hull losses suffered by western-built aircraft totalling \$481m (£268m) and the number of passenger deaths up sharply on the previous year.

Although the value of hull losses was lower than in the previous two years (\$650m in 1990) it was still 50 per cent higher than the annual average of \$323m during the 1980s. The annual statistics compiled by Aircclaims, a London-based organisation controlled by insurance companies, showed that 23 western-built jets became total losses last year compared with 22 the year before.

Eight of last year's accidents resulted in passenger fatalities totalling 624 people.

This was almost twice as many as died in 1990 when there were 329 passenger fatalities, but below the annual average of 707 passenger fatalities during the 1980s. About three-quarters of fatalities last year resulted from two accidents: the Lunda Air Boeing which crashed last May in Thailand, and a DC-8 crash in Saudi Arabia last July.

The number of hull losses has followed a relatively flat trend during the past 20 years, but the cost to insurers has been increasing significantly because of higher value aircraft and higher repair costs.

## NEWS IN BRIEF

## Algerians arrested as tension grows

POLICE announced the arrests yesterday of Islamic militants suspected of deadly attacks on security forces, and Algerian radio reported new bomb attacks against police, AP reports from Algiers.

The radio, citing witnesses, said bombs were hurled on Sunday night at a police station in the capital's El Anasser district. It gave no details of damage, injuries, or suspects.

In a separate incident, police claimed that several Islamic radicals - some armed with swords, daggers and axes - had been arrested and charged with assaults on army and police posts.

The reports came as tension worsened between military-backed authorities and the fundamentalists from whom they snatched victory in this North African country's first parliamentary elections.

The independent newspaper Le Matin reported that the government planned to dissolve local councils across the country, more than half of which are controlled by the fundamentalists.

Le Matin said the 1,540 councils would be replaced by provisional administrations. The Interior Ministry denied the reports.

## Japan warns on N-weapons

Japanese foreign minister Michio Watanabe warned India yesterday that Japan might eventually refuse to extend economic aid to countries that have nuclear weapons or sell conventional arms, Reuters reports from Tokyo.

In a meeting with visiting Indian external affairs minister Madhavsinh Solanki, Mr Watanabe urged New Delhi to sign the Nuclear Non-Proliferation Treaty. Mr Solanki said India's complicated position - with China, which has nuclear weapons, and Pakistan, which is frequently accused of trying to develop them, as neighbours - meant it was not ready to join the treaty.

India says it does not have nuclear weapons but in 1974 it exploded what it called a "peaceful nuclear device".

**Indonesian names for June poll**

Indonesia yesterday announced candidates for June's general election, including children of both Indonesia's presidents, its only official sultan, and many businessmen, artists and intellectuals, Reuters reports from Jakarta.

No one doubted that the ruling Golkar party, which took 73 per cent of the vote in 1987, would again win by a wide margin over the two other political parties.

Political analysts said interest would focus on just how wide that margin is as an indicator of what Indonesians think of the 26-year rule of President Suharto, who is widely expected to stand again when his current term expires next year.

The parties will field 2,283 candidates for the 400 seats in parliament. The parliament has never initiated legislation, although it has the power, or refused to sign laws since President Suharto took office in 1965.

## Malaysian support for Vietnam

Malaysia said yesterday it would support an attempt by socialist Vietnam to sign a treaty and join the Association of South East Asian Nations (Asean), set up as an anti-communist bulwark in the Vietnam War, Reuters reports from Kuala Lumpur.

Mr Mahathir bin Muhammad, the Malaysian prime minister, said he would raise the issue of Vietnam's membership at the Asean summit meeting in Singapore on January 27 and 28.

Mr Vo Van Kiet, the Vietnamese prime minister, is in Malaysia on a four-day visit.

## Thailand acts on BIS standards

The Thai cabinet approved proposals to liberalise criteria for classifying assets and liabilities of Thai banks as the country prepares to comply with capital adequacy standards of the Bank for International Settlements (BIS), Reuters reports from Bangkok.

The cabinet said the proposals call for Thailand to adopt the BIS system for weighing assets and liabilities of commercial banks. Under the approved changes, commercial banks can for the first time add to their assets the capital gains from property and equity holdings as well as funds raised from debt/equity hybrid instruments.

## Zimbabwe riot police called out

Zimbabwean riot police were called out yesterday to control hundreds of anxious job seekers hoping to fill positions that opened up when 4,000 striking rail workers were dismissed, AP reports from Harare. There were no reports of injuries.

Some 6,000 semi-skilled workers began striking last Tuesday, a work stoppage that cost the indebted company an estimated \$1m in losses. Only 2,000 strikers heeded an order to return to work by Friday, and Mr Alford Mahabane, the railway chief, sacked the remaining 4,000. The strikers have demanded increases of up to 13 per cent on monthly salaries and allowances.

## Sri Lankan Tamils leave India

The first batch of over 600 Sri Lankans who fled to India to escape civil war in their country left for home yesterday heading for an uncertain future, Reuters reports from Madras.

In Colombo, aid workers expressed concern over the fate of more than 30,000 who have volunteered to return home. They said that the conditions that had forced more than 200,000 Tamils to flee fighting between Liberation Tigers of Tamil Eelam (LTTE) guerrillas and government troops had not changed sufficiently to justify their return.

India's southern Tamil Nadu state, which accommodated most of the Sri Lankan refugees, had put them under close surveillance after the May 21 assassination of Mr Rajiv Gandhi, the former prime minister, by a woman suicide bomber, a suspected LTTE activist.

## Fighting feared as strike talks halted

## Police set to raid Hyundai workers

TALKS to avert a clash between a huge force of riot police and workers barricaded at South Korea's largest car-maker ended in discord yesterday and a police raid seemed imminent, a company spokesman said, Reuters reports from Seoul.

"The two sides failed to narrow any differences. The chances are growing that police will enter the company to end the occupation," a spokesman for Hyundai Motor Company said by telephone.

It was not clear whether the talks between workers and management would resume today, the spokesman said.

Police helicopters hovering overhead dropped tens of thousands of leaflets calling for an end to the occupation of Hyundai's five car plants in the south-eastern city of Ulsan.

Thousands of masked and hooded car workers armed with metre-long steel pipes are dug in behind towering barricades of

trucks, cars dragged off assembly lines, tyres, car doors and hijacked fire engines.

Many of the workers staged a "defensive exercise" yesterday, hurling petrol bombs and iron bolts in readiness for a police assault, witnesses said. About 15,000 riot police deployed in the city were standing by to evict the strikers, news reports said.

In a riverside park in Ulsan, about 30,000 people demonstrated in favour of a quick end to the labour dispute that they said was threatening to damage the city's economy.

Ulsan is a leading industrial city and home to 14 companies owned by Hyundai Group, one of South Korea's biggest conglomerates.

Workers who have occupied car plants since last Wednesday are demanding better conditions, special bonuses and reinstatement of sacked union members. The union also wants legal charges against

union leaders to be dropped.

"We asked workers to end the occupation first and discuss their demands after operations of production lines are normalised," the Hyundai spokesman said after tense 90-minute talks at the main company building. "The union showed no signs of backing down today. The situation needs police intervention," he said.

A union spokesman said: "We have nothing to give in the way of further concessions. Now it's management's turn."

In labour-management talks on Sunday, union leaders offered to temper their demands for a special annual bonus if the company called off the riot police, a union spokesman said by telephone yesterday.

The union proposed to work out a compromise over its demand workers be paid throughout the dispute and offered to make up for production losses through overtime.



Hooded Hyundai car-workers on guard against a feared police attack on the main gate of the company's Ulsan plant

## Peace accord violation leaves 13 dead

## Khmer Rouge forces attack villages

KHMER ROUGE guerrillas mortared central Cambodian villages yesterday after killing 13 civilians and sending 10,000 fleeing in the worst violation so far of the three-month peace accord, agencies report from Phnom Penh.

The attack prompted envoys of the five permanent members of the UN Security Council to call for the urgent stationing of United Nations soldiers in the disputed area, diplomats said. The five are Britain, France, the US, China and Russia.

Separately, a Japanese Foreign Ministry official said in Tokyo that Mr Yasushi Akashi, newly-appointed head of the United Nations Transitional Authority in Cambodia, was suggesting that Japan send

police to help restore peace there.

The official added, however, that Japan would not be able to send police under proposed legislation that would allow it to send Japanese troops overseas for UN peacekeeping operations.

Under the October peace accord between the Vietnamese-installed Cambodian government and guerrillas who fought it for 13 years, the UN authority is to play an important role in keeping the peace and guiding the nation to elections next year.

The attacks which violated the ceasefire took place in Kompong Thom province, 150km north of Phnom Penh. Cambodian Red Cross officials

said they had registered 9,700 people displaced by the fighting in Kompong Thom since January 5. They reported at least 13 dead and 18 seriously wounded in the heaviest mortar attacks on 25 villages around the district capitals of Stoung and Kompong Svay from January 6 to 7. Whole villages were burned.

Cambodian Red Cross trucks delivered 100 tonnes of rice, blankets, plastic sheeting for shelters and other emergency supplies.

The new refugees brought to 180,000 the number of people displaced by the war inside Cambodia. Another 370,000 Cambodian war refugees live in camps in neighbouring Thailand.

The Khmer Rouge apparently mounted the attacks to hasten deployment of UN peace-keepers to the area, diplomats said.

Last week Khmer Rouge chief Kieu Samphan presented the UN with a list of eight areas where his group wanted peace-keeping troops deployed, they said.

So far only a few hundred foreign soldiers forming the UN Advance Mission in Cambodia are in place, stationed in Phnom Penh, north-western Battambang province, neighbouring Siem Reap province and other guerrilla areas in the west.

The troops now in place are not charged with peace-keeping duties.

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## WORLD TRADE NEWS

# Bonn faces hard choice over CIS export credit curb

By Quentin Peel in Bonn

THE German government will be advised tomorrow to impose a DM50bn (£17bn) limit on all new export credit guarantees to the republics of the ex-Soviet Commonwealth of Independent States (CIS), constituting 7 per cent of applications currently in the pipeline.

The decision, understood to be backed by the finance and economics ministries, is being taken against a background of chronic trade payments problems by the ex-Soviet republics, and rapidly rising German exposure there.

It amounts to an agonising choice for Bonn because any export credit guarantee curb will hit east German exporters most of all, already crippled by the economic upheaval of German unification.

The recommendation follows a meeting at state secretary level between the two ministries, confronted with statistics from Hermes, the German export credit guarantee agency, showing a DM70bn backlog in applications for insurance to the former Soviet republics.

Hermes' current exposure to the former Soviet republics is already more than DM20bn, the German finance ministry said yesterday. On top of that figure, untied German government credits of some DM11bn are outstanding, making a total government-backed credit exposure of over DM80bn.

Those figures still represent only part of the full German exposure, underlining the urgency of a full cabinet decision on future Hermes cover. Approval has already been

given in principle for contracts totalling another DM23bn, finance ministry officials say, though they hope a good proportion of the contracts may never come to fruition.

On top of that potential exposure of DM93bn comes a backlog in applications of over DM70bn, latest figures show, compared with an estimated backlog last December of only DM25bn. A finance ministry spokesman said yesterday: "All the applications will have to be rigorously examined. But the length of the queue shows why a decision is so urgent."

Another limit on granting export credits is the need that they all earn a counterpart guarantee from the ex-Soviet side: it is uncertain if the new republican external trade agencies will have the foreign exchange to give such guarantees in the coming months.

Mr Theo Waigel, the German finance minister, has said he favours a strict limit on Hermes credits for the coming year; his figure of DM5bn seems likely to be approved.

What is not certain is whether the special Hermes arrangements for eastern German exporters will be continued.

Preferential terms allowed customers in the former Soviet Union to buy east German goods without making 15 per cent to 20 per cent downpayments, although the scheme expired on January 1.

The Treuhands privatisation agency in east Germany has been pushing for the special terms to be extended, to prevent closures and job losses.

# The trains that run on time in war-torn Yugoslavia

Judy Dempsey on an export-oriented joint venture that injects an element of normality into chaos

TRAINS still run on time in Yugoslavia, but they are not the ones carrying passengers across the country's six republics. In these times of civil war, almost the entire public transport system has been disrupted, except, that is, for the trains running to and from Germany bearing Volkswagen cars and parts.

Mr Bernd Leissner, general director of Tjornica Automobil Sarajevo (TAS), a joint venture set up 18 years ago between Volkswagen and Unis, a state-owned Bosnian trading company, has for the past six months seen the company's Golf cars and spare parts manufactured in Sarajevo reach their destination, on time and every day.

On the wall of Mr Leissner's tidy office just outside Sarajevo, the lively, bustling capital of the Bosnia-Herzegovina republic, are maps showing the train routes to Germany. "I know every route, every schedule, all the logistics, and all the freight managers," says Mr Leissner. "Everything works."

These trains transport 85 per cent of TAS production: 40 wagons wind their way through Yugoslavia every day, Mr Leissner says that his success is due to "communication and good relations".

"This plant has excellent relations with all the republics. A lot of people are dependent on this plant. War or no war, we keep working. In fact, production is rising."

When Mr Leissner, a German, who joined Volkswagen in 1970, became manager of TAS in October 1990, production was flagging. "We were producing 120 cars a day, with an annual turnover of about DM500m (£176m). Today, we

produce 240 cars, with a turnover of DM650m. In 1990, annual production of cars was 35,000. Last year, production had increased to 38,000. This year, I reckon we will exceed 45,000 and I hope to reach 60,000 by the end of 1992." In addition TAS produces pick-up trucks. Profit was also increasing, he said, from between DM5m-DM6m in 1990 to DM18m last year.

It is good management, Mr Leissner says. "When I came to Sarajevo, management tools were inadequate. I increased the ratio of German managers to local managers. We now have 23 Germans among the 55 managers."

"Also, the old-style workers' self-management structure was falling apart. I replaced it with a new trade union body. Through training and management programmes, we have

created a corporate spirit designed to show the work force that what we had to produce was to be the best quality, fit for world markets."

That was also what he expected from suppliers. "Despite the war and the political upheaval, all my suppliers are working well. In fact, we have a daughter company in Slovenia. We are now negotiating terms to set one up in Croatia. We are very happy with our suppliers from Serbia."

Mr Leissner admits that half his 3,500 Sarajevo staff are administrative and could be reduced. He recalls the days of "top-heavy communist bureaucracy" and says remnants of the old *nomenklatura* still exist on the factory floor. However, he maintains, this does not interfere too much.

Volkswagen's decision last year to increase its original 49 per cent share to 50 per cent has meant it can make more decisions about production levels and strategy. Not that Unis was in a position to resist: its own financial problems make it completely dependent on TAS for investments. In 1990, TAS allocated DM200m for investments spread over five years, for the launch of the new Golf model later this year, for restructuring, and for increasing exports.

About 50 per cent of production is earmarked for the export market, mostly Germany. But Mr Leissner has much greater ambitions: "This country itself, consisting of 23m people, is a vast market. This is the sixth largest European market for cars. Imagine expanding southwards."

He regards Bosnia-Herzegovina as the ideal bridge between west European markets and Turkey and possibly on to the southern republics of the former Soviet Union. "We are talking about reaching a market of 200m people," he said. Meanwhile, Mr Leissner was already confident that, with the launch of the new Golf, the plant could be producing about 150,000 cars a year in five years' time.

"Of course," he said, "there are internal problems in the country. The financial infrastructure and instruments, such as banking and auditing, do not exist. All the republics need economic laws as quickly as possible."

Nevertheless, Mr Leissner remains, despite the drawbacks, the indefatigable optimist. "Getting the trains to run on time takes up about 20 per cent of my time. But it is worth it."

# GEC Alsthom wins £546m Dutch gas turbine contract

By Andrew Baxter in London and Ronald van de Krol in Amsterdam

GEC ALSTHOM, the Anglo-French power engineering group, yesterday underlined its growing presence in the world market for large gas turbines by announcing a £1.175bn (£546m) contract to supply equipment for a new Dutch power station.

The deal is GEC Alsthom's biggest turbine order, and forms the lion's share of a £1.2bn project planned by Electriciteits Productiematschap v.o. Oost on Noord-Nederland (Epson), the biggest Dutch electricity supplier. Work begins this spring on the project at Sema, in the north of the Netherlands. The 1700MW power station will be one of the world's two biggest outside Japan, using the combined cycle process - waste heat from a gas turbine drives a steam turbine, producing greater thermal efficiency and lower emissions.

The deal is a blow to GEC Alsthom's two big European rivals in power generating equipment, Siemens and Asea Brown Boveri. It confirms the advantage the Anglo-French group has gained recently with its Frame 9F gas turbine, developed jointly by General

Electric of the US and GEC Alsthom's European Gas Turbine Company (EGT). The 9F, with a power rating of 213-265MW, is the world's largest gas turbine, specifically designed for high performance in combined cycle operation.

Mr Kelvin Bray, EGT chairman, said the latest order, after a recent contract from National Power in the UK and one with Electricite de France, "will allow us to establish the 9F and its derivatives as the turbines for large combined cycle stations". At Ems, EGT will supply five 335MW Vega 109F units, incorporating the gas turbine, steam turbine and generator on a single shaft.

Overall thermal efficiency will be about 55 per cent, against an average 41 per cent in existing Dutch power stations. In the past 18 months, GEC Alsthom has taken 10,000MW of combined cycle business worldwide, to become the top supplier of combined cycle generating equipment in the UK. The first 9F turbine, for EdF, will go into operation at Gennevilliers near Paris this year. At Sema, the first three turbine units will come on stream in 1995.



The MD-90: SAS wants smaller aircraft to expand operations

# SAS seeks China deal for new jet deliveries

By Paul Beale, Aerospace Correspondent

SCANDINAVIAN Airlines System (SAS) plans to cancel firm orders for 10 McDonnell Douglas MD-80 aircraft worth about \$800m (£167.5m), but could substitute these with the smaller MD-90 aircraft the US manufacturer proposes building jointly with China.

SAS said yesterday it was talking with McDonnell Douglas on cancelling 10 of the 15 MD-80 aircraft it had booked. SAS, which has suffered a passenger traffic fall mainly in its home market because of the recession, says it no longer needs the 10 MD-80 130-seat aircraft.

It wants smaller 90-100-seater aircraft to replace its fleet of 75-seat McDonnell Douglas DC9 aircraft by the mid-1990s. It hopes to expand its operations in an increasingly deregulated European market, Mr Kjell Fredheim, chief operating officer, said.

SAS is already discussing with McDonnell Douglas the possible substitution for the 10 MD-80s with an order for 15 MD-90s, the 90-100 seat derivative of the MD-90 twin-jet airliner. This would make SAS a launch customer for the MD-90 McDonnell Douglas is planning to co-produce with China. But the US manufacturer has yet to finalise a pact with Peking.

Mr Gareth Chang, president, McDonnell Douglas Pacific and Asia, yesterday said the company hoped to finalise the Chinese deal soon. Under this, McDonnell Douglas would co-produce in China about 170 aircraft by the year 2007.

But Boeing is still competing against its US rival for the deal. SAS said yesterday it was considering other choices such as the Fokker 100 and BAe 146 for its 100-seat aircraft needs. It wants the new 100-seaters by 1995/96.

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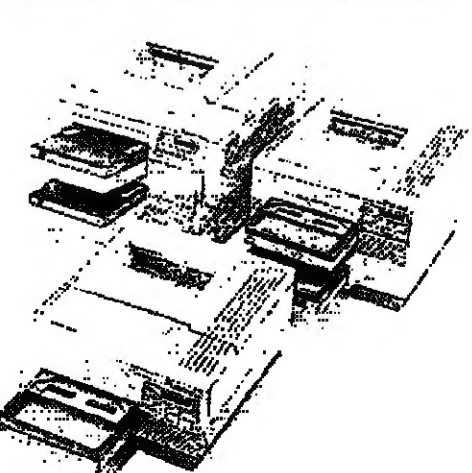
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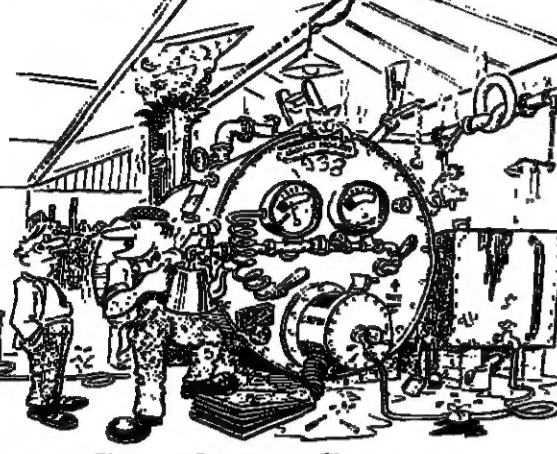
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## AMERICAN NEWS

# Clinton keeps ahead of Democrat pack

By Nancy Dunne in Washington



Bill Clinton: turned in a smooth performance

ARKANSAS Governor Bill Clinton has survived the second in a series of televised debates among the Democratic presidential candidates with no apparent damage to his front-runner status for next month's New Hampshire primary.

The youthful governor turned in a smooth performance in the face of a fierce attack from Iowa Senator Tom Harkin. Mr Harkin, an early favourite for the nomination among organised labour, has been losing union support to Mr Clinton, and a new poll showed him running fifth in New Hampshire.

Mr Clinton also brushed aside allegations of womanising by blaming the rumors on Republican opponents and declaring: "I can deal with the kind of sneeze the Republicans put out."

For most of the two-hour debate the candidates sparred gently over the economy, taxes, crime and schools. Mr Harkin saved his most direct attack until the closing stages

of the debate, after Governor Clinton had finished, criticising the governor's education and environmental records and accusing him of having brought "Reaganomics" into Arkansas.

The candidates, aware that most Americans still do not know them, took time to emphasise their pet issues.

The moderator gave each candidate the opportunity to address his perceived "negatives," and she listed them.

Senator Bob Kerrey, said to lack a detailed programme except for his health care plan, said nothing else could be done "until we establish health care as a fundamental right."

Former California Governor Jerry Brown, accused of being "way out", - his nickname in office was "Governor Moonbeam" - said: "I don't know why people don't believe me when I tell them the system is corrupt."

Mr Harkin, accused of being "out of the mainstream of the American electorate and a tool of the labour unions", said he had "the longest record of run-

## Venezuela looks to skilled of E Europe

By Joe Mann in Caracas

VENEZUELA is launching a selective immigration programme aimed at bringing in 50,000 east Europeans over the next five years, according to Mr Miguel Rodríguez, minister of planning.

The South American republic, with about 19m inhabitants, has a shortage of experienced professionals and tradespeople in a number of sectors, including agriculture and general industry, and services such as health.

Its economy grew by an estimated 9.3 per cent last year, the highest rate in Latin America. Further growth - although at a slower pace - is expected over the next two years, increasing demand for a wide variety of skills.

The immigration programme, the first of its kind to be implemented in Venezuela since the 1950s, is being co-ordinated by the Ministry of Planning, with input from other government agencies and the private sector.

"Demand driven", Mr Rodríguez said, with private companies drawing up lists of specific skills required. These lists are to be used by a special government team which will visit east European countries to assess the availability of skilled individuals willing to emigrate.

The Venezuelan government is receiving assistance from a UN agency that works with international migrants. It will also work through the embassies and consulates in Europe.

Selected immigrants will receive free airline passage to Venezuela and a cash payment to help cover relocation costs of about \$2,000 (£1,120) per person.

A private Venezuelan company will guarantee each immigrant a job, and will help with language training.

## Cuban American group leader faces execution

By Canute James in Kingston

CUBA'S council of state, headed by President Fidel Castro, has confirmed the death sentence for terrorism and sabotage on the leader of a group of Cuban Americans arrested on the island's north coast three weeks ago.

However, the council commuted the death penalty against another group member to 30 years' jail. Earlier a third man, also originally sentenced to death, had his sentence cut to 30 years' imprisonment by the supreme court.

The men, residents of Florida who the Cubans say were captured with arms and explosives, have no other avenues of appeal. Television broadcasts in Cuba showed the three men confessing that they planned to sabotage public installations "to give the impression that the counter-revolution had begun". The Cubans also broadcast the names of Cuban-Americans they said were behind the financing and training of the group.

The council of state said it had provided this information to the US authorities, and charged the US with "spectacular incompetence" in dealing with the matter. "There has not been a single arrest or a sign that any will be made," the statement said.

The US administration has denied Cuban charges that Washington approved of terrorist attacks on the island. The State Department and several human rights organisations, appealed for clemency.

## Trial of Brooklyn's Dapper Don leaves nothing to chance

By Alan Friedman in New York

THE racketeering and murder trial of Mr John Gotti, the reputed head of the biggest organised crime family in the US, begins today in Brooklyn.

The 51-year-old Mr Gotti, known in the US media as the "Dapper Don", is charged by Federal prosecutors with five murders, extortion, illegal gambling and obstruction of justice. The most important of the murder charges concerns the December 1985 shooting of Mr Paul Castellano, the previous head of New York's Gambino crime family, whom Mr Gotti succeeded.

Since 1986 Mr Gotti, a flamboyant dresser who has become something of a popular figure in the US, has been acquitted on lesser charges in

three previous trials. The investigation that led to the latest indictments was aided by Federal Bureau of Investigation agents who clandestinely recorded Mr Gotti's conversations at his headquarters in Manhattan's Little Italy district.

The trial, which will be directed by the US Attorney in Brooklyn, is expected to make use of three Mafia informers who have turned state's evidence. They include Mr Salvatore Gravano, who was initially a co-defendant and who has been identified by police as Mr Gotti's trusted consigliere, or right-hand man.

US officials are trying hard to ensure their quarry is not acquitted this time. The pres-

iding judge has already disqualified Mr Gotti's main defence lawyer on the grounds that he participated in conversations with Mr Gotti that were secretly taped as part of the government's evidence.

The first few weeks of the trial, which is expected to last three or four months, will consist mainly of jury selection, which prosecutors deem extremely important since they argue that Mr Gotti's criminal organisation has a history of influencing jury members not to convict him.

The jury candidates will therefore be chosen anonymously and will be sequestered under the protection of federal guards for the duration of the trial.

## Haiti army's fears scuttle deal for Aristide's return

Canute James on what lies behind the failure of a compromise to resolve the exiled president's status

A FEW days after it appeared that there had been a breakthrough in efforts to agree conditions for the return to the Haitian presidency of Mr Jean-Bertrand Aristide, ambitious members of the country's interim government and an intransigent military have again shut the door on him.

They have rejected a political compromise brokered by the Organisation of American States which was intended to pave the way for the return of Mr Aristide, who was overthrown at the end of September and sent into exile. Some Haitian legislators who have attempted to act independently of the army and seek a negotiated settlement, have been brought into line.

A resolution was thought likely in a meeting which was planned for the weekend, after an agreement between Mr Aristide and a group of Haitian legislators on an interim prime minister who would head the government on the president's return.

But the selection of Mr René Théodore, head of Haiti's small communist party, is being rejected by most legislators, and by the leadership of the



Aristide: the fruits of Haiti's first election in 30 years soon turned sour

Theodore as prime minister, was met by a statement from the Haitian foreign ministry that foreigners should not try to pressure the country.

Although the embargo has brought commercial life to a halt, crippled Haiti's small industrial sector and left the country with very limited supplies of electricity, the military has been emboldened by the sporadic arrival of shipments

of fuel products. Three shipments since the imposition of the embargo (one of which was a clear violation of the sanctions) have offered the administration some relief.

Haitian politicians themselves appear to be divided, and some at odds with the military, in determining how best to resolve the crisis. In the seven months of Mr Aristide's government, following a hand-

some win in the country's first elections in 30 years, he was frequently criticised by parliamentarians for being too heavy handed. They wanted government responsibilities to be given to elected officials and not those appointed by the president.

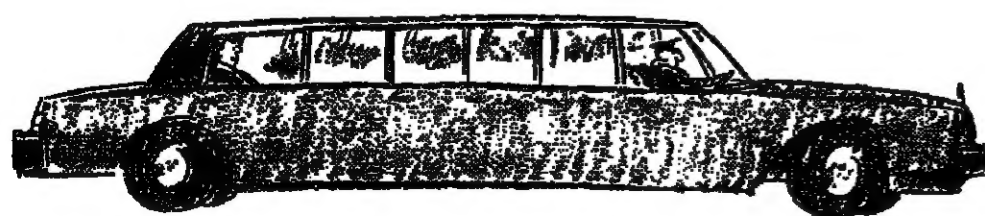
The selection of an interim prime minister, such as Mr Théodore who has been an Aristide critic, was intended to create a buffer between the

president and the legislature. It appears, however, that such a compromise will not move those who fear the president's return.

The fear is genuine among Haiti's elite. It is not only the army and the legislators, but Haiti's prosperous business community which fears the president's return. Mr Aristide's supporters, from among Haiti's majority poor, are likely to take revenge on those who were responsible for and supported the coup. Business leaders have said publicly that they do not want the president back. Blood-letting appears inevitable.

But while the army, legislators and the OAS are involved in a game of political chess in Port-au-Prince, the capital, the old political order is reasserting itself in the provinces. Anarchy prevails with provincial politicians, supported by the military, establishing virtual fiefdoms, exacting taxes and violently punishing all opposition. Many of the leaders are known members of the paramilitary guard of the Duvalier dictatorship which was overthrown by a wave of popular unrest six years ago.

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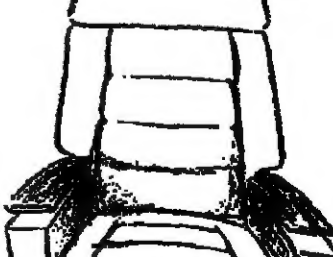
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## UK NEWS

## Dispute threatens reform plan at Lloyd's

By Richard Lapper

A ROW over the governance of Lloyd's of London is brewing in the wake of last week's report by a task force which advocated far-reaching reforms to the insurance market.

The task force, made up of underwriters, brokers and Lloyd's executives, recommended a number of radical changes - including proposals to modify the unlimited liability of Lloyd's members, the individuals whose assets back underwriting at Lloyd's.

Although it accepted the bulk of the proposals, the Lloyd's Council, the market's governing body, rejected the moves to separate its regulatory and business development functions.

Mr Alan Lord, chief executive of Lloyd's, said yesterday he would have considered resigning had the proposal on corporate governance been accepted.

Mr David Coleridge, the chairman of Lloyd's, said the report was "full of incredibly sensible well-thought out things" described some of the thinking on governance as "groundbreaking".

The task force had suggested that the Council, which would retain the majority of outside members (who do not work at Lloyd's) and nominated members as at present, should retain its regulatory role but would be chaired by an independent nominated member.

It also advocated the creation of a market board, made up mainly of representatives of underwriting businesses, which should have responsibility for developing the market's business strategy.

Mr Lord said the creation of the market board would be "retrogressive" because it would have reduced the effectiveness of the regulatory structure introduced by the Lloyd's Act of 1982.

Moreover, Lloyd's would have been deprived of a "sovereign body". "You can't run an outfit with two heads," he added.

## Poor retail sales undermine hope of UK recovery

By Emma Tucker, Economics Staff

THE CHANCES of a consumer-led recovery ahead of Britain's general election diminished yesterday after government figures showed an unexpectedly sharp drop in retail sales volumes last month.

Figures from the Central Statistical Office (CSO) revealed that retail sales volumes in December fell a seasonally adjusted 1.0 per cent compared with the previous month, giving a 0.4 per cent year-on-year decline. The drop followed a rise in November of 1.3 per cent on October.

Discounting by shops failed to revive consumer spending before Christmas, increasing the pressure on Mr Norman Lamont, the chancellor of the exchequer, to provide a stimulus to consumer confidence in the budget.

Over the fourth quarter of 1991, sales were 0.5 per cent up on the same period of 1990. Sales in the second half of 1991 were 0.2 per cent up on the first half of the year, but unchanged on the second half of 1990.

The CSO said the December figure was "particularly uncer-

tain" and may have been artificially depressed due to a statistical quirk which inflated the November figure by up to half a percentage point.

Mr Simon Briscoe, UK economist for Midland Montagu, said the six month trend was "going nowhere".

"The figures were awful and a clear sign that the recession is continuing," he said.

The Treasury said it was disappointed that sales had not recovered as it had hoped, but said the broader picture was one of flat retail sales.

"The figures are consistent with the view that demand stopped falling from the middle of the year, but hasn't picked up much since then," it said.

Mr Gordon Brown, the opposition Labour party's trade and industry spokesman, said the figures exposed the government's "incompetence and complacency".

The figures from the CSO confirmed the findings of a Confederation of British Industry distributive trades survey, published yesterday.

Lex, Page 28

## Pirelli cuts workers at two UK plants

By Haig Simonian in Milan and John Griffiths in London

PIRELLI, the Italian cables and tyre group currently in the throes of a large-scale restructuring programme to reduce costs, has cut back the workforce at two of its UK plants.

Reference to the cuts, most of which had been made by the end of last year, is made in a letter to shareholders.

Pirelli's communications subsidiary, has closed a factory in Leeds which makes electronic components for data transmission, with the loss of just under 100 jobs. Part of the operation is being concentrated in Pirelli General, a subsidiary based at Hasleholme, Hampshire.

The move follows the acquisition last year by Pirelli of the telecommunications division of GEC, the UK electronics and telecommunications group.

The restructuring has also meant the loss of around 300 other jobs, mostly at Eastleigh, as communications and energy cables operations have been revised.

Pirelli's submarine cable plant at Southampton is unaffected, as are the group's tyre manufacturing operations, at Burton-on-Trent and Carlisle.

As part of the cutbacks, however, some 80 of the tyre division's SMC "fast-fit" tyre and exhaust centres have been closed since the end of 1990.

## German yard wins £200m order for cruise liner

By Michael Skapinker, Leisure Industries Correspondent

P&O, the shipping group, has ordered a £200m custom-built liner from a German shipyard to operate cruises out of the UK.

P&O hopes the liner, due to be delivered in April 1996, will enable it to exploit the rapid growth in the UK cruise market which has seen passenger numbers double over the past five years to nearly 190,000 in 1991.

The ship, designed to carry 1,975 passengers, will be built by Meyer Werft, a family-owned yard based in Papenburg, Germany. Lord Sterling, P&O chairman, said no UK company tendered for the order.

Lord Sterling said 20 per cent of the purchase price would be paid in four instalments between now and 1995. The remaining 80 per cent is to be financed by an 8 per cent sterling loan from German banks.

The new ship, whose name has not been announced, is expected to increase the proportion of cruise passengers taking trips from the UK. In spite of the large increase in British cruise passengers, the numbers beginning their journeys in the UK has remained static at about 50,000 over the past four years, according to Mr Robert Duffett, chief executive of the

Passenger Shipping Association. About 60,000 of the UK residents who take cruises annually begin their journeys in the Caribbean. Some 45,000 begin their cruises in the Mediterranean.

P&O last year bought its ship, the Sea Princess, from the Caribbean to the UK to join the Canberra, its sister ship, operating out of Southampton. Mr Duffett says limited capacity in UK waters meant that price competition is less fierce than in the Caribbean.

The UK cruise market is small compared to the US, where an estimated 3.5m people took cruises last year. The

UK is the biggest European cruise market, followed by Germany with an estimated 150,000 passengers a year and Italy with about 100,000. P&O is the leading UK cruise operator, followed by CTC Lines, owned by the Black Sea Shipping Company of Odessa.

Although passengers on longer cruises tend to be older, retired people, the industry is trying to dispel the notion that cruising is not for the young. The average age of passengers on Caribbean cruises is 28.

The P&O ship will be the first to be custom-built for the UK cruise market.

## Shipyards locked in a battle for the seas

David White reports on the over-capacity in the warship-construction industry

THE next Ministry of Defence contract for frigates

by early next month - is likely to have a determining effect on the future shape of Britain's warship-building industry.

Whichever way the decision goes, it will be extremely bad news for at least one of the yards. Previous contracts have also been fiercely competed for, but this is the first since the government announced plans for scaling down the navy fleet.

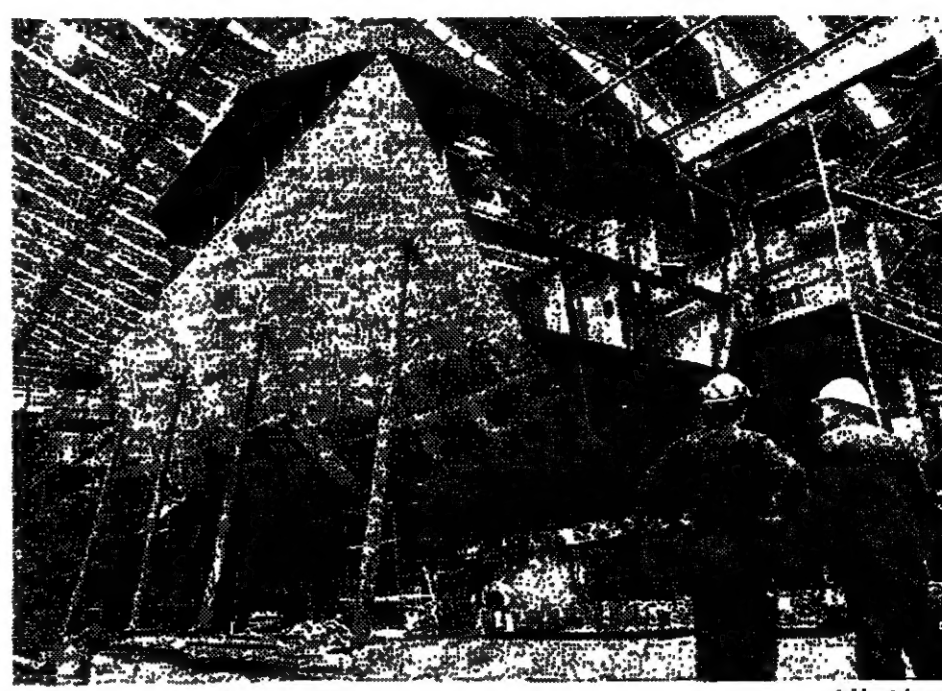
Over-capacity has now reached a point where yards are fighting to squeeze each other out. Mr Noel Davies, chief executive of VSEL, expects total employment in UK warship-building falling from a 1990 figure of about 21,000 to 8,000 around the middle of the decade.

The order for up to three frigates, worth about \$400m in total, is being contested by all four of the designated warship yards that have survived since privatisation in 1985-86: VSEL at Barrow-in-Furness in Cumbria, Yarrow Shipbuilders on Clydeside, Swan Hunter on the Tyne and Vosper Thornycroft at Southampton.

Sir Robert Easton, chairman of Yarrow, which belongs to the GEC group, believes there are still too many shipyards.

"They won't all survive," he says. Mr Davies at VSEL goes further: "We say only two will survive."

The 10 orders placed so far for Type 23 anti-submarine frigates have been split between Yarrow and Swan Hunter. Yarrow was appointed the design authority and won the first order when it was still



A Type 23 frigate under construction at Yarrow shipbuilders on Clydeside. Ashley Ashwood

part of state-owned British Shipbuilders. It is still reeling from the loss of the last order for three frigates, awarded to Swan Hunter just over two years ago.

Tenders for up to three more were invited last summer. The MoD, convinced of the savings to be made by ordering in single-yard batches, is expected to place a full three-ship contract.

Neither of the current Type 23 builders sees any sense in splitting the order. The prime contenders this time are considered by insiders at the MoD to

be Yarrow and VSEL, the losers in the last tender.

Yarrow, which cut its workforce by 645 just before Christmas and now employs 2,750, is counting heavily on winning the order. It has delivered three Type 23s, with three more due by mid-93. There, its order book ends.

VSEL is also warning that without a Type 23 order it "would in the long run become less viable." Its current business is submarines - a safe slot, since no other yard could afford the investment needed

to build nuclear-powered submarines. But it is not enough for VSEL. The order for the fourth and last Trident ballistic-missile submarine is expected by about June. Even if it goes ahead, steel work on the Trident programme will run out by 1995.

VSEL needs a frigate order not just to fill that gap but, says Mr Davies, for "long-term and fundamental" reasons. In order to make "reasonable use" of its assets, it cannot afford to allow its workforce, already down from 12,500 to about

9,000, to fall below about 5,000. It reckons that the navy's submarine programme after Trident will provide work only for about 3,200.

Vosper Thornycroft, employing 1,900, also holds a niche making boats of glass-reinforced plastic (GRP) including the navy's latest anti-mine vessels. But orders for more minehunters have been suspended and the other three warship yards all covet Vosper's preserve. Yarrow would use its own GRP facility. The other two would buy GRP hulls from France.

SWAN Hunter on Tyneside is dismissive of its rivals' "whingeing", rejecting "the myopic view that the whole future of the UK shipbuilding industry is down to one order."

The last of the Type 23s is now building is due for delivery by the end of 1994, but it sees "exciting prospects" in the UK and overseas in both naval and merchant ships.

Politically, the frigate decision presents a balance of conflicting considerations: the interests of sitting Conservative MPs in Barrow and Southampton, Tory difficulties in Scotland, where Yarrow's yard sits in Labour territory on the north bank of the Clyde, and the fate of the Tory-held marginal at Tynemouth, next door to the bedrock Labour constituency of Wallsend where Swan Hunter is located.

"The government needs to take a view of the capabilities it wants to see retained in the UK," says Mr Davies at VSEL. "This is the first major decision it has to make."

Treuhandanstalt  
(The government agency privatising eastern Germany property)Tender for the sale of  
Furniture, Lumber and Wood Products  
companies in eastern Germany

Company-number, name, location (in brackets: main area of expertise, present number of employees)

(MO-1) Holzverarbeitung GmbH  
Waldheim-Richtersdorf  
O-7305 Waldheim/Sachsen  
(Furniture for upholstery furniture / 68)

(MO-2) Mithras Holz GmbH  
O-1214 Neuhardenberg/Brandenburg  
(Furniture for upholstery furniture, inside doors / 58)

(MO-3) Norddeutsche Polstermöbel GmbH  
Götter  
O-2900 Götter/Mecklenburg-Vorpommern  
(Upholstery furniture / 88)

(MO-4) Polstermöbel GmbH Oles-Rebun  
O-2934 Oles/Sachsen  
(Upholstery furniture / 80)

(MO-5) Polstermöbel GmbH Blumenhagen  
O-2934 Blumenhagen/Mecklenburg-Vorpommern  
(Upholstery furniture / 87)

(MO-6) Holzverarbeitung Virent Dresden GmbH  
O-1068 Dresden/Sachsen  
(Furniture, chairs / 73)

(MO-7) Holzverarbeitung Polstermöbel GmbH  
Priedewitz  
O-2934 Priedewitz/Mecklenburg-Vorpommern  
(Upholstery furniture / 89)

(MO-8) Holzverarbeitung GmbH Kitzlingsborn  
O-2934 Kitzlingsborn/Mecklenburg-Vorpommern  
(Upholstery furniture / 39)

(MO-9) Holzverarbeitung GmbH Kitzlingsborn  
O-2934 Kitzlingsborn/Mecklenburg-Vorpommern  
(Upholstery furniture / 39)

(MO-10) Holzverarbeitung GmbH Kitzlingsborn  
O-2934 Kitzlingsborn/Mecklenburg-Vorpommern  
(Upholstery furniture / 39)

(MO-11) Holzverarbeitung GmbH Kitzlingsborn  
O-2934 Kitzlingsborn/Mecklenburg-Vorpommern  
(Upholstery furniture / 39)

(MO-12) Holzverarbeitung GmbH Kitzlingsborn  
O-2934 Kitzlingsborn/Mecklenburg-Vorpommern  
(Upholstery furniture / 39)

(MO-13) Holzverarbeitung GmbH Kitzlingsborn  
O-2934 Kitzlingsborn/Mecklenburg-Vorpommern  
(Upholstery furniture / 39)

(MO-14) Holzverarbeitung GmbH Kitzlingsborn  
O-2934 Kitzlingsborn/Mecklenburg-Vorpommern  
(Upholstery furniture / 39)

(MO-15) Holzverarbeitung GmbH Kitzlingsborn  
O-2934 Kitzlingsborn/Mecklenburg-Vorpommern  
(Upholstery furniture / 39)

(MO-16) Holzverarbeitung GmbH Kitzlingsborn  
O-2934 Kitzlingsborn/Mecklenburg-Vorpommern  
(Upholstery furniture / 39)

(MO-17) Holzverarbeitung GmbH Kitzlingsborn  
O-2934 Kitzlingsborn/Mecklenburg-Vorpommern  
(Upholstery furniture / 39)

(MO-18) Holzverarbeitung GmbH Kitzlingsborn  
O-2934 Kitzlingsborn/Mecklenburg-Vorpommern  
(Upholstery furniture / 39)

(MO-19) Holzverarbeitung GmbH Kitzlingsborn  
O-2934 Kitzlingsborn/Mecklenburg-Vorpommern  
(Upholstery furniture / 39)

(MO-20) Holzverarbeitung GmbH Kitzlingsborn  
O-2934 Kitzlingsborn/Mecklenburg-Vorpommern  
(Upholstery furniture / 39)

(MO-11) Möbelwerk Parchim GmbH  
O-2950 Parchim/Mecklenburg-Vorpommern  
(Dining room furniture / 41)

(MO-12) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-13) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-14) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-15) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-16) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-17) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-18) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-19) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-20) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-21) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-22) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-23) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-24) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-25) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-26) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-27) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-28) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-29) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-30) Sitzmöbel GmbH Waren  
O-2050 Waren/Müritzer-Mecklenburg-Vorpommern  
(Chairs and sofas / 77)

(MO-22) Normannstein Möbel GmbH LA Treutlin  
O-5808 Treutlin/Thüringen  
(Interior finish, shopfitting / 29)

(MO-23) Oberkautzer Möbelwerke GmbH  
Neugersdorf  
O-8508 Weitzsacker/Sachsen  
(Living-room furniture, interior finish, veneers / 78)

(MO-24) Oberkautzer Möbel GmbH  
O-8508 Weitzsacker/Sachsen  
(Wooden furniture / 138)

(MO-25) Riba-Möbel GmbH  
O-2580 Ribnitz-Damgarten/Mecklenburg-Vorpommern  
(Living-room, furniture / 235)

(MO-26) Stralander Möbelwerke GmbH  
O-2300 Stralander/Mecklenburg-Vorpommern  
(Living-room furniture / 35)

(MO-27) Walthersdorfer Möbel GmbH  
O-6001 Walthersdorf/Sachsen  
(Bedroom furniture / 98)

(MO-28) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-29) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-30) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-31) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-32) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-33) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-34) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-35) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-36) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-37) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-38) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-39) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-40) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-41) Zwickauer Leuchtenbau GmbH LA  
O-9540 Zwickau/Sachsen  
(Planning, production and installation of shop-fittings / 58)

(MO-32) Raimat Küchenmöbel Programme  
GmbH  
O-8994 Eppendorf/Sachsen  
(Kitchen furniture, bedroom furniture, supply parts / 320)

(MO-33) Baulemente GmbH Lohnditz  
O-2103 Lohnditz/Mecklenburg-Vorpommern  
(Glued wood constructions, roof constructions, wooden windows and doors / 65)

(MO-34) Feingehärbau GmbH Drebach  
O-8959 Weitzsacker/Sachsen  
(Wood products, turnery products / 55)

(MO-35) Fenster und Türen GmbH Hammer  
O-2111 Hammer/Mecklenburg-Vorpommern  
(Wooden doors and windows for garden-houses / 2)

(MO-36) Gesellschaft IDEAL-Holz Produktions/  
Handels GmbH  
O-2120 Ueckermünde/Mecklenburg-Vorpommern  
(Packaging material, thin wood, pallets, charcoal / 25)

(MO-37) Holz- und Imprägnierwerk Oberdorf  
GmbH  
O-8909 Oberdorf/Sachsen  
(Impregnation of round wood and sawn wood, Euro-pallets / 44)

(MO-38) Holz- und Möbelwerke GmbH Wörbe  
O-8920 Wörbe/Thüringen  
(Saw mill products, parquet, furniture / 150)

(MO-39) Holzverarbeitung GmbH Arenshausen  
O-2631 Arenshausen/Thüringen  
(Wooden pallets, packaging boxes, mattresses and borders / 4)

(MO-40) Holzservice Bellenstedt GmbH LA  
O-3303 Bellenstedt/Sachsen-Anhalt  
(Wood processing, structural timber according to special measures, special pallets and wedges / 35)

(MO-41) Holzservice Bellenstedt GmbH LA  
O-3303 Bellenstedt/Sachsen-Anhalt  
(Wood processing, structural timber according to special measures, special pallets and wedges / 35)

(MO-42) Holzservice Bellenstedt GmbH LA  
O-3303 Bellenstedt/Sachsen-Anhalt  
(Wood processing, structural timber according to special measures, special pallets and wedges / 35)

(MO-43) Holzservice Bellenstedt GmbH LA  
O-3303 Bellenstedt/Sachsen-Anhalt  
(Wood processing, structural timber according to special measures, special pallets and wedges / 35)

(MO-44) Holzservice Bellenstedt GmbH LA  
O-3303 Bellenstedt/Sachsen-Anhalt  
(Wood processing, structural timber according to special measures, special pallets and wedges / 35)

(MO-45) Holzservice Bellenstedt GmbH LA  
O-3303 Bellenstedt/Sachsen-Anhalt  
(Wood processing, structural timber according to special measures, special pallets and wedges / 35)

(MO-46) Holzservice Bellenstedt GmbH LA  
O-3303 Bellenstedt/Sachsen-Anhalt  
(Wood processing, structural timber according to special measures, special pallets and wedges / 35)

(MO-47) Holzservice Bellenstedt GmbH LA  
O-3303 Bellenstedt/Sachsen-Anhalt  
(Wood processing, structural timber according to special measures, special pallets and wedges / 35)

(MO-48) Holzservice Bellenstedt GmbH LA  
O-3303 Bellenstedt/Sachsen-Anhalt  
(Wood processing, structural timber according to special measures, special pallets and wedges / 35)

(MO-49) Holzservice Bellenstedt GmbH LA  
O-3303 Bellenstedt/Sachsen-Anhalt  
(Wood processing, structural timber according to special measures, special pallets and wedges / 35)

(MO-50) Holzservice Bellenstedt GmbH LA  
O-3303 Bellenstedt/Sachsen-Anhalt  
(Wood processing, structural timber according to special measures, special pallets and wedges / 35)

(MO-51) Holzservice Bellenstedt GmbH LA  
O-3303 Bellenstedt/Sachsen-Anhalt  
(Wood processing, structural timber according to special measures, special pallets and wedges / 35)

Closing date:  
February 27, 1992

Price Waterhouse  
Corporate Finance Europe

The following offices of Price Waterhouse are providing information about this tender. Price Waterhouse may act for a prospective buyer with respect to any of the companies offered hereby.

LONDON  
Tom Wilson Tel. +44-71-9393000  
Martin Folet Fax +44-71-4032283

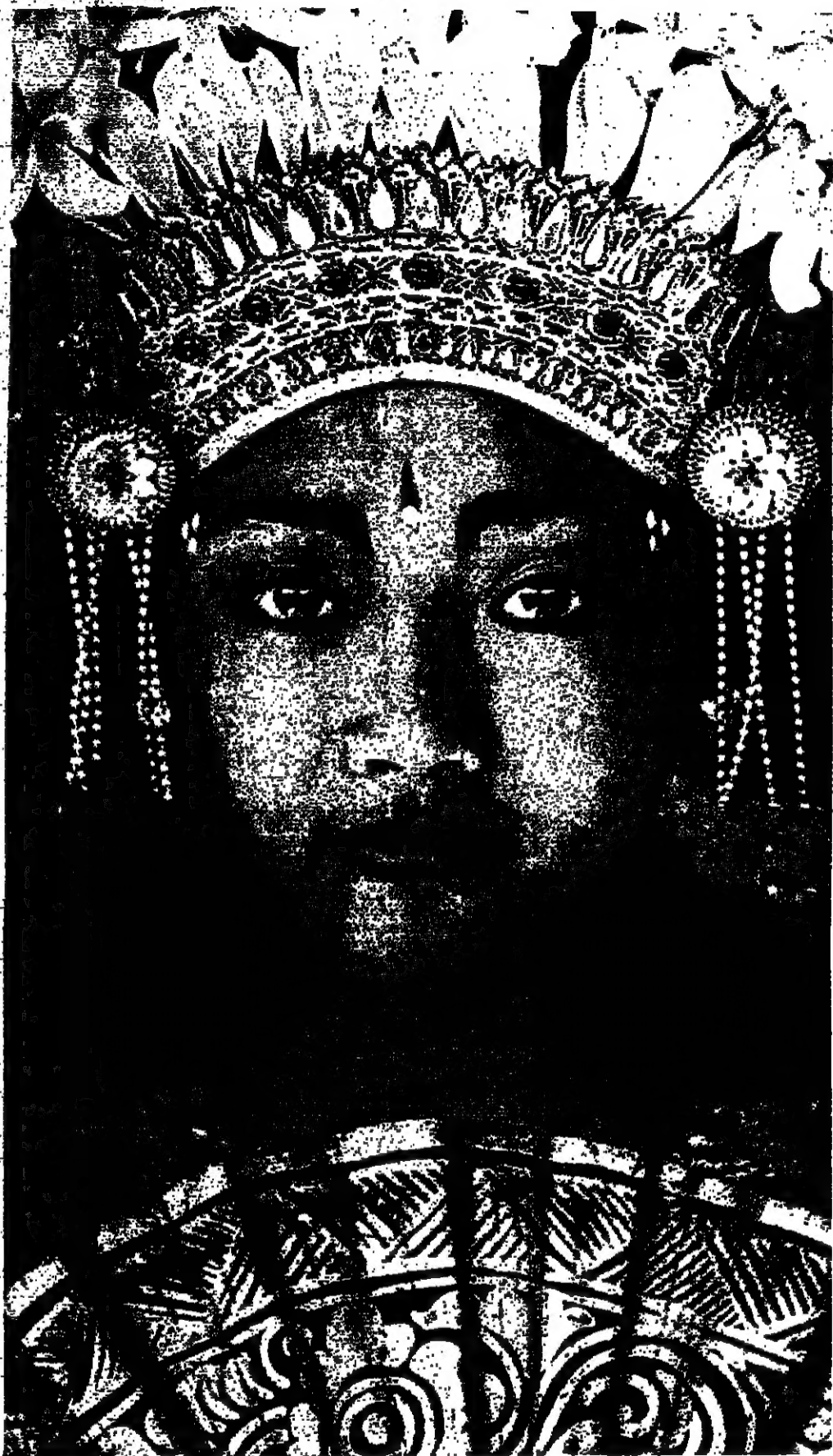






**SIEMENS  
NIXDORF**

# IT-WORLD NEWS



## Djakarta: Central regional planning via satellite for 17,000 Indonesian islands.

The Indonesian Authorities for Assessment of Technology (BPPT) have worked with Siemens Nixdorf to develop applications for an advanced IT based regional planning project. The world's largest island state has developed into one of the most attractive manufacturing locations in Asia and the ob-

jectives now are to distribute the economic prosperity equally throughout the country, and fully exploit development potential. SICAD, Siemens Nixdorf's geographical information system, is the planning basis. It provides precise details about land use, infrastructure and soil conditions. Aerial and radar photos, maps, statistics and tables—

all the information on more than 17,000 Indonesian islands — will be recorded in a central database, to be combined, evaluated and presented as required. One of the project's highlights is a satellite link, sending images of the earth's surface directly to the computer. The SICAD system processes around 100 Megabytes for a single picture.

## Luxembourg: European Court of Justice places massive order for Europa PCs.



Uniform legislation for a united Europe will have one common denominator, thanks to Siemens Nixdorf's Europa PC. It is the first PC to understand all nine official EC languages. Its Euro-KeyBoard switches smoothly from one language to another, and copes with their special characteristics. Another decisive advantage: with LAN TCP/IP, MS-DOS systems can be integrated into BS2000 and UNIX mainframe computer networks, with direct links to internal and external databases and access to all printers. Siemens Nixdorf has installed 410 Europa PCs in an integrated, universal system. Judgements by the European Court of Justice can be continuously processed through draft, translation and database record, to final editing for the official Reference Book on Jurisdiction of Community Law.

## Gunskirchen: SINIX accelerates Austrian engine production.



Bombardier-Rotax engines are world-famous as the motive power for motorcycles, water scooters, motorised sleds and light aircraft. Now there is a new surge of power for engine production, provided by Siemens Nixdorf. Bombardier, Austrian subsidiary of the Canadian motor vehicle and aircraft manufacturing group, has ordered Bora-X for production control. At Rotax's factory, SINIX® MX 500 and MX 300

multi-user computers — with more than 50 networked monitors, printers and bar code readers — will ensure clear production processes, tighter deadlines, minimal stock levels, and in particular, shorter machining times. The first signs of success: Bora-X from Siemens Nixdorf, integrated in the host-oriented Rotax system, has shortened aluminium product machining times by more than 30 percent.

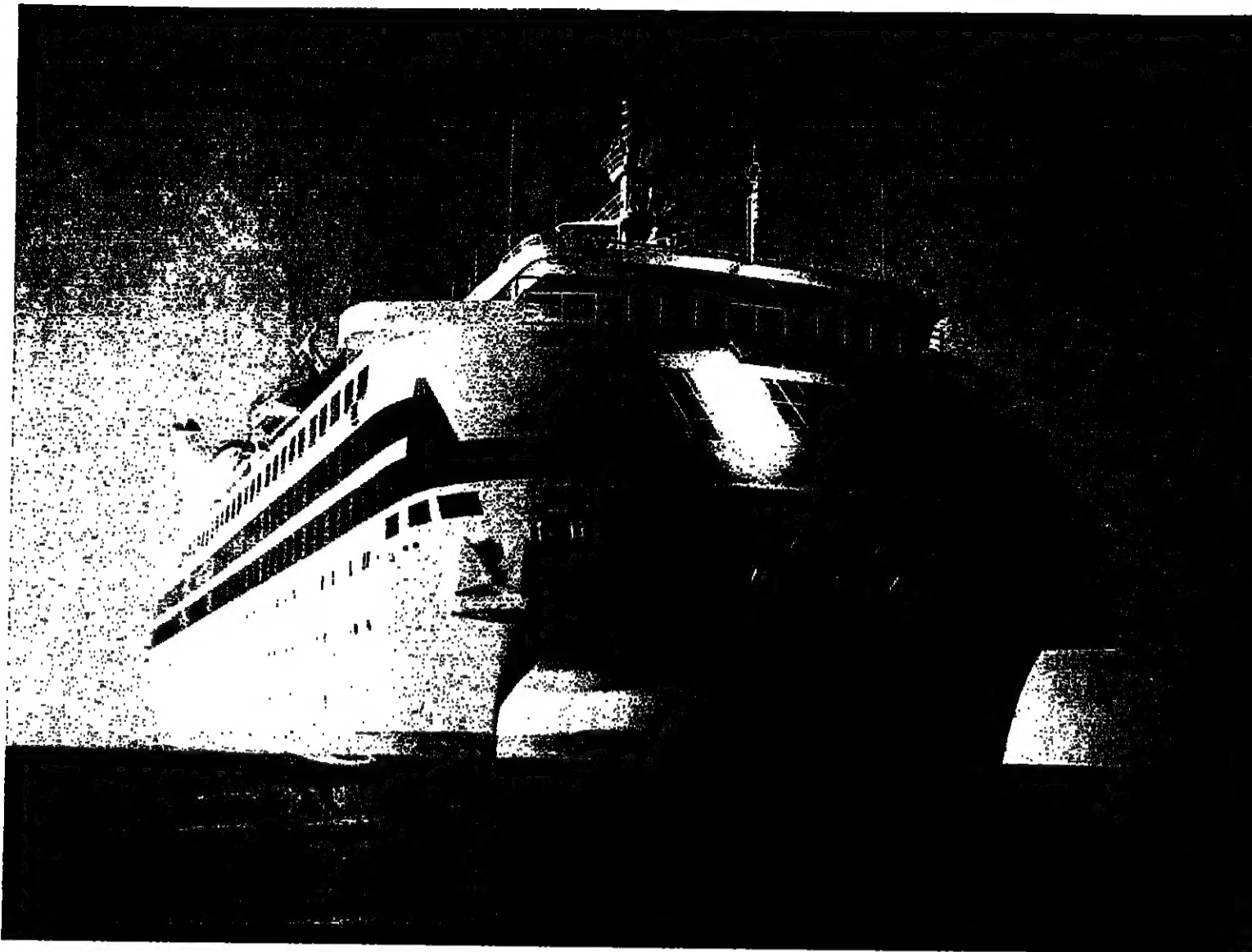
## New York: Saks Fifth Avenue and Siemens Nixdorf make shopping a greater pleasure.

Saks Fifth Avenue is now the fifth company among America's top 10 retailers to become a Siemens Nixdorf customer. Multi-functional POS 2000/10 point of sale terminals and Targon UNIX® minicomputers from Siemens Nixdorf mean that America's famous fashion house will provide even greater shopping pleasure for its customers. The Info-Store 2000 solution is being installed in all 47 Saks stores as part of a major order. Info-Store 2000 serves customers with new ideas for itemised bills, broken down by credit card type, and direct ordering of out-of-stock items from store to store. And Saks can use Info-Store 2000 customer data to focus its promotion and sales activities, because Info-Store 2000 tracks individual buying trends and interests.





# SIEMENS NIXDORF



## Minneapolis/Helsinki: The world's most modern luxury liner welcomes aboard Siemens Nixdorf.

The world's first SWATH (small water-plan area twin hull) luxury liner sets new standards in cruising. Operated by the US-based Radisson Hotel group and Finland's Diamond Cruise Inc, the ship's revolutionary construction allows her to glide smoothly over the ocean. And the luxurious communication systems installed in the SSC Radisson Diamond are just as remarkable. Fidello Cruise is the management

system that integrates all PCs, servers, POS terminals and telecommunication systems on board. Satellite-linked direct-dial telephones in every cabin are as much a part of the 5-star system from Siemens Nixdorf as cashless payment transactions. Passengers' orders in restaurants, bars, shops or cabins are automatically booked to their accounts and settled when they finally disembark.

## Leipzig: Advanced Siemens Nixdorf computer technology for 1400 East German savings bank branches.

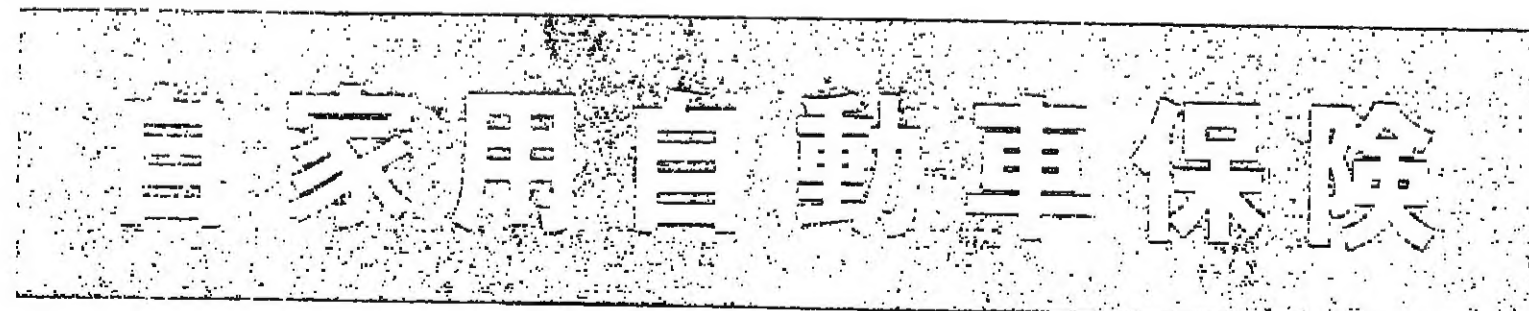
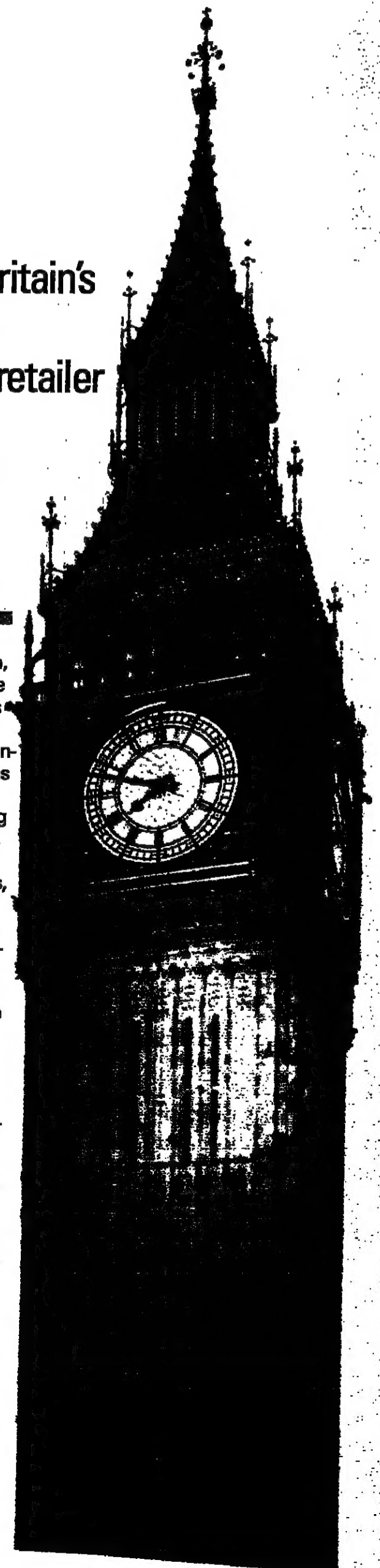
The business revival in the five new federal German states is backed by Siemens Nixdorf, which is installing DM 150 million worth of advanced computer systems in 1400 East German savings bank branches. Within a year, they will have the technical capability that is already standard in leading banks in Germany and abroad: branch systems, customer service centres for 24-hour cash dispensing, automatic safes and systems to process payment transactions. Information technology from Siemens Nixdorf

will improve customer service and benefit bank staff. They will be able to concentrate more on counselling and providing customers with personal advice about savings and investments.



## London: Great Britain's most successful electrical goods retailer orders Europe's most successful UNIX multi- terminal system.

With more than 800 stores and weekly sales of over £10 million, the Dixons Stores Group is the most successful electrical goods retail company in Great Britain. To reinforce its competitive advantage in the long-term, Dixons has ordered the PCD-4T/25, which runs under SCO UNIX operating system, from Siemens Nixdorf, the most successful European UNIX supplier. Powerful features, such as massive memory capacity, multi-terminal operation and advanced networking capability, make Siemens Nixdorf's PCD systems the most efficient basis for the new company-wide UNIX network at Dixons. The PCD systems, which will be installed in over 800 Dixons and Currys branches, will provide support for outstanding customer service. At the touch of a button, sales personnel can select precisely the right product to satisfy the customer's needs in terms of price and specifications from a range of over 6000 articles.



## Tokyo: One of Japan's largest insurance companies leaves nothing to chance, with high-tech printers from Siemens Nixdorf.

World premier for a new generation of advanced printers from Siemens Nixdorf: the Japanese Nippon Fire and Marine Insurance is the first company to benefit from the new 2140-4 LED high-performance print-

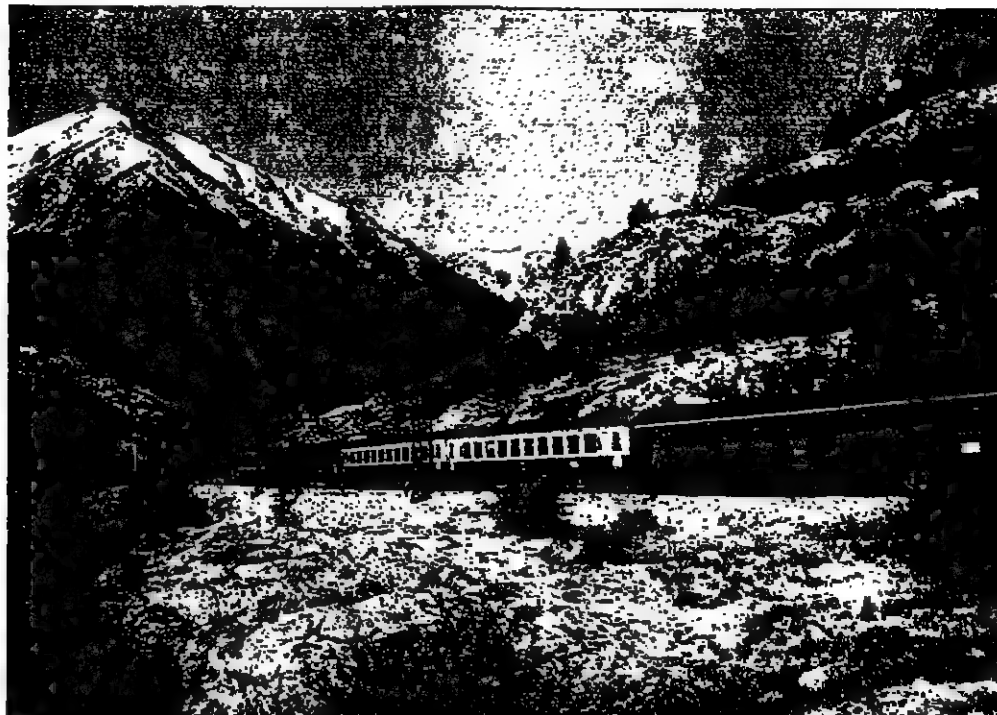
er, providing 192 top quality A4 pages a minute. A further feature is that the new 2140-4 reproduces Kanji characters as clearly as Roman letters. Nippon Insurance, one of Japan's largest insurance businesses, can rest assured about

handling the daily flood of paper. Its LED printers produce, trouble-free, 1.7 million pages of documents every month for vehicle and domestic insurance policy holders.





## Paris: Siemens Nixdorf is the driving force behind French Railways.



SNCF, the French national railway company, is on track with Siemens Nixdorf for a new organisational IT strategy. Siemens Nixdorf is providing 410 minicomputer systems running a wide range of administra-

tive applications. Siemens Nixdorf has developed special software for SNCF. From payroll, accounting and site security across the SNCF network, through to improving track use efficiency, Siemens Nixdorf is the IT driving force for SNCF.

## Brussels: IT fuel from Siemens Nixdorf helps FINA run better.

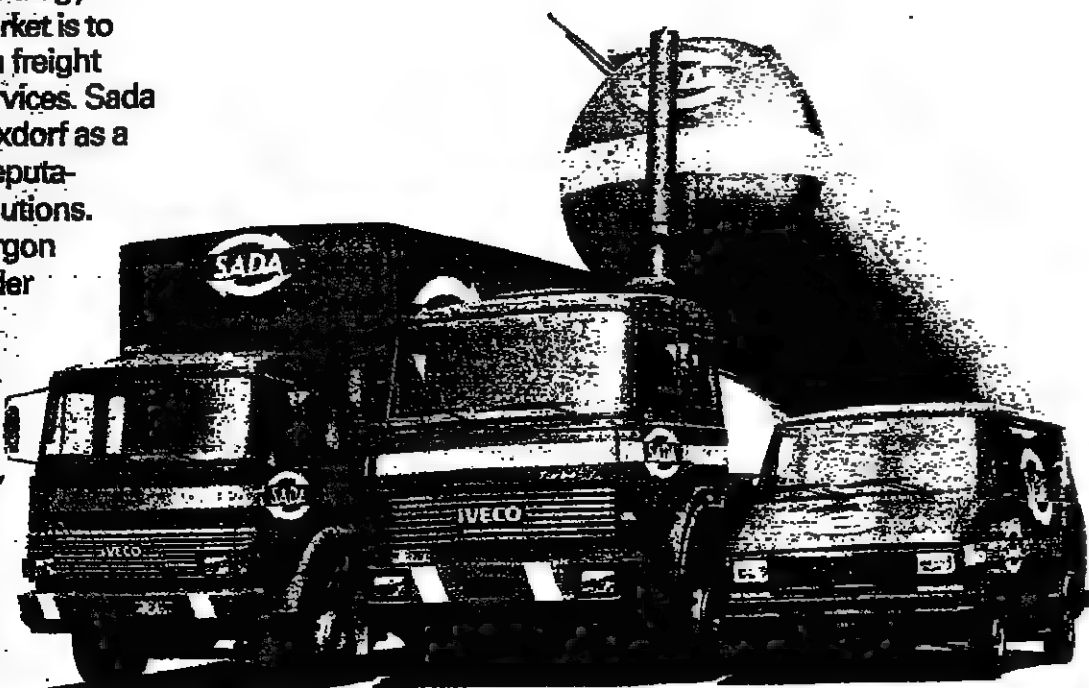
FINA Europe—subsidiary of Petrofina, Belgium's largest petroleum company—is working with Siemens Nixdorf on a trend-setting concept in forecourt retailing. Motorists visiting FINA stations in Europe will soon see the difference between a conventional filling station and the service station of tomorrow. More than 180 UK FINA sites have already been equipped with Namos, the new Siemens Nixdorf integrated petrol forecourt solution. Siemens Nixdorf POS 2000/10 point of sale

terminals in shops, linked to PCD 386 personal computers running Namos software in the back office, provide complete station management. The system integrates all activities, from fuel sales to shop purchases and data transmission to head office. The solution improves stock management and will allow FINA customers to use all modern forms of payment to settle their bills. With Namos from Siemens Nixdorf, FINA has the organisational fuel to provide a decisive competitive advantage.



## Milan: For business that knows no frontiers, Sada drives ahead with Siemens Nixdorf open systems.

At Sada Transport Internazionale, new IT concepts are on the move. The Italian company's strategy for the single European market is to provide everything from freight transport to logistics services. Sada has chosen Siemens Nixdorf as a system partner with a reputation for trend-setting solutions. Six Siemens Nixdorf Targon computers, running under the UNIX operating system, handle cost calculations and invoicing, stock control, deliveries and COD consignments, loading logistics and accounting. They also turn new services, such as just-in-time transport planning, into profitable extra business for Sada.



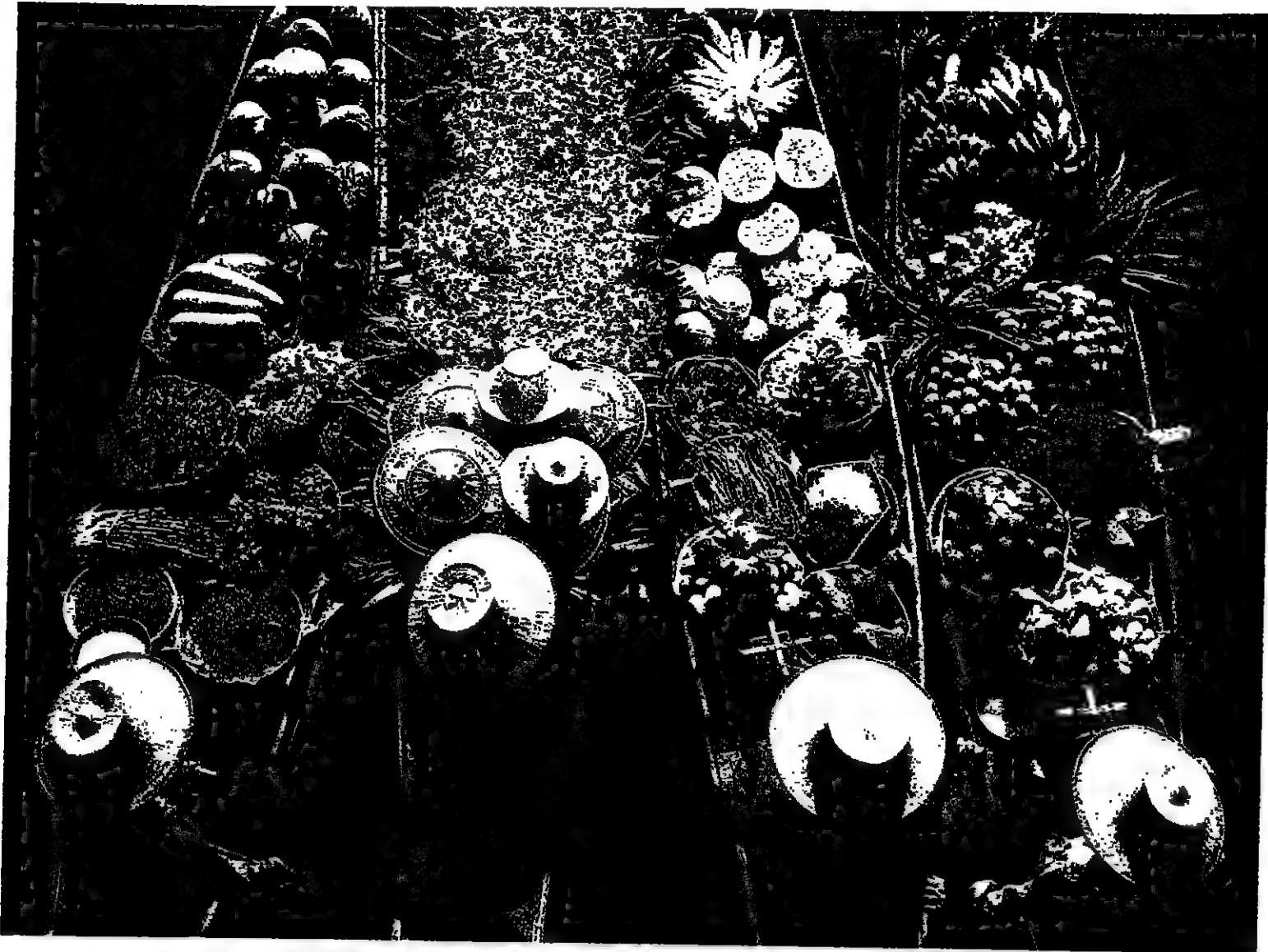
## Madrid: New computer power for Europe's largest private power supplier.

Spain's Iberdrola—Europe's largest private energy supplier has ordered new sources of power from Siemens Nixdorf. High-performance H120 and H90 computers from the BS 2000 family have a total disk capacity of more than 100 Gigabytes. They are linked to 1200 terminals

handling 4.5 million data transactions a day. Siemens Nixdorf systems manage one of the world's largest databases (with over 80 million datasets) and handle complex applications from bookkeeping to cartography in administration, operations and technical calculation.



# SIEMENS NIXDORF



## Bangkok: Largest computer order in Thailand's history goes to Siemens Nixdorf.

Thailand's Bank for Agriculture & Agricultural Cooperatives (BAAC) has invested in equipment that is already paying off for financial institutions all over the world: banking systems from Siemens Nixdorf. The order, worth DM 60 million, is

Thailand's largest computer project to date. The state-owned bank is introducing advanced technology into 507 branches, with UNIX servers, PCs and printers from Siemens Nixdorf to be installed nationwide in the next five years. The decisive factors in BAAC's

decision were Siemens Nixdorf's expertise and its extensive service network. With more than 20 service centres in Thailand, Siemens Nixdorf's subsidiary is always close to the customer.

## Zurich: Swiss private bank becomes BS 2000 customer No.5000.

In the European financial centre of Zurich, Rüd, Blass & Cie AG is a top banker in the brokering, securities trading, investment counselling and asset management business. To improve response times and efficiency in its specialised business, the bank opted for the 7500 mainframe system from Siemens Nixdorf – and became the 5000th BS2000 user, worldwide. When the bank moves into Zurich's new stock exchange building next year, it will have an H60 mainframe computer, a C40 back-up system and a complete cable network that will provide all terminals with state-of-the-art communication services. "Software and quality of the hardware are decisive for the efficiency of our company" are reasons given by

Executive Director Dr Rudolf W Frey in explaining their choice of Siemens Nixdorf.

# BS 2000

## Milan: Made-to-measure IT solutions to suit an Italian trendsetter in fabrics.

Fine linen and the best cotton fabrics from Solbiati Sasil: the materials that the dreams of international fashion designers are made of.

With sales of more than DM 100 million and an enormous export market, the company is one of Italy's most successful fabric manufacturers. Solbiati's quality now has the backing of Siemens Nixdorf, whose Quattro and 8890 computers supply the raw material for total production planning: order processing, warehouse management, purchasing, quality control, statistics, time schedules and individual data for each weaving machine. Using complex real-time information, the terminals in Solbiati's showrooms in Munich, Düsseldorf, Milan, Florence, Vicenza and New York work as a just-in-time system, for more than 5 million metres of fabric every year.

IT-World News uses examples to show what can be achieved by today's information technology. Siemens Nixdorf has the experience and expertise to make it happen. As a systems supplier, our product range spans the spectrum

of all essential IT components, from mainframes to Customer Service Centre terminals. Siemens Nixdorf works in partnership with its customers, creating the synergy that results in the best possible information technology solutions.

## Synergy at work

## Stockholm: For SAS, the customer has control.

How Siemens Nixdorf turns computers into marketing tools for its customers can be seen right away at airports in Gothenburg, Oslo, Stockholm and Copenhagen, where the Scandinavian airline SAS is moving towards self-service, with Siemens Nixdorf. The starting point: Siemens Nixdorf's Customer Service Centres (CSC) at the check-in. They're as easy to operate as a cash-

point machine. SAS passengers don't have to queue: they can check themselves in at a CSC terminal, and have their boarding card printed out in seconds. Rapid, self-service check-in is particularly suited to frequent travellers and business passengers. Within three years, SAS will extend this unique self-service concept throughout Europe, working closely with Siemens Nixdorf.

For further information, please contact:  
Siemens Nixdorf Information Systems AG,  
UK 41, Postfach 83 09 51,  
8000 Munich 83, Germany.



## MANAGEMENT: The Growing Business

## Cutting down on hot air

The owners of one large London office building reduced their gas consumption by two-thirds over a three year period when they modernised their energy management system.

Many businesses could make similar savings if they improved the quality of their energy controls, according to a new handbook.

Quadrant House, headquarters of the Reed Publishing Group, was a speculative, air-conditioned office building, completed in 1980. Impressive savings in energy use and costs were achieved after energy management was contracted out to Matthews Hall.

Under the arrangement, the contractor could invest its own time and money to make savings and share the benefits with the client.

Gas consumption was reduced by better control of the central air handling plant and by eliminating the inefficient use of central boilers in summer by installing point-of-use heating of hot water for catering and warehouses.

Just before the start of the contract in 1987, automatic lighting controls were fitted in the building and the banks of switches in corridors were replaced by local switches in each office. The improved plant and lighting management cut electricity use by 15 per cent in spite of increased use of office equipment and the move to electric hot water heating in summer.

Managements should start by questioning their own energy use and policies, the guide suggests. What is the cost of energy used in their office? How does it compare with other similar buildings? When was energy use last surveyed? And has management implemented any efficiency measures?

Technical assistance is available from a range of organisations providing energy consultancy and contract energy management.

*Director's Guide to Energy Management, Institute of Directors, From Director Publications, Mountbatten House, 6-80 Elizabeth Street, London SW1W 9RB. Tel 071 730 6060. £3.95.*

Strangled by Inland Revenue regulations to prevent tax evasion and hijacked by the introduction of special privileges for rented housing, does the Business Expansion Scheme (BES) have any role still to play in financing small businesses?

The history of the BES as a programme for promoting enterprise has not been a happy one. It has raised more than £1.5bn since it was launched in 1983 but much of this money has gone into low-risk, asset-backed ventures, far removed from the entrepreneurial businesses first envisaged.

The BES allows investors to claim income tax relief on equity investments of up to £40,000 a year in unquoted companies while investors are also exempt from capital gains. In return, the companies in which they invest must conform to strict rules governing the sorts of activity they carry out (no commodities dealing or banking), their geographical spread (mainly in the UK) and the composition of assets (not too much land and buildings).

The introduction in 1986 of a two-tier system under which companies providing homes to let under assured tenancy agreements could raise up to £5m while other "trading" companies could raise only £500,000 - since increased to £750,000 - tilted the scales still further away from the entrepreneurial business.

But with the BES may be down but it is certainly not out. Some small companies are managing to steer between the rocks of regulation to raise useful amounts of finance, while allowing their investors to enjoy the BES tax breaks.

The Oxford Toy Company, a two-year-old company with projected sales of £50,000, raised £31,200 from BES investors - friends and neighbours of its two founders in Wallingford, Oxfordshire - to finance the manufacture of its Quickword board game.

Elizabeth McDonald, who set up the company with her husband Stuart, says she read up the rules for raising BES finance in the Inland Revenue's BES leaflet, IR 51. A 10-minute telephone conversation with the company's auditor filled in the remaining gaps.

Writing a brief for investors was easier than filling in a tax form, says McDonald, a former food manager. The local tax office gave its approval for the BES fund-raising in five days and Oxford Toy raised the money it needed within three weeks for a cost of just 28p.

## Business expansion scheme

## Quick word with the neighbours pays off

Charles Batchelor says that the option is still open

One of the investors, Martin Vaughan, a consultant with Unipart, a car parts group, was invited on to the board. Vaughan says he had no previous experience of the BES though he does own shares in three quoted companies.

Vaughan says he had been asked, as a neighbour, to test the board game and he was impressed by the enthusiasm and ingenuity of the McDonalds. "My wife and I thought it was worth a bit of a gamble," he says. Shareholders are kept in touch with a quarterly newsletter and several have offered their garages to store stocks of games.

But if Oxford Toy found it surprisingly easy to find its way through the thicket of regulations which surround the BES, The Whole Thing, a "green" mail order company based in Kendal, Cumbria, fell victim to the rules.

The Whole Thing attempted to raise £500,000 last year but ran into a problem with two large investors who would have owned more than 30 per cent of the company. This led to "the surreal situation of having to go to the City Takeover Panel", recalls William Pryor, managing director.

The six months delay forced the company into liquidation, though the business has since been resurrected as The Green Catalogue with projected first year sales of £500,000.

"People can slip up over the simplest things and lose their BES status," warns Mavis Seymour, BES tax consultant at accountants Stoy Hayward. One investor realised that he was not allowed to become a paid director of the company but he announced his intention of billing it for some work he planned to do. This would also be seen as "receiving value" from the company and led to him forfeiting his tax relief.

Most BES fund-raising is small, private deals similar to that arranged by Oxford Toy, says Seymour. In terms of the money raised, however, most comes through the more formal prospectus issues backed



All in the game: Hannah McDonald with shareholders Richard Lewis (left) and Nigel Wilmut who are both neighbours

by a BES specialist issuing house.

Prospectus issues enjoy two main benefits: they have been seen as "receiving value" from the company and led to him forfeiting his tax relief.

Derek Miles, an investor, attempted to raise BES finance

for The Contented Cook, a company set up to develop a range of products based on an innovative cooking pot. Miles wrote his own document and arranged for copies to be sent out by a local financial consultant in Sidmouth, Devon. Miles raised just 25,000 of the £25,000 he was seeking and now says he would have been better to produce a proper prospectus for wider circulation.

The problem with prospectus issues is that any company not involved in providing assured tenancy housing has to compete with the property schemes. Since property companies can raise larger sums of money, their costs of fund-raising are relatively lower. This helps to explain why trading companies accounted for just £2m of the £255m raised by public BES offers in 1990-91.

"You cannot let the costs go above 10 per cent of the amount you are raising," says David Royds, a director of Matrix Securities, a BES sponsor. "But there is invariably more work in raising money for a trading company."

One way to reduce the cost of producing and distributing a prospectus is to put several companies in the same document. Neill Clerk & Plant, a Glasgow-based firm of solicitors is currently working on a combined prospectus for three different companies. This can bring the cost of a typical fund-raising down from £35,000-£40,000 to £15,000, says Ross Macdonald, a partner.

An alternative way of reducing costs and boosting the amount of finance which can be raised is to create separate companies each owning one of a chain of, say, hotels or retail outlets.

If a company believes it can raise the finance it needs from a fairly small circle of investors, it may opt to prepare a memorandum. This need not contain as much detail as a full prospectus but may only be distributed to a restricted number of people, usually taken to mean up to 40 people.

A fourth method of raising BES finance is for a company to approach a BES fund. But investors have shunned funds, preferring to invest directly. For all the complications that surround raising BES finance, it remains popular with many companies. Neill Clerk says it receives three approaches a week from companies seeking BES finance while Matrix Securities claims to be "flooded" with requests for finance. Many companies are keen to attract investors they believe will be less demanding than professional venture capitalists.

The BES Association, representing sponsors and others in the industry, is calling for changes to the BES in the forthcoming budget to promote investments in smaller and riskier companies. It is clear that there is a continuing need for the BES and that it is failing to serve its original purpose.

## In a Nutshell

## Venture capital famine forecast

Small firms may be starved of venture capital finance when the economy starts to recover following a sharp fall in the amounts of venture capital raised in 1991, Foreign & Colonial Ventures (F&C), a development capital fund, has warned.

Independent UK venture capital firms raised only £400m in new funds last year, less than half the £850m raised in 1990 and well below the £1.7bn figure the year before that, according to estimates by F&C and Venture Capital, an industry research group.

Independent venture capital firms have had difficulties raising finance in the past year because of the poor performance of many of the funds raised during the 1980s. But the independents account for only part of the venture capital market and the F&C figures exclude 31, the largest venture capital firm, and the "captive" funds belonging to the banks and other financial institutions.

The amounts invested by independent venture capitalists also fell last year, though less sharply, F&C estimated. Investments were £900m in about 600 companies compared with £951m put into 618 companies in 1990 and £1.2bn into 574 companies the year before that.

## Franchise for job creation

Nearly 6,000 new jobs have been created by franchised businesses over the past year despite a fall in levels of turnover, according to a survey by the British Franchise Association (BFA) and National Westminster Bank.

A total of 189,200 people are now employed in the franchise sector, the survey found. But combined sales in the year ended June 1991 fell from £5.2bn in 1990 to £4.8bn.

The number of franchised outlets rose from 18,290 to 18,690 and franchisors expect the number to double by 1996.

The number of franchise systems available rose by 14 per cent from 379 to 432. The failure rate of franchised businesses rose from 5.7 per cent a year to 7.2 per cent but was still below that of non-franchised businesses, the survey's authors said.

From BFA, Thames View, Newtown Road, Henley on Thames, Oxon RG9 1HG. Tel 0491 578050. £75.

## Blowing the export trumpet

Small businesses which have increased their export earnings over the past two years are eligible to enter for the latest annual Export Award for Smaller Businesses. More than £25,000 in prizes is on offer for five independent companies employing up to 200 people each and with export sales of at least £100,000 in their most recent financial year. The competition is sponsored by the British Overseas Trade Board and others.

Contact Award Administrator, Export Award for Smaller Businesses, Reed Information Services, Windsor Court, East Grinstead, West Sussex RH19 1XA. Tel 0342 328972. Closing date for entries is March 13.

## Keeping a check on the banks

More than half of business customers may be paying incorrect interest charges to their bank, according to a survey carried out by Phoenix Finance Management, a Northampton-based supplier of computer software. Phoenix surveyed customers who had bought its Bankcheck program, which checks to see if interest is being properly calculated, and found that 67 out of 116 respondents had discovered discrepancies.

Eleven had received refunds, usually accompanied by explanations and apologies, while 30 others were challenging their banks.

Some businessmen and women found a new bank manager was unaware of verbal agreements reached with a predecessor and then imposed a higher rate which went undetected for months or even years.

Other customers were unaware of the penalty rates of interest which applied when an overdraft limit was exceeded.

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Property investments have immediate value, joint venture partners must be able to demonstrate their ability to assess and manage such risks.

## AUTOMATION SYSTEMS TIME AND ATTENDANCE PRODUCTS

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- Well established quality customer base.
- Experienced well qualified workforce including quality assurance personnel.
- 12,000 square foot freehold premises.
- Annual turnover of £1.5 million.

For further information please contact M. B. Jackson at the address below:

93a Gray Street, Newcastle upon Tyne NE1 6EA.  
Tel: 091 261 4111. Fax: 091 232 7665.

DRI International

## I.R. Tools Limited Sheffield

The Joint Administrative Receivers offer for sale the business and assets of I.R. Tools Limited, as a going concern.

The company's business comprises the supply of band saw blades, specialist steel sawing, dealers in new and refurbished machinery and machinery servicing.

Principal features include:

- Annual turnover of £1.0m
- Large, extensive freehold premises
- Established customer base
- Modern plant and machinery
- Skilled and semi-skilled workforce
- Investment property with rental income

For further information contact the Joint Administrative Receiver, Rodger Taylor, KPMG Peat Marwick, The Fountain Precinct, 1 Balm Green, Sheffield S1 3AF. Tel: 0742 766789. Fax: 0742 766213.

**KPMG** Corporate Recovery

## Western Blinds Group Gloucester

The Joint Administrative Receivers offer for sale as a going concern the business and assets of the Western Blinds Group (incorporating Western Blinds Limited, Glevum Contracts Limited and J. Avery & Co. Limited). The group is engaged in the design, manufacture, installation and sale of a complete range of internal blinds, curtains and tracks together with an extensive external blind program.

Principal features include:

- Well established "Levolux" brand name.
- Turnover of £2.5 million per annum.
- Approximately 50 skilled employees.
- Freehold premises of 20,000 sq. ft. in Gloucester.

For further information contact the Joint Administrative Receiver, John Wheatley, KPMG Peat Marwick, Lansdown Road, Cheltenham, Gloucestershire GL50 2JA. Tel: 0242 222020. Fax: 0242 221970.

**KPMG** Corporate Recovery

## Barras (Garages) Ltd.

The Joint Administrative Receivers offer for sale as a going concern the business and assets of Barras (Garages) Ltd.

Principal features include:

- Two franchise dealerships, Renault in Warrington and Vauxhall in Runcorn with £11 million annual turnover
- Modern purpose built fully equipped freehold premises of approximately 2.5 acres on the Renault site.
- Leasehold premises of approximately 0.25 acres on the Vauxhall site.
- Premises conveniently situated with good motorway access in Warrington and Runcorn.
- Approximately 40 employees.

For further details contact the Joint Administrative Receivers, Peter Terry or Phil Ramsbottom, KPMG Peat Marwick, 7 Tib Lane, Manchester M14 6DS. Tel: 061 632 4221. Fax: 061 632 7265. Telex: 688 265 PIMMAN G.

**KPMG** Corporate Recovery

## VAN AND CAR HIRE

Well established van and car hire business for sale. Situated in the North of England. 3 depots. Annual turnover 1.1 million and increasing. For further details either phone or write Mr. P. Goodwill

St Andrew's House St Andrew's Court  
67/67a Burlem Street Leeds LS3 1LA.  
Tel: 0532 436491.

## FOR SALE REPRO HOUSE

Due to impending retirement, privately owned company established over 40 years, latest technology, skilled workforce. Turnover over £2m, trading nationally. For further details please write in the first instance to:

MONTAGU PROFESSIONAL SERVICES LIMITED,  
94, GLOUCESTER PLACE,  
LONDON W1H 3DA.  
Ref: KSH/DMA/SCR.

## BUSINESS WANTED

TAX LOSS PROPERTY CO. (Limited) to Purchase Property Assets acceptable Write Box 18076, Financial Times, One Southwark Bridge, London SE1 9HL.

## South West Precision Engineering Company for sale

Turnover £450k approximately. Blue chip customer base, servicing mining, water, hydraulics and electronic industries. The business is for sale due to Group re-organisation. Experienced Management Team in place.

Please write Box 18046,  
Financial Times, One Southwark Bridge, London SE1 9HL.

## FOR SALE

Harford Plant Hire  
Long established  
Norfolk based  
broad client list  
Prime mixed fleet  
experienced team  
premises & land  
available.  
Ref: JCD 0603 743211

## HOTELS

CLUBS/RESTAURANTS  
WORLDWIDE  
BUY/SELL  
FRANCHISES  
LEASES  
PLEASE CONTACT  
TEL: 071 323 4838  
FAX: 071 436 1095  
TELEX: 2159 SUCCES G

## BUSINESSES FOR SALE

### CHRISTIE & CO Licensed Property Auctions

## FINAL REMINDER

UPON THE INSTRUCTIONS OF MORTGAGEES (IN POSSESSION, BANKS, RECEIVERS, CORPORATE AND PRIVATE CLIENTS).

FOR SALE BY AUCTION  
ON 29TH JANUARY 1992  
(Unless previously sold by private treaty)

Major sale of Licensed premises.  
Trading businesses, closed units,  
redevelopment opportunities.

Sale commences 2.00pm  
at London Kensington Hilton.

For further details and catalogue ring the Auction Division on  
071 486 4231

## Food and Drink Wholesalers

Jabro Limited (In Receivership)

Jabro Food and Drink (Hayes) Limited (In Receivership)

Jabro Food and Drink (Luton) Limited (In Receivership)

J.M. Middle and N.J. Vought, the Joint Administrative Receivers, offer for sale the business and assets of the Jabro Group of food and drink wholesalers, including:

- Established wholesaling business with wide customer base
- Substantial freehold and leasehold premises in Luton and Hayes
- Wide ranging stock with book value estimated at more than £2 million
- Turnover in excess of £30 million per annum

For further details please contact the Joint Administrative Receiver, J.M. Middle at Cork Gully, 9 Greyfriars Road, Reading, RG1 1LG. Tel: (0734) 500336 Fax: (0734) 607703

Cork Gully is authorised in the joint of Coopers & Lybrand, Deloitte by the Institute of Chartered Accountants in England and Wales to carry on Investment Business

Cork Gully

## Brake Industries Ltd (In Receivership) Sheffield

The above company manufactures and supplies brake disks to the motor trade aftermarket.

- Recently built factory/offices
- Long leasehold 1.1 acre site
- Modern high technology equipment
- Projected annual turnover £1.5m to £2m
- Growth market
- Substantial stocks

For further details contact the Joint Administrative Receiver: Geoffrey A. Gee, Grant Thornton, 28 Kenwood Park Road, Sheffield S7 1NG. Tel: 0742 687736 Fax: 0742 687838

Grant Thornton

The U.K. member firm of Grant Thornton International, Authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business

## Construction Company Bedford

The Joint Administrative Receivers offer for sale the business and assets of Bushby Homes Limited and its subsidiary company Bushby Construction Limited.

Principal features include:

- Freehold site of 2.2 acres, comprising office block, builders yard and car parking, suitable for housing development.
- Freehold site comprising seven substantially complete bungalows with private garages
- Freehold site comprising a warehouse (with planning permission for conversion to flats) and a semi-detached house.
- Contracts in progress.
- Annual turnover in excess of £5 million.

For further details contact the Joint Administrative Receiver, Myles Halsey, KPMG Peat Marwick, Spencer House, Cliftonville Road, Northampton, NN1 5BU. Tel: 0604 34480. Fax: 0604 32297.

**KPMG** Corporate Recovery

## Maxwell Business Communications Group Limited (In Administration)

The joint administrators offer for sale the shareholdings held by Maxwell Business Communications Group Limited (in administration) in the following companies which are not in administration:

### 1. MBC Exhibitions Ltd

- Owner of exhibition rights.
- Organiser of various exhibitions covering interior design, industrial, catering, information technology and retail.
- Year ended 31 March 1991 per unaudited accounts turnover £4m.
- Wholly-owned subsidiaries:

### a) Trenton Group Ltd

- Owner of exhibition rights.
- Organiser of various exhibitions covering heating and ventilation, packaging, commercial finishing, telecommunications, print machines and product finishing.
- Year ended 31 March 1991 per unaudited accounts turnover £4m.

### b) Evan Steadman Communications Group Ltd

- Owner of exhibition rights.
- Organiser of various exhibitions covering electronics, scientific instrumentation, industrial control, chemical ingredients (cosmetics industry), antiques and local government information technology.
- Operates small printing division.
- Year ended 31 March 1991 per unaudited accounts turnover £3m.
- Fixed assets include freehold and leasehold land and buildings at Saffron Walden.

### 2. MBC Information Services Ltd & Waterlow Directories Ltd

- MBC Information Services Limited and Music Master Publishing Limited businesses.
- Trading activities include company services and costs drafting, credit services, electronic publishing and periodical publishing.
- Year ended 31 March 1991 per unaudited accounts turnover of MBC Information Services Limited and Waterlow Directories Limited £7m and £2m respectively.

### 3. Maxwell Business Communications Ltd, Video Trade Weekly Ltd & Track Record Publishing Ltd

- Publisher of some 90 business to business magazines.
- Titles published include Architects Journal, Architectural Review, Building Products, Cranes Today, Factory Equipment News, Video Trade Weekly, Modern Power Systems, Retail Week and Fishing News.
- Year ended 31 March 1991 per unaudited accounts turnover of Maxwell Business Communications Limited £40m.
- Freehold and leasehold properties available with sale.

The joint administrators are seeking a sale of the share capital of the subsidiaries, but offers will be considered for the businesses.

For further information, please contact: AJ Barrett, Price Waterhouse, 10 1 London Bridge, London SE1 9HL. Telephone: 071-929 3000.

This advertisement has been issued for the purposes of Section 57 of the Financial Services Act 1986 by Price Waterhouse. Price Waterhouse is authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

Price Waterhouse

## FOR SALE

- CIVIL ENGINEERING/CONSTRUCTION BUSINESS
- Midlands Based T/O £40-45m
- Profitable, good cash flow with strong order book
- Principals only to box H9479, Financial Times, One Southwark Bridge, London SE1 9HL.

By Order of the Joint Administrative Receivers  
I. Charles Esq. F.R.P.A. and R. M. Wainshaw Esq. F.C.A.  
of Kideans Impex & Partners.

## NORTHERN BASED MOTOR DEALERSHIP

- 5 Freehold Sites.
- Benefit of Fiat and Proton Franchises.
- New and Used Car Sales.
- Workshop and Body Repairs.
- T/O to year ending 31.10.91 £7.4m.
- Location Greater Manchester/Lancs/W. Yorks.

## BUSINESS & ASSETS FOR SALE

Contact Ref: RJG

**EDWARD SYMMONS & PARTNERS**

Rational House, 64 Bridge Street, Manchester M3 3BN  
Tel: 061-832 2571

LONDON • MANCHESTER • LIVERPOOL • BRISTOL • SOUTHAMPTON

Tel: 061-832 8454

On the instructions of J.S. Wheatley and A.M. Davies  
Joint Administrative Receivers  
KPMG Corporate Recovery

## FOR SALE

**THE RIVERSIDE HOTEL, CARDIFF**

Going concern, 36 Bedrooms  
3 Bars Restaurant Function Rooms  
Night Club licensed for 120 people  
Recently refurbished, ensuite facilities, large car park.  
Offers are invited

Contact Philip Yapp or Alan Williams

DEBENHAM TEWSON

Marriott House, Dunelm Place, Cardiff CF1 2AF

## BUSINESSES FOR SALE

K7806 Major food manufacturer in good location and with well-established customer base.

K7764 South London based Coach & Mini-bus operator with turnover exceeding £500k.

K7786 Midlands based Coach operator with £500k + turnover.

K7772 Dutch based Tour operator with excellent long leasehold site.

K7794 Swedish based injection moulding business manufacturing own range of unique products for major industry sectors.

K7794 Quick sale required for S.E. based Thermographic recycling company.

K7775 Turnover £1.5m, asset value £650k, waste £400k + turnover.

Southwest based print finishing company with £500k + turnover.

We also have various commercial sites located around the U.K. Please contact Stephanie Lave, KCR International Ltd, Hardicker House, Hardicker Street, Manchester, M19 2RQ. Tel: 061 443 1327 or Fax: 061 443 1323.

By order of GCA Morphitis and FFA Wessely of Messrs Cape and Delgish,  
Joint Receivers of The Jazz Cafe Limited

**FOR SALE**  
as a going concern

**Jazz Cafe**

CAMDEN, LONDON NW1

Offers invited for the leasehold interest, business, goodwill, fixtures and fittings.

All enquiries  
**CURRELL & CO.**

Chartered Surveyors, Valuers and Commercial Agents  
96 Upper Street, Islington, London N1 0NP. Tel: 071-354 5050 Fax: 071-354 5435

**Chair Manufacturer**

Owners of a well established Buckinghamshire manufacturer of quality office chairs wish to retire. Sale could include 12,000 sq. ft. freehold premises which can be conveniently sub-divided.

Contact: J. C. H. Woodbridge

NEVILLE RUSSELL

1 Telford Way Luton Bedfordshire LU1 1HT



## BUSINESSES WANTED

## BUSINESS WANTED

### Automotive Accessories or Components

An expanding UK group wishes to acquire for cash:

- a manufacturer, assembler or distributor
- selling either to after-market retailers or to OEM customers
- turnover up to £10 million; with minimum of £2 million
- not necessarily profitable

Vendors or their advisers should contact Anne Jordan or Barrie Pearson on 071-388 7000 in absolute confidence. Your identity will not be revealed to our client without your permission.

Livingstone Fisher Plc.  
Acre House, 11-15 William Road, London NW1 3ER.

**LIVINGSTONE FISHER**

The Acquisition & Disposal Specialists

A Member of FIMBA

## BS5750

Our client is interested in acquisition of or joint venture with a producer of frozen or chilled foods (i.e. baked goods, desserts) with turnover of up to £5 million whose manufacturing facility currently meets BS5750 standards.

Apply in complete confidence to:

Brooks Carting,  
Write Box No. B9477 Financial Times,  
One Southwark Bridge, London SE1 9HL

We are in contact with a substantial number of major PLC's in mergers and acquisitions who are constantly looking to acquire sound companies for cash, equity or earn-out deals.

We would be pleased to hear from controlling directors and principal shareholders wishing to sell with minimum turnover £1 million and pre-tax profits £100k with no upper limits.

For further details by a copy of our brochure please telephone:

Mark Dunn ACB 0625 65733 or fax 0625 536081

## WANTED: CONTROLLING INTEREST IN MEDIUM SIZED BUILDING COMPANY (TURNOVER £5m - £10m)

Medium sized, very successful Civil Engineering Company operating from 144 - Scottish Road, south London, has been established for many years. The company has a strong and growing order book and a proven management team capable of continuing under new ownership. The purchaser would anticipate being able to provide business development and financial stability to support expansion and growth. The company is currently in the process of being sold and the price is negotiable.

Regulated with brief details of appropriate company data, general location and type of operation should be forwarded by post to the first instance, to Box 19717, Financial Times, One Southwark Bridge, London SE1 9HL.

## PRINCIPALS SEEK

Small to medium sized media company for investment or outright purchase. Must be London based (pref. central), with N.P.A. recognition. Please forward full details and accounts to: Box No. H4944 Financial Times, One Southwark Bridge, London SE1 9HL.

## TREASURY SERVICES

Well capitalised financial services group requires companies/individuals to expand its sound operational base. Treasury services to include Forex/Futures/Derivatives as well as Commodities/Equities/Options etc. Principals only to apply in strict confidence to: Box No. H4951, Financial Times, One Southwark Bridge, London SE1 9HL.

## INVESTOR SEEKS OPPORTUNITY

- £250k - £1m for weekly sales
- Profitable company
- 100% owned by owner
- 100% turnover
- 100% profit

Principals only

Reply with 2 copies to: Neil Johnson, Price Waterhouse, Corporate Finance, Queen Victoria House, Goldsmith Rd, Hall

## FAMILY CONTROLLED GROUP OF COMPANIES

Wishes to purchase companies in the following sectors: MANUFACTURING, DISTRIBUTION OR SERVICE INDUSTRY. Companies must have strong committed management with growth potential of 10% p.a.

Please write giving brief details to:

The Chairman

Box No. B9715, Financial Times, One Southwark Bridge, London SE1 9HL.

## PAYROLL BUREAU OPERATION SOUGHT

Client wishes to acquire payroll bureau service with turnover in the range up to £5 million to add to existing Computer Bureau operations.

Send information to confidential address: CHARTERED ACCOUNTANTS, RAPHAEL ZORN HEMSLY LIMITED, 10 THORNTON AVENUE, LONDON EC2N 2DP. TELEPHONE 071-628 400. FACSIMILE 071-628 8047. A member of the Chartered and Pension Authority Limited in London Stock Exchange. Established 1987.

## WANTED: PLASTIC FILM PRODUCTION FACILITIES

A specialist UK based film packaging company is interested in acquiring plastic film co-extrusion facilities. Total acquisition is preferred but purchase of major shareholding would be considered. Reasonable time frame should be capable of multi-layer construction including DPE/LLDPE/POLYAMIDE/VOH structures. All responses treated in complete confidence. Write to Box No. B9468, Financial Times, One Southwark Bridge, London SE1 9HL.

## SECURITY AND CLEANING CONTRACTORS WANTED

Substantial private company wishes to purchase companies in the Security and Cleaning Services sector. Write to Box H4945, Financial Times, One Southwark Bridge, London SE1 9HL.

## WANTED

Midlands/South West. Plastics extrusion company or house. Turnover £1.2 - 2 million. Write to: Box B9462 Financial Times, One Southwark Bridge, London SE1 9HL.

## GROWING EXPORT COMPANY

Specialising in medical/professional clothing, the right equipment, medical supplies etc looking for expansion through purchase of the companies or consider backing individual(s) with order book but short on finance/office facilities. Reply Paul Albert Ward Harte Ltd, Charns Court, Cleve Road, Louth, Leicestershire LN9 7JH.

## ENGINEERING BUSINESSES

Established profitable and cash positive engineering business seeks to acquire business in all areas of engineering associated products or services. Full details should be sent to: Write to Box B9714, Financial Times, One Southwark Bridge, London SE1 9HL.

## WANTED LISTED/USM COMPANY

Dependent (owner) listed company management seeks to reverse long established and profitable engineering business into listed/USM company. Principals only should respond. Write Box B9707, Financial Times, One Southwark Bridge, London SE1 9HL.

## CONSUMER FINANCE

To assist its further expansion into UK market, subsidiary of plc seeks acquisition/merger/partnership with independent Finance House/s, specialising in retail of sale Consumer Credit. Principals only please, write to Box H4946, Financial Times, One Southwark Bridge, London SE1 9HL.

## MANUFACTURERS, SUPPLIERS AND INSTALLERS OF COMMERCIAL CATERING AND SERVEY EQUIPMENT

### Oliver Toms Catering Equipment

The Joint Administrative Receivers offer for sale the business and assets of the above company which is a division of Moorwood Vulcan Limited and based in Portvale, Middlesex.

Principal features of the business include:

- annual turnover in excess of \$5 million
- order book c.£5750,000
- blue chip client base including several major retailers
- leasehold offices and factory of c.35,000 sq ft

For further information and sales particulars contact G J Barlow at Cork Gully, Shelley House, 3 Noble Street, London EC2V 7DQ. Telephone: 071 606 7700. Fax: 071 606 9857. Or A J Kett at the company's premises on Telephone: 081 997 9577. Fax: 081 996 8452.

Cork Gully is authorised in the name of Cooper & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

## MODUS T SYSTEMS LTD (IN ADMINISTRATIVE RECEIVERSHIP)

The Joint Administrative Receivers offer for sale the business and assets of the above company.

- Design and marketing of innovative grounds maintenance equipment offering low capital cost, one man operation, low maintenance cost and modular design.
- Based in Wem, Shropshire.
- Turnover approximately £600,000 p.a., with significant potential for further growth.
- 5 employees.
- Unique and competitive range of grounds maintenance products, including the Atco Gangmaster.
- Registered trademark.
- Established distributor network and customer base in UK, Scandinavia, Europe and North America.
- Substantial after sales potential.

For further information please contact David Lovett or David Duggins:

Arthur Andersen & Co. 1 Victoria Square Birmingham B1 1BD

Tel: 021-233 2101 Fax: 021-643 7647

Arthur Andersen & Co. is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

ARTHUR ANDERSEN

## Super Kart Racing Limited

The Administrative Receivers offer for sale the business and assets of Super Kart Racing Limited.

- Established Indoor Kart Racing Circuit
- First in North East England
- Freehold premises, approximately 78,000 sq ft
- Catering and bar facilities
- 8,000 Club Members + Corporate Clients
- All enquiries to Roger M Griffiths, Joint Administrative Receiver, Ernst & Young, Central Exchange Buildings, 93A Grey Street, Newcastle upon Tyne NE1 6EL.
- Telephone: 091 221 1222. Fax: 091 261 2916.

ERNST & YOUNG

Authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business.

## AIRCRAFT FOR SALE

### 7-DAY PUBLIC AUCTION

By Order of the Administrator S K Singh Esq BSc, FCA, of Singh & Co, 81 Hobbs of Mayfield PLC

**DELICATESSEN, WINE MERCHANT & HAMPER DISTRIBUTORS**

- Well fitted leasehold premises in Mayfair
- Excellent goodwill
- Established mail order customer listings
- Turnover approx. £250,000 p.a.

**BUSINESS & ASSETS FOR SALE**

Ref: 103

ES&P

EDWARD SYMONS & PARTNERS

2 Southwark Street, London Bridge, London SE1 1BQ

Telephone: 071-407 6423

LONDON • MANCHESTER • LIVERPOOL • SHEFFIELD • SOUTHAMPTON

Tel: 071-407 8454

By Order of the Administrator S K Singh Esq BSc, FCA, of Singh & Co, 81 Hobbs of Mayfield PLC

**DELICATESSEN, WINE MERCHANT & HAMPER DISTRIBUTORS**

- Well fitted leasehold premises in Mayfair
- Excellent goodwill
- Established mail order customer listings
- Turnover approx. £250,000 p.a.

**BUSINESS & ASSETS FOR SALE**

Ref: 103

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LONDON • MANCHESTER • LIVERPOOL • SHEFFIELD • SOUTHAMPTON

Tel: 071-407 8454

## BUSINESSES FOR SALE

## THE GROVE COLOURPRINT GROUP LIMITED

### Grove Colourprint Limited Grove Web Offset Limited PRS Finishers Limited

The Joint Administrative Receivers T.R. Harris and C.J. Hughes, offer for sale as whole or in parts the above companies' freehold and leasehold premises, production plant and equipment together with other business assets of this high quality commercial sheet fed and web colour printers and finishers.

For further information please contact T.J. Reid at Cork Gully, Shelley House, 3 Noble Street, London EC2V 7DQ.

Telephone: 071-606 7700 Fax: 071-606 9887

Cork Gully is authorised in the name of Cooper & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

## Reliance-Mercury Ltd

The Joint Administrative Receivers offer for sale the business and assets of the above company, which produces specialised vehicles at manufacturing plants in Halifax and Crew.

- Designer and manufacturer of fire engines, aircraft towing tractors and sea terminal tractors
- Freehold property of approximately 62,000 sq. feet, in Halifax
- 102 employees
- Annual turnover around £2.7m
- For further details contact Mark Dobell, Ernst & Young, Barclays House, 6 East Parade, Leeds LS1 1HA Tel: 0532 431221 Facsimile: 0532 442241.
- Well-known designer and manufacturer of ambulances under the trade name Mountain Range
- 79 employees
- Operating from substantial rented premises in Crew
- Annual turnover approximately £4.3m
- Good order book
- For further details contact Scott Martin or John Warren, Ernst & Young, Lowry House, 17 Marble Street, Manchester, M2 3AW Tel: 061 953 4400 Facsimile: 061 834 7117

ERNST & YOUNG

Authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business.

## DEVELOPMENT OF LUXURY APARTMENTS PORTISHEAD, AVON

The Joint Administrative Receivers of Fineland Estates (Portishead) Limited offer for sale this prestigious development, comprising:

- Freehold, Grade II listed building (formerly the National Nautical School) forming nearly completed development of ninety four 1, 2 and 3 bedroom apartments, maisonettes and penthouse.
- Two adjacent development sites with separate high density planning permissions (N.B. development currently not commenced).
- Overall development area of 22 acres.
- Adjacent to and overlooking the Bristol Channel.
- Close to Bristol (6 miles) with excellent access to the motorway network connecting it to the South East, South Wales, the Midlands and London.

For further details please contact Andrew Duncan or Chris Polwin, Buchler Phillips & Co., 84 Grosvenor Street, London W1X 9DF. Telephone 071-493 2550. Facsimile 071-629 9444. BUCHLER PHILLIPS & CO.

## Macdonald & Co (Publishers) Limited

(In Administration)

The business and assets of the UK's eighth largest trade publishing house are offered for sale.

### PUBLISHING AND EDITORIAL

- Eleven long established imprints including Sphere, Futura and Noddy.
- Over 6,000 titles currently in print from authors such as Ben Elton, Ellis Peters and Stephen King.
- Experienced staff of 120 including national salesforce.
- Leasehold offices in London SE1.

### WAREHOUSING AND DISTRIBUTION

- 100,000 sq. ft. comprising modern offices and substantial warehouse with good headroom.
- Based in Paulton near Bristol with good transport access and close proximity to the distribution centres of most national carriers.
- 90 experienced warehousing and distribution staff.
- 70 experienced sales order processing and accounting staff.

Enquiries to: Tony Lomas, Price Waterhouse, No. 1 London Bridge, London SE1 9QL. Tel: 071-939 5505. Fax: 071-939 5566.

Price Waterhouse

## Keycon Limited

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of the above company which trades principally as a manufacturer of high quality portable accommodation units. Principal features include:

- Estimated turnover for the year ended 31 December 1991 - £725,000
- Modern freehold premises in 6 acres outside Hull
- Approximately 140 high quality portable accommodation units hired to customers producing a revenue of over £200,000 p.a.
- Plant and equipment and stock

For further details contact W.R. Tacon FCA, Ernst & Young, Longgate House, Longgate, Hull HU1 1JL. Telephone: (0482) 25531. Fax: (0482) 20284.

ERNST & YOUNG

Authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business.

## Social & Snooker Club

The Joint Administrative Receivers W.H. Elkes & A. Lovett offer for sale as a going concern the business and assets of Skillusall Limited t/a Frames Social & Snooker Club

Principal assets include:

- Long leasehold premises in Church Crookham, Hampshire
- Two fully equipped snooker rooms comprising 20 tables
- Bar/Restaurant and function room
- Sauna/Solium
- 1,900 Members - Annual subscriptions renewals April 1st

For further information contact the Joint Administrative Receiver, Alan Lovett at Ernst & Young, Apex Plaza, Reading, Berkshire RG1 1YE. Telephone: (0734) 500671. Fax: (0734) 507744.

ERNST & YOUNG

Authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business.

## UNIVERSITY DEGREE

for work, academic and life experience

— YOU MAY QUALIFY —

BACHELORS • MASTERS

DOCTORATE

send detailed resume:

Pacific Western University

680 N. Sepulveda Blvd., Los Angeles, CA 90049

Dept. 9240 - U.S.A. - (213) 471-0206

FASHION JEWELLERY IMPORTERS company selling to High Street Stores and Wholesalers. Turnover £200k, 10% net profit. For sale due to Family considerations. Genuine customer base, which continues to grow. Only interested parties who are not quickly used to repeat visits to the 1987, Financial Times, One Southwark Bridge, London SE1 9HL.

## FOR SALE

Specialist Tool Manufacturer and Distributors. TID 2000. Profitable. Well Established Customer Base. Strong Ongoing Management Team. Shareholders Meeting. South of England. Principals Only.

Write to Box B9714, Financial Times, One Southwark Bridge, London SE1 9HL.

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## TECHNOLOGY

Gene therapy offers the most promising method of treating cystic fibrosis, writes Elisabeth Tacey

## Breathing easier about new cures

Imagine trying to clear your throat of a mucus so thick that researchers have to cut it with a razor blade for their experiments.

That is daily life for 30,000 Americans and 25,000 Europeans suffering from cystic fibrosis, the most common genetic disease among Caucasians.

It is likely to kill most of those people before they are 30, yet by the end of the century this fatal disease may be curable. If so, it will provide an outstanding success story for biotechnology and genetic medicine.

Ten years of worldwide genetic investigation reached a climax in 1989 when researchers at the universities of Toronto and Michigan isolated and worked out the structure of the gene which causes the disease. It turned out to be a code for a protein known as cystic fibrosis transmembrane regulator (CFTR) which is involved in carrying chloride ions across the cell membrane.

Scientists then managed to correct the defect in test-tube cell cultures.

This month the journal *Cell* reported another breakthrough: the National Institutes of Health in the US had successfully treated rats with cystic fibrosis by getting the gene into the lungs using a virus to carry it.

Genzyme, the Massachusetts-based biotechnology company, is working on a cure for cystic fibrosis. It claims to be the first to have built the entire DNA sequence responsible for directing the protein's production in cells and in inducing genetically-engineered cells to form the protein.

Gene therapy appears the most promising treatment in the long run, since it would be permanent. However, Alan Smith of Genzyme says that the one-off gene replacement operation is "way, way off".

Getting the correct gene to the lung site is a difficult job. Francis Collins at the University of Michigan said on report-

ing the test-tube experiments: "Safe and effective delivery of the gene to a large proportion of lung cells is the big question now."

The human DNA has to be fitted into the DNA of a virus made harmless by genetic engineering, then the virus targeted at the correct cell where it can copy the human DNA.

However Robert Beall of the Cystic Fibrosis Foundation, who also leads the research programme at the NIH, claims to have solved some of the problems. His team treated rats with cystic fibrosis using an inhalation technique to get the virus carrying the correct gene into the lung.

The next step is to try the technique on monkeys, with human trials to follow if monkey treatment is successful. Smith points out that such therapy as changing a person's genetic material will only be

done once the science has been fully worked out.

As an interim treatment, Genzyme is developing drugs to stop the defective gene working. Patients would be given these together with the correct CFTR protein.

Smith reckons that the mutant protein does not fold properly, so it gets stuck in the cell and broken down there. The problem seems to be caused by the deletion of one amino acid of the 480 that form the protein. His team is working on making the protein using transgenic goats, in which the human CFTR gene is inserted. The protein is released in the animals' milk in greater quantities than could be achieved in a laboratory.

The next step, he says, is to find out how to get the protein to the affected sites - which will mean reconstituting it in



A young cystic fibrosis patient learns to take medicine to help clear his blocked lungs

the lungs, as the body will break it down elsewhere.

Meanwhile in California Genentech, the US's largest biotechnology company, has developed a treatment with the more immediate aim of easing the breathing problems of sufferers whose air passages get blocked by mucus.

Steve Shak, director of immunobiology at Genentech, was struck by reports from the 1980s of "extraordinary amounts" of DNA being found in the mucus of cystic fibrosis sufferers, which made it so thick. The researchers found that a bovine DNase, an enzyme in cows that breaks down DNA,

could help.

There had even been uncontrolled experiments on cystic fibrosis patients that showed that the bovine enzyme thinned the mucus but that some sufferers reacted against the foreign protein. Shak explains that the work had not been followed up: "Mucus secretions are not a topic of great scientific investigation".

Two years of recombinant DNA work led to the isolation of human DNase. Shak then got some mucus from acute cystic fibrosis sufferers and, having had to cut it with the razor-blade to get it into test-tubes, found that after 15 minutes mixing with DNase, it "flowed freely".

Clinical trials of DNase began in the US last June and final trials began this month, with approval for sale expected next year. "We know that DNase is not likely to be a cure," says Shak. "It's likely to be used with other therapies under development."

He stresses the part that biotechnology played in its development. "There is no way of solving this problem [of thick mucus] other than by recombinant DNA methods."

The Genzyme and Genentech treatments are likely to be approved as "orphan" drugs, which target diseases affecting less than 200,000 people in the US. Orphan drug makers receive tax benefits and a seven-year monopoly on the drug once it comes to market.

Clive Cookson

## It's all in the genes

four-year-old American girl suffering from a rare inherited disorder of the immune system. The treatment in September 1990 has brought about a dramatic improvement in her condition. Since then, half a dozen other gene therapy studies have started in the US.

The treatment approved by the Clotier committee is "somatic gene therapy". It corrects the defect by adding new genes to certain cells - for example in the lungs or bone marrow - but the genetic change is not passed on to the patient's offspring.

The committee decided that on moral and ethical grounds this type of gene therapy is not fundamentally different from other advanced medical procedures such as organ transplants or blood transfusion. In contrast "germ line gene therapy", which would affect future generations, is generally regarded today as medically unpredictable and ethically unacceptable. It is unlikely to be approved anywhere in the world, at least for a few years.

A procedure equivalent to germ line therapy is now used to make "transgenic" animals - for example sheep which produce valuable human proteins in their milk - by inserting genes into newly fertilised embryos. But, as the Clotier

report points out, "little is known about the possible consequences and hazards [of human germ line therapy] and any harm to future generations would take a long time to discover and deal with."

Even somatic gene therapy has possible dangers, but these would only affect the individual patient. The present technology, which uses disabled viruses to carry new genes into human cells, inserts the DNA almost at random. There is therefore a risk that it could cause a new mutation by disrupting some other gene or its means of control - possibly even switching on a dormant cancer-causing gene.

However, in comparison with the severity of the inherited diseases they are intended to treat, the risks of gene therapy are generally thought to be acceptable. After publishing the Clotier report, the Department of Health said there would be a four-month consultation period before the government decides on permanent arrangements for regulating gene therapy. Any proposals for UK gene therapy trials made before then will be considered by Sir Cecil's Committee on the Ethics of Gene Therapy.



Gene therapy in the UK received approval last week from a government committee chaired by Sir Cecil Clotier, a distinguished lawyer.

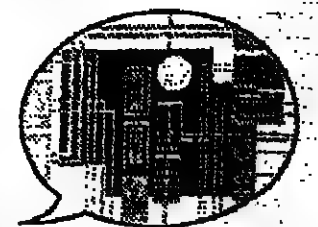
The procedure, pioneered in the US, involves correcting genetic defects by adding new genes to the cells where they are needed. It is expected to be a more effective and longer-lasting treatment than conventional drugs which merely alleviate some of the symptoms.

Several research groups in the UK are preparing trials of gene therapy for diseases including cancer and thalassaemia (a severe blood disorder) as well as cystic fibrosis. Most patients are likely to be children.

The first gene therapy patient was a

## Diesel cleans up its act

By John Griffiths



TECHNICALLY SPEAKING

Until recently I had not driven a diesel car in earnest since the launch of Peugeot's 405 diesel range in the late 1980s. In the past few weeks, however, acquaintance has been renewed with several diesels - prompting the immediate question, when it comes to the workhorse saloon and estate car sector at least, of why most people would ever want to drive anything else?

And why, if governments are as committed to reducing urban pollution as they claim, are there not greater financial incentives to promote the use of cars which are more economical and environmentally "cleaner" than their petrol-powered counterparts?

Diesel-powered engines seem to run forever on a tankful - on last week's 405 Peugeot turbo-diesel (the same engine as fitted to Citroëns and Rover 400 cars) the gauge was still trying to cling to the half-full mark after nearly 400 miles. Performance of all the latest generation of high-speed car diesels is broadly similar.

Performance-wise, the Peugeot was substantially perkier than the family two-litre petrol Montego. The old perception that diesels are necessarily slow, dirty and smelly is obsolete (but nevertheless still widespread).

Best of all, in precisely those areas where petrol cars' consumption is at its worst, the emissions of exhaust pollutants most concentrated - in congested urban areas - the diesel is at its most effective. Petrol cars scraping 35 miles per gallon around town have diesel equivalents travelling half as far again in such conditions, while in terms of exhaust emissions the diesel is cleaner than even catalyst-equipped petrol cars.

To manufacturers' disappointment, the Gulf war and the sight of all those burning oil wells did not give diesel vehicles a fancy kick-start. But judging by a rise in UK sales throughout the post-Gulf war period, awareness that the diesel has a lot going for it seems to be taking root.

Joe Gormezano, partner with consultants Knibb Gormezano, which recently completed a substantial study of the Euro-

pean industry and prospects, suggests that the revival now being witnessed will continue to strengthen.

The study concludes that it will be based mainly upon:

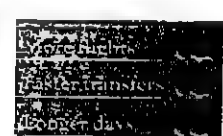
- Increasing concern about exhaust emissions from petrol engines.
- EC legislation aimed at harmonising fuel prices.
- Technical advances which are rapidly increasing its acceptability to consumers previously deterred by lack of performance.

Starting in October, all new petrol-engined cars in the EC will have to be fitted with catalytic converters. This will encourage more diesel sales, particularly in the small car sector, predicts Gormezano, because "the introduction of three-way catalysts will have a proportionately greater adverse effect on the cost of small petrol-powered cars. It will also adversely affect the fuel economy of petrol-engined cars in general."

Perhaps most significantly, the diesel is also seen as the main beneficiary of the harmonisation of fuel prices within the EC single market. Under the latest EC proposals for the taxation of vehicle fuels from 1993, diesel fuel would be subject to a recommended minimum tax of Ecu.49 (28p) per litre, compared with Ecu.44 for unleaded and only Ecu.27 for diesel.

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ARTS GUIDE



## ARTS

## Sympathies with the Soviet

William Packer reviews the current exhibition at MOMA, Oxford

For the Museum of Modern Art at Oxford to call its latest exhibition, *Engines of the Human Soul*, is to pitch it at a shade too strong. It may catch the eye, but it can hardly be held to signal a unique and isolated phenomenon. What, after all, do we imagine religious art, or any official or publicly commissioned art, was trying to do in every age? This does not make this exhibition any the less interesting or worthwhile: only the more particular.

The subtitle, "Soviet Socialist Realist Painting 1930-1970", supplies the particular gloss. Here are characteristic examples of the art that was officially acceptable in the Soviet Union, from the time that Josef Stalin first imposed his dreadful rule, continuing on through the comparative thaw in official attitudes in the years following his death, and so on into the early years of Brezhnev's regime.

But even so, what we have is not altogether what we might have expected. There are indeed some odd and awful things, dire enough to fuel any prejudice: the usual hagiographies of Lenin and Stalin; the workers in field and factory happy in the service of the workers' state; the image of parenthood as public duty; and the lovers who stride out so confident in the socialist future. Most sinister of all we have Grigori Shagal's "Leader, Teacher, Friend" of 1937, a modestly smiling Stalin slipping quietly onto the podium behind the speaker, at the very time of the show trials and the greatest terror.

But even here we must be careful to distinguish between the form and the content, and face the awkward truth that the most dreadful lies and blackest politics may be propagated rather well. Some of the works are frankly bad. "They are writing about us in Pravda", as it were, is a picture on the collective farm, is as serene and mawkish in execution as in sentiment. It is no wonder that one enjoys, there is plenty to mock. The truth is, however, that even that sinister Stalin is

done - within its terms - with creditably competent panache. Vvuir Mosesov's somewhat later and larger composition of Stalin leading a demonstration in 1912 (1949) is technically as sound a history painting as we might have had from any Salon or Academy of the 19th century. Intense and alien though her actual commitment may seem to us, Vyacheslav Mariupolski's "Young Leader of the Pioneers" (1949), reading out her lecture with all the seriousness of youth, is as well observed, well executed and touching an image of a girl as any from more politically acceptable a hand, as though Millais had lived on to paint a Girl Guide in her best uniform.

It is not quite that it is old-fashioned, but there attaches to so much of the work a decided flavour of the past, yet still active and vigorous. This is especially true of the greater portion of the work that is political, that is to say socialist, only in the broadest sense. Much of the work on show dates, in any case, from the 1950s and the milder, post-Stalinist cultural climate. None of these artists were dissident: all accepted the constraints imposed through their union, most of them never knowing any other dispensation. No matter that they had no choice: the fact is that, out from the later developments of modernism, they remained active within the broader encompassing realism of the western tradition, extending through a generalised post-impressionism to incipient expressionism.

So it is that with "Pushkin meeting Kyukhelbeker" by Aleksandr Merzlyakov (1957), we have something neither more nor less historic than, shall we say, Lady Butler's "Roll Call" or any other romantic Victorian reworking of history. "The Gingerbread Arcade" by Vladimir Stozharov (1956) carries no historic nor political charge at all, but is simply a painting of a provincial market-place in muddy mid-winter that we might take as easily as by one of the masters of the Hague School, or a

Scottish social realist of the 1870s and '80s.

Mai Dantsig's girl hanging out the washing in the sun (1965) and Aleksei and Sergei Tkachev's "Postgirl" (1951) are vigorous and engaging examples of academic post-impressionism. Eduard Bragovitski's woman by the river, "Logging on the Veltuga" (1964), she fairsquare in her scarlet coat against the red landscape, is far more honest and straight-forward a composition than anything of our western neo-expressionism of the 1980s. (It is just such stuff, straight-forward, well-crafted, variously academic in the best sense and for the most part quietly apolitical, that Roy Miles has been bringing onto the London market at his Bruton Street Gallery, and his latest show is no exception.)

But even were it to be overtly political, there is not necessarily a problem. Our luck has been that no significant art came out of Nazi Germany, and it has too-long been fashionable to laugh socialist realism out of court, similarly high-minded and utopian propaganda as it is. The virtue of this serious and fascinating loan exhibition at Oxford (30 Pembroke Street, until March 15; supported by Visiting Arts and what was the Artists' Union of the Soviet Union) is that it makes us address ourselves to a central feature of our own art in the 20th century.

What really is the difference in principle between Ekaterina Zernova's "Tank-driver Kuznetsov" (1933) and a portrait by Eric Kennington of a British Airman of the Second World War: what between the furnaces of the Stalin Factory by Mikhail Kostin (1949) and Stanley Spencer's paintings of the war-time ship-builders on the Clyde, or Laura Knight's "Ruby Loftus screwing a breech-ring"? Can it be that what is bare-faced propaganda to one side is no more than cheer and encouragement to the other in difficult times? The moral dilemma remains, but it is only fair to admit as much when it is well done.



'A Sunny Day': a girl hanging out the washing in the sun by Mai Dantsig; 1965

## A choreographer of human emotions

Antony Tudor was one of the most significant choreographers of our century. He gave ballet its first clear awareness of psychology, between the form and the content, and face the awkward truth that the most dreadful lies and blackest politics may be propagated rather well. Some of the works are frankly bad. "They are writing about us in Pravda", as it were, is a picture on the collective farm, is as serene and mawkish in execution as in sentiment. It is no wonder that one enjoys, there is plenty to mock. The truth is, however, that even that sinister Stalin is

**SHADOWPLAY**  
by Donna Perlmutter  
Penguin £17.99, 420 pages

urgency in *Pillar of Fire*, are as potent today as when they were first seen, and *Dark Elegies*, made in 1937 as a realisation of Mahler's *Kinderlieder*, must still pierce an audience's heart where our civilisation sacrifices children to war and natural disaster.

For a man so compassionate in his creations, Tudor was notoriously prickly, difficult in his relationships with dancers and collaborators. His affectionate were teasing, but his tongue could be ungenerous in dealing with the often insecure psyches of dancers. Telling them the truth - his truth - for their own good did not so much brace them as appear a bitter response to a need for help.

Tudor's life must seem in many aspects that of a disappointed man. A self-created figure, he was transformed from William Cook, son of a butcher in Central Street, London EC1

and destined for the meat trade, into Antony Tudor, apprentice dancer at Marie Rambert's studio in 1923, and thence, thanks to Rambert's gooding and encouragement, into a choreographer of profound originality. There may have been difficulties in making his work known - it was hardly in keeping with an audience taste nurtured on Ballet Russes glamour or Vic-Wells classicism - but Tudor had devoted associates, notably the elegant, expressive Maude Lloyd-Peggy van Praagh; and the dancer Hugh Laing, who was his companion for more than 50 years. By the mid 1930s Tudor was making great things.

In 1939 Tudor and Laing went to the US to join the newly-founded Ballet Theatre. For this company Tudor produced masterpieces - *Nora Kaye* his muse for *Pillar of Fire*, and Alicia Markova an exquisite Juliet in *Romeo*, with Laing a crucial figure in these, as in *Underneath*, which explored a murderer's psyche.

Then the well-spring of inspiration seemed to dry. Brief sojourns to New York City Ballet and to Sweden were neither fruitful nor happy. Ballets failed, and by the 1950s Tudor devoted himself increasingly to teaching in New York. Zen Buddhism seemed to bring further discipline to an already austere temperament, but there came an upsurge of creativity when Tudor returned to England for two visits to work with the Ballet. He staged *Shadowplay* for Anthony Dowell at Covent Garden in 1967, and in the following year made *Knight Errant* for David Wall with the Royal Ballet's touring section. Two last works were made in



Antony Tudor: he merits a serious biography

1975 and 1976 for American Ballet Theatre. Tudor died in 1987 at the age of 79, and a year later Laing, too, died. Such a man, and such a career, merits a serious and searching biography, and now that need is the more urgent in the light of Donna Perlmutter's magisterial life of Antony Tudor. It is difficult to know how to qualify this vulgarly written exercise save as one of those

books that demand to be thrown across the room in fury at their stupefying awfulness. I gather from the dust-jacket that Miss Perlmutter is a Los Angeles journalist. Her prose style contrives to be arch, stilted, and given to a fearful sprightliness, as if afraid that readers might not otherwise reach the end of a sentence. That Miss Perlmutter has a taste for neologisms - "poly-

masters", "spitework", "dance-wright", Tudor the "interior-escape" and "characterological" are a few choice specimens - is an incidental detriment to her text. That she has subjected Tudor's work and his relationships to reach-me-down psycho-analysis is an abiding annoyance.

As page succeeded hectic page, I gained an impression that Miss Perlmutter has failed to understand the nature of Tudor's ballets, or has much familiarity with the fabric of dance history. She believes that Tudor "plucked" Anthony Dowell "from the corps de ballet" for *Shadowplay*, ignorant of the fact that he was already a principal of the Royal Ballet. And to aver that Tudor cast the ballet with "sensitive nobodies" may intrigue Dowell, Merle Park and Derek Bencher, the eminent and well-established principals of the first performance. She believes that Markova was a guest artist with Ballet Theatre at the time of the creation of *Romeo*. Dame Alicia's memoirs provide a different and more reliable account of the staging of a very beautiful ballet.

Miss Perlmutter's view is that biography is means of reaching in lurid terms the sordid scenes of her subject's life. In the process, Tudor's art and genius are cheapened. Miss Perlmutter fails in matter of research by glossing over his Swedish visits, and certain other foreign journeys, and fails even more significantly in her assessments of his creations. She prefers, instead, gossip and amateurish analysis, and the resultant portrait is as foolishly hectic as any back-stage chatter.

Clement Crisp

## Alban Berg

BARBICAN HALL/RADIO 3

As the BBC's mini-festival of Berg, "An Affair with Numbers", ended on Sunday evening, a great many listeners must have felt they had a new familiarity with the contours and secrets of his style. Hearing virtually all of Berg's music in one weekend brought home how often he re-deployed elements which had a special significance for him - certain phrases, patterns, cadences, over 30 years' worth of composing. While his musical forms grew ever more ingenious and intricate, those expressive fingerprints constantly reappeared; they are vital clues to the sense of each new piece.

His Lyric Suite (1927) for string quartet is full of them, both backward- and forward-looking. A few years ago, George Perle's brilliant detective work established that it is also crammed with coded references to Berg's secret love affair with Franz Werfel's sister, and that the code is partly numerological, and that even the musical proportions of whole movements are aligned to it.

Hence, obviously, the title chosen for the BBC series - though it might mislead. Berg didn't generate his music from numbers (as some dull Darmstadt epigones did later), but from his own feeling-laden idiom, within his ever more obsessively calculated ground-plans, as these successive concerts made crystal clear.

The Lindsay Quartet's account of the Lyric Suite crowned the afternoon concert, with an awkward skew. Perle's decoding of the work has shown that Berg's finale conceals an impassioned

wanting from them in the upper regions. Nor did the performance of the three Lyric Suite movements he arranged for orchestral strings rise much above sensitive slenderness, in contrast to the Lindsay's searing attack on the original version. (It was unwise to employ all eight of the BBC double basses: sometimes the music sounded bottom-heavy and sluggish, which the quartet-score never does. Once, yes, but not sluggish.) With the Lyric Suite, however, Davis, the orchestra and Miss Howarth excelled themselves.

The soprano sailed into Lulu's high-flying "I'd like someone with keen ideas about what it has to say, and with the tone and technique to make seductive sense of Berg's fearfully difficult roudelles. In other movements, the BBC strings opened up at last; the aching beauty of Berg's most incoachable paragraphs must have penetrated all but the duller ears. The alto saxophone - a sexy major role here - was faultless.

Davis has distinguished himself in this festival, even when his meticulous tenderness with the music has stifled a little of its energy. It was satisfying to hear his lively operatic instincts energised by this Lulu music at the close. The slowness of the musical action were taut and resilient, the dramatic range imposing. Berg's subversively lovely surfaces polished softly until they glowed with their own light. When Davis conducts Lulu in the opera-house, I should go to a lot of trouble to hear it.

David Murray

## INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

**BERLIN**  
Schauspielhaus 20.00 Jia Lu conducts the Orchestra of the Deutsche Oper in Beethoven's Third Symphony and Dvorak's Cello Concerto, with Boris Pergamentnikov. Tomorrow: Concertus Hungaricus plays orchestral music by Bartok and Leo Weiner (East Berlin 2272 261). Staatsoper unter den Linden 19.00 Die Zauberkiste. Tomorrow: Madama Butterfly (East Berlin 2004 762).

**BONN**  
Schauspielhaus 20.00 Clara Wack Trio plays piano trios by Mozart, Shostakovich and Clara Wieck-Schumann. Thurs in the Beethovenhalle: Dennis Russell Davies conducts Shostakovich's Eighth Symphony (773866). Oper 20.00 Dennis Russell Davies conducts Jean-Claude Ribes' production of Die Zauberkiste, also Sat and next Tues. Sun: Orfeo ed Euridice (773867).

**BRUSSELS**  
Palais des Beaux Arts 20.00 Ronald Zollman conducts the Belgian

National Orchestra in an all-Mozart programme, with Dana Protopopescu soloist in the Piano Concerto No 9 and Walter Boeyssens in the Clarinet Concerto. Sun: Alexander Rahbari conducts the Belgian Radio Orchestra in music by Schumann, Brahms and Meulemans (507 8200).

**COLOGNE**  
CONCERTS  
Tonight's programme of piano trios in the Philharmonie is played by Mark Kaplan, Colin Carr and David Golub. Karl Engel plays Beethoven's Fourth Piano Concerto in tomorrow's concert by the Rhine Chamber Orchestra. George Cleve conducts the New Stockholm Chamber Orchestra on Thurs in music by Vaughan Williams, Mozart, Beethoven and Arvo Part. On Fri and Sat, Hans Vork conducts the Cologne Radio Symphony Orchestra in Ravel's Valses nobles et sentimentales and Schumann's Fourth Symphony, with Ivry Gitlis soloist in Berg's Violin Concerto. Also two orchestral concerts on Sun (2801).

**OPERA/BALLET**  
Tonight's performance of La fille mal gardee at the Opernhaus is given by the Ballet of the Deutsche Oper am Rhein. Tomorrow and Fri: Lothar Zagrosek conducts Janacek's From the House of the Dead. Sat: Hans Wallat conducts Götterdämmerung. Sun: Offenbach's Barbe-bleue (221 8400).

**THEATRE**  
The repertoire at the Schauspielhaus includes Schiller's The Robbers (tonight and Fri) and Günter Krämer's new production of Stürmberg's Totentanz (Sat). The Kammertheater has Maxim

World's Vassa Shelenova on Sat and Sun (221 8400).

**FRANKFURT**  
Alte Oper 20.00 Klaus Maria Brandauer reads poems, letters and tales by Schnitzler, Peter Altenberg and Friedrich Torberg, plus extracts from his new book. Tomorrow: Irish folk evening with Christy Moore. Sun: Rhine-Ruhr Philharmonic Orchestra (1340 400).

**GENOA**  
Teatro Carlo Felice 20.30 Roberto Abbado conducts John Copley's production of La bohème, with a cast including Mirella Freni and Nicolai Ghiaurov. Runs till Feb 2, with next performances on Thurs, Fri and Sun (588329).

**HAMBURG**  
Staatsoper 19.00 John Naumeier's production of Sleeping Beauty, also tomorrow and Thurs. Fri, Sat and Sun: Naumeier's ballet Fenster zu Mozart, with music by Mozart, Beethoven, Reger, Schnittke and Schweinitz (351721). Deutsches Schauspielhaus 19.30 Brian Friel's play Dancing at Lughnassa, in a German-language production directed by Michael Bogdanov, also Sat. Sun: The Cherry Orchard (248713).

**LONDON**  
Covent Garden 19.00 Carlo Rizzi conducts Johannes Schaff's production of Così fan tutte, also Fri. Tomorrow and Thurs: La fille mal gardee. Sat: Giselle (071-240 1066).

Royal Festival Hall 19.30 Kurt Sanderling conducts the Philharmonia Orchestra in Dvorak's Cello Concerto (soloist Yo-Yo Ma) and Rakhmaninov's Third Symphony. Tomorrow: Philip Glass solo concert. Thurs: Sanderling conducts Mahler's Ninth. Fri: Ashkenazy conducts the RPO. Sat: Franz Welser-Möst conducts Bach's St Matthew Passion. Sun: Alicia de Larrocha (071-928 8800). Barbican 19.45 Maria Jose Pires plays Mozart's Piano Concerto No 23 and Hakan Hardenberger plays Hummel's Trumpet Concerto with the English Chamber Orchestra. Fri and Sun: Michael Tilson Thomas conducts the New World Symphony Orchestra in music by American composers (071-638 8891).

**MADRID**  
Teatro Lirico La Zarzuela 20.00 Opening night of the Madrid opera season: Antoni Ros Marba conducts the world stage premiere of Roberto Gerhard's The Duenna (1947), directed by Jose Carlos Plaza. Further performances on Thurs, Sat and next Mon and Thurs (429 8225).

**MILAN**  
Teatro alla Scala 20.00 Bruno Campanella conducts Jerome Savary's production of Fra Diavolo. Runs till Feb 9, with next performance on Fri. The casts include Giuseppe Sabbatini, Luigi Canonici, Luciano Serra and Sumi Jo (7200 3744).

**MUNICH**  
Philharmonie 20.00 James Levine

conducts the Vienna Philharmonic Orchestra in Stravinsky's Petrushka (1947) and Brahms' Fourth Symphony (983898 from 13.00 till 17.00). Thurs and Fri: Zubin Mehta conducts the Bavarian Radio Symphony Orchestra in Sibelius' Violin Concerto (soloist Midori) and Strauss' Alpine Symphony (558080). Sun: all-Mozart programme with the Munich Bach Collegium (4808 514). Staatsoper 19.30 Tchaikovsky's The Maid of Orleans. Tomorrow and Sun: Prokofiev's The Love for Three Oranges. Fri: Die Zauberkiste. Sat: Nutcracker (221816).

Cunliffe-Theater 20.00 Members of the Bavarian State Orchestra play chamber music by Beethoven, Schubert, Mozart and Auric (221316). Thurs in Herkulesaal der Residenz: Sherrill Milnes Lieder recital (299901).

Gärtnerplatztheater 19.30 Fiddler on the Roof. Tomorrow: Così fan tutte. Thurs: Boccaccio. Fri: Don Giovanni. Sat: Bartered Bride. Sun: Hansel and Gretel (201 6767).

**NEW YORK**  
Avery Fisher Hall 19.30 Leonard Slatkin conducts the New York Philharmonic Orchestra in Claude Baker's Shadows, Mozart's Piano Concerto No 23 (soloist Christian Zacharias) and Dvorak's Sixth Symphony. Thurs, Fri and Sat: Charles Outoit conducts Debussy, Falla and Szymanowski (675 5030). Metropolitan Opera 20.00 Marcello Panni conducts L'elisir d'amore with Kathleen Battle, Luciano Pavarotti, Juan Pons and Paul Plishka. Tomorrow: Don Giovanni (362 6000).

New York State Theater 20.00 City Ballet in three Balanchine choreographies and Jerome Robbins' Concertino. Tomorrow: all-Robbins evening (870 5570).

**WASHINGTON**  
Washington Opera The repertoire consists of Handel's Agrippina, conducted by Stephen Lord and a joint FT/CNN production with Grant Perry and Colin Chapman 2300-2330 World Business Today 0100-0130 Moneyline. Super Channel 0900-0920 Business View 0920-0950 Business Focus 2130-2200 (Tues) East Europe Report - weekly indepth analysis from FTTV 2130-2200 (Wed) FT Business Week 2130-2200 (Thurs) Talking Heads - international issues. Sky News 1200 International Business Report 1130, 1730, 2130, 0430, 0530 (Thurs) FT Business Weekly.

**SATURDAY**  
CNN 0700-0800 Moneyline 0900-0930 World Business Today 1540-1610 Moneyline 1900-1930 World Business Today 0100-0130 Moneyline. Super Channel 0900-0920 Business View 0920-0950 Business Focus 2130-2200 (Tues) East Europe Report - weekly indepth analysis from FTTV 2130-2200 (Wed) FT Business Week 2130-2200 (Thurs) Talking Heads - international issues. Sky News 1200 International Business Report 1130, 1730, 2130, 0430, 0530 (Thurs) FT Business Weekly.

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Super Channel 1800-1830 FT Business Weekly. Sky News 1330, 1630, 2030, 0030, 0230 FT Business Weekly. CNN 1800-1830 World Business Today 0100-0130 Moneyline.

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# FINANCIAL TIMES

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Tuesday January 21 1992

## Continental hostile bids

THE CONTESTED cross-border takeover bid has arrived in continental Europe; as witness yesterday's attempt by Nestlé and Suez to carry off Perrier in the teeth of Agnelli family rivalry. It is not the first such attempt: the contest between Suez and Mr Carlo De Benedetti at the height of the 1980s takeover boom for control of Société Générale de Belgique probably has that honour. But continental companies must now treat the possibility of unwelcome overtures as a fact of life.

These may not be officially described as hostile takeover bids; they may be attempts to coerce the victim into an ostensibly "friendly" merger, as in Perrier's case. But the Continental tyre group and Krupp's moves on Hoechst, however described, indicate that a new process of corporate control is at work.

It would be wrong to see this mainly as a triumph of the practices of the UK and the US. Instead, it is more accurate to see the emerging way of business as combining Anglo-Saxon opportunism with the complex capital structures, relaxed regulation, and intimate relationships traditional in continental economies.

On the face of it, this new mix looks more "modern" than the old, more in tune with the doctrine of economic liberalism encouraged by the European Community's single market programme. As such, there are aspects of the new approach that deserve a wholehearted welcome, but there are also dangers in attempting to combine takeover habits derived from one industrial culture with the structures and attitudes inherited from another.

### Equitable treatment

One good thing about the new era of contested takeovers is a greater attention paid to equitable treatment of shareholders. France's takeover rules, introduced two years ago, have made the Agnelli attempt to control Perrier a more visible, less effortless one; they may yet lead to a transaction that treats all Perrier's shareholders equally, something that would previously have been regarded as a laughable Anglo-Saxon eccentricity. There is further to go

in this direction, and many markets lag behind. But in France at least, the first, vital steps have been taken.

The new era also brings market discipline to bear on companies that have previously proved impervious - because of size or significance - to the traditional bank or government systems of corporate control. Société Générale de Belgique is reforming itself more briskly under Suez's guidance than it ever would if left to its own devices - even if Mr De Benedetti might have proved a yet more exacting task-master.

### Existing powers

So much for the benefits of the new approach. The dangers stem from the fact that though finance ministers and board authorities increasingly speak the language of economic liberalism, other participants - rival ministers, top bankers, captains of industry - often wish to preserve the dominance of the existing powers, including, in some countries, the state. The risk is that the new, more open takeover mechanisms may simply become a tool to defend the privileged position of the banks in Germany, the state in France, or the politician-family nexus in Italy.

Thus, Continental's defence against Perrier combined the trappings of an Anglo-Saxon takeover battle with old-fashioned appeals to the loyalty of German industry. Krupp is trying to take over Hoechst, but is held in part because it fears that otherwise British Steel might gain a foothold in the German market. French state-owned banks and insurance companies are taking ever wider stakes in private industry, and play the takeover game as avidly as their private-sector rivals.

Unfriendly bids must therefore be made not just by the nature of the battle, but by the extent to which they avoid all types of abusive behaviour, whether towards shareholders, competitors or consumers. More open contests for corporate control require that equitable takeover rules go hand in hand with strong European and national competition policy. The Perrier case provides an opportunity to demonstrate both.

## The way ahead for Poland

TWO YEARS ago Poland summoned up the collective will to make the leap across the chasm from a state-controlled economy into the free market. It did so with a lot of external good will, advice, and practical help. Yet today the faltering progress Poland has made stands as both an example and a warning for those emerging nations to its east about to undertake the same great adventure.

Even before the fall of communist regimes throughout the region, individual Poles travelled the length and breadth of the Soviet empire trading and building. The entrepreneurial culture was not as enfeebled as in, for example, Czechoslovakia. This individualistic spirit, linked to the continuing existence of private farming, made it possible for Poles to fill their food shops within weeks of embarking on the economic stabilisation plan in January two years ago. That same spirit enabled the remarkably quick privatisation of the retail and wholesale system and service sectors, such as trucking and construction, which are now largely in private hands.

What is proving far more difficult is the privatisation and restructuring of the real socialist legacy - the thousands of monopoly enterprises tied in to old technology, but often providing sustenance to entire communities. The hoped-for supply side response to market price stimuli has not worked under these circumstances. The problem was made far more acute by the collapse of the old Comecon, and especially Soviet, market for many of these factories were specifically created to serve.

### Bad debts

In order to free up resources, many of these enterprises need to be closed. Instead, they have gone on accumulating losses which have been financed by collusion with other enterprises in a similar position. But the growing bad debts of these bankrupt enterprises have deprived the government of its main source of income and made it impossible to contain the public sector deficit.

This is serious, not least because the willingness of foreign governments to write off 50 per cent of Poland's \$30bn

official debt and the disbursement of investment funds from the IMF and World Bank are linked to a set of performance criteria which Poland has simply not been able to meet.

### Fragile base

At the same time, the political unity which was Poland's strength two years ago has gone. The country's first free democratic elections last October were fought under an electoral law which, intended, predictably, in a parliament with 29 political parties. This has proved a fragile base upon which to build a workable government coalition. Mr Jan Olszowski, a man of impeccable democratic credentials, President Walesa himself wanted as prime minister a year ago, managed to secure sufficient support in parliament to form a new government. But he has been undermined by a president whose own political ambitions sit uncomfortably with Poland's attempt to create a parliamentary democracy.

This is gravely to Poland's disadvantage. Looking further ahead, those countries which in recent years have successfully reformed economies badly distorted by statist policies, such as Mexico, Chile and Turkey, have done so under relatively authoritarian political regimes. This Poland does not need. What is required is the best democratic alternative: a government with broad-based support prepared to persist with the unpopular decisions that must be taken if the sacrifices made thus far are to bear fruit.

Last week, the World Bank indicated its continuing support for the transformation of Poland's economy. There is, in any case, little alternative but to carry on with the tasks of stabilisation and privatisation, both of which have been slowed by recent politicking. The rapid development of a dynamic private sector, most of it either export-oriented or service-providing, is the only way for Poland and the other former communist states to provide alternative employment. It is foolish to expect governments to be purist in their devotion to economic adjustment. None the less, they must keep in sight this ultimate economic goal.

The flag bearers of Italian industry are in trouble. Fiat, Olivetti and Pirelli, the three best known Italian companies abroad, have ushered in the new year with a chorus of grim business tidings.

Sales are falling or at best stagnant, and profits have lost all the shine they displayed in 1991. In the latest FT 500 ranking of European companies, published last week, Fiat slipped from 15th place last year to 33rd, Olivetti from 17th to 37th and Pirelli from 27th to 32nd.

The plight of these three companies epitomises the problems facing Italian industry as a whole. A recession-hit domestic economy and fierce international competition have exposed the country's high labour and financing costs. And unlike in the past, the government is not in a position to bail its companies out. Numerous key industries now face their biggest restructuring since the mid-1970s - well after their European rivals in such sectors as defence, petrochemicals, shipbuilding, steel and textiles.

This is now the third year that Italian industry has suffered a loss of competitiveness due to high fixed costs and labour rigidities, says Mr Innocenzo Cipolletta, managing director of Confindustria, the Italian industrialists' confederation. "We are preparing ourselves for large-scale redundancies," says Mr Ottaviano del Turco, assistant secretary general of CGIL, the largest union federation.

Undoubtedly, Fiat, Olivetti and Pirelli are victims of wider circumstances. They, like many other Italian companies, are also paying the price for failing to invest in new products during the late 1980s for failing to strike up suitable international alliances as many companies of comparable size elsewhere in Europe have done; and for failing to react swiftly enough to the economic downturn.

Yet there are other reasons why this is a critical moment for all three, and they have to do with their top management. Fiat and Pirelli are under increasing pressure to resolve the issue of generational changes in management and in particular the question of what role their "ruling families" - the Agnellis and Pirellis - should play.

At Fiat, Mr Giovanni Agnelli, chairman, is 70, and has designated as heir his younger brother Umberto, aged 57. But the Agnelli family seems increasingly absorbed by its private entrepreneurial activities outside the car sector and outside Italy, highlighted by the sale of the company's 49 per cent stake in the multinational electronics and Ferruzzi-Montedison, which has trimmed its ambitions after it failed to take control of the petrochemicals joint venture Enimont 14 months ago.

Even so, prominent economists such as Prof Franco Reviglio, a former finance minister, say Italian companies are two and three years behind their international competitors in reacting to the changing world business climate. Unlike its main European partners, Italy has few large industrial groups, a limited number of medium-sized industrial ones and a myriad of small companies, particularly in the north. Less than 20 per cent of all Italian companies employ more than 500 people, compared to 52 per cent in Germany and 47 per cent in the UK.

The largest companies have a bigger impact on the Italian economy than even these figures suggest because of the broad range of their interests. Above all comes Fiat, the bellwether of the private sector. While car manufacturing generates more than 80 per cent of turnover, the group's diversified activities - taking in aerospace, civil engineering, defence, financial services, leisure, metallurgy and publishing - account for 4 per cent of Italy's gross domestic product, 10 per cent of total spending on research and development and 23 per cent of private R and D spending.

Yet the company's core business is under siege. Last year Fiat sold 147,000 fewer cars at home than in 1990 while foreign competitors sold 130,000 more. The Turin-based group's share of the Italian market, generating two thirds of sales, has fallen by 15 percentage points to 45 per cent in less than five years.

For much of last year, a third of Fiat's 300,000 workforce was temporarily laid off or on short time; another round of large lay-offs is due at the end of this month. Financial results for 1991, to be published at the end of the month, are likely to be disappointing: first half profits were almost halved and in September, Mr Agnelli forecast a difficult 1992.

Fiat's problems relate fundamentally to its car and components businesses where it has traditionally relied on a strong local market. A compliant government has also provided tax incentives for consumers to buy the small cars on which the group has concentrated. Yet too many of Fiat's models are considered technically less sophisticated than foreign competition. For example, Fiat is some two years behind its main competitors in introducing catalytic converters for exhaust emissions.

Fiat executives are at pains to emphasise their commitment to car production; 140,000 cars, they point out, has been pledged in investment over the next decade. This includes a government-funded greenfield plant at Melfi in southern Italy, firm investments in Poland and Algeria and a proposed project in Russia.

However, these latter investments are politically risky, say the least. Fiat's plans also do not, in the eyes of

Robert Graham examines the difficulties facing the three best known Italian companies: Fiat, Pirelli and Olivetti

## Leaders that have lost their way

Flagships of Italian industry



Benetton, the clothing manufacturer, is still run by its active founders; Zanussi, the white goods maker, which has been absorbed by the Swedish multinational Electrolux; and Ferruzzi-Montedison, which has trimmed its ambitions after it failed to take control of the petrochemicals joint venture Enimont 14 months ago.

Even so, prominent economists such as Prof Franco Reviglio, a former finance minister, say Italian companies are two and three years behind their international competitors in reacting to the changing world business climate. Unlike its main European partners, Italy has few large industrial groups, a limited number of medium-sized industrial ones and a myriad of small companies, particularly in the north. Less than 20 per cent of all Italian companies employ more than 500 people, compared to 52 per cent in Germany and 47 per cent in the UK.

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However, these latter investments are politically risky, say the least. Fiat's plans also do not, in the eyes of

many observers, take sufficient account of the biggest challenge facing the European car industry: the increasingly powerful presence of Japanese manufacturers. Scarcely a week goes by without some rumour of Fiat tie-up with the Japanese. But it is doubtful such an alliance would prove politically acceptable.

A strategic alliance with the Japanese - following the example of Fujitsu's link up with British computer maker ICL - is one option for Mr De Benedetti as he considers how best to reverse the slump in Olivetti's fortunes. But this, too, would provoke a political storm in Rome and Brussels - Olivetti is one of Italy's three largest industrial groups in terms of market capitalisation and the fourth largest information technology (IT) group in Europe.

Olivetti's computers and office equipment business has been badly hit by the worldwide saturation in this market. First half losses in 1991 totalled 173.7bn with the prospect of full-year losses of about 1,300bn. Industry analysts say Olivetti is paying the price for not investing enough in R & D and for failing to develop the software end of its business.

Mr De Benedetti is searching for a partner to help him complement the company's traditional strengths in computer hardware by developing a software business, but so far without success. Last autumn IRI, the Italian state holding company, rejected his offer of a merger of Olivetti's software interests and Finisiel, IRI's software and IT arm.

The choice facing Olivetti is clear:

## Keeping it in the family

Old city hands will find something reassuring about the sight of Joe Barclay taking over the reins of Barclays Bank's number one banker in Lombard Street. Running the group's City of London business is not as grand a job as it sounds, but the slot has generally been reserved for a member of the Barclays founding clan.

That said, the family grip on Britain's biggest bank is nowhere near as strong as it once was. True, there is another Barclay running East Anglia, and managing director Andrew Buxton is also a well-connected. On the other hand chairman Sir John Quinlan is not a member of the family, and it is by no means certain that the next chairman will be a member, especially if the roles of chairman and chief executive are split.

Alan Tritton himself was only 43 when he was appointed to the Barclays main board 17 years ago. Young Joe is two years older and has far to go before he gets a boardroom seat... if ever.

### One who went

Whatever else he may be remembered for, Northern Ireland secretary Peter Brooke yesterday entered the record books as the first minister for 38 years to announce from the government's front bench in the Commons that he had offered to resign.

The last before him was agriculture minister Sir Thomas Dugdale, later Lord Crathorne, in 1954. But unlike Brooke, who has been persuaded by the Prime Minister to continue in office despite his age, going even though the then premier, Winston Churchill, urged him to stay.

His resignation followed the agriculture ministry's failure to honour an undertaking to

release land requisitioned in wartime at Criche Down in Dorset. Dugdale insisted that ministers must accept responsibility for the actions of their departments even when unaware of detailed decisions made without their direct knowledge.

### Ecus nuked

Visionary Jacques Attali, president of the European Bank for Reconstruction and Development, is not limiting himself merely to the economic regeneration of eastern Europe. Besides solving the former Soviet Union's debt problems, his latest inspiration would simultaneously reduce the nuclear threat to the world.

According to the first edition of EBRD Watch, a weekly newsletter devoted to monitoring Attali and his bank, he is mooting a debt-for-nuclear-warheads-swap. "I believe my proposal represents a practical way of providing the republics' relief from their debt and providing the West with relief from the potential threat of existing warheads," he says.

Perhaps so. But wouldn't the impact of such debt forgiveness, involving \$600m-\$700m, rather overshadow the effect of the EBRD's own plans to commit "Ecu 1bn or more" through loans and equity investments to eastern Europe this year?

### Cadmium wash

From Lindeburg Heath to Medicine Hat, The British Army, which will have to give up its main training area in Germany from mid 1994, has secured an "absolutely crucial" guarantee from Canada allowing it to fire guns and drive tanks around the Alberta prairie for the next 15 years.

But the defence ministry was on sticky terrain in trying

## OBSERVER



"I wonder what all the people looking for an uptown are doing today"

to persuade the Albertans of its considerable nature.

"The preservation of this area for army training has, as is so often the case with military land, led to it becoming well known as a safe environment for natural plant and animal life to flourish," it said.

That message clearly did not impress residents of the Lindeburg area, who campaigned successfully to save the heath from soil erosion, noise and pollution by cadmium, lead, mercury and oil.

### Malvinas mania

Hold on to your fast forward buttons, Brits, and prepare for a surfeit of Falklands war memorabilia - particularly from the BBC. Hard on the heels of Channel 4's kamikaze dive into the history of the Anglo-Argentine war in 1982, comes the promise of no fewer than three different bites at the same cherry by the Beeb.

"War Stories", produced by Peter Grimsdale, is a five-part

series largely filmed inside Argentina and looking at the events of 10 years ago from a grunts-eye view. Brian Lapping Associates, in true Lapping-fashion, opts for the Washington-style arcane corridors of power. Touch Productions took Simon Weston and two other ex-combatants on a tour through Argentina - where they met some of their erstwhile enemies.

If that weren't enough, TVS (part of the commercial network) is also producing a series called In Time of War. Observer detects a slight air of one-upmanship among the respective programme-makers, who all make warm remarks about each other's programmes.

Lapping is proud of having obtained an interview with former brigadier Lami Dozo, the air force representative of the three-man Argentine junta which launched the invasion.

But no one has yet managed to write an interview from the tight-lipped and frequently tired and emotional ex-general, Leopoldo Fortunato Galtieri.

### Museum piece

Reports that Rathbones, a firm of Liverpool financiers, is "borrowing the Bank of England" for its 250th birthday party have raised a few eyebrows in the City.

Was not William Liddell, the Bank of England governor who masterminded the rescue of Rathbones 100 years ago, a Rathbones partner? Could it be that the current small firm of Rathbones is more privileged than anyone knew? On closer inspection, however, the event is not quite as grand as it sounds. It is being held in the Bank's museum, which can be hired for £250 per hour plus catering costs - and no, the Governor of the Bank of England will not be gracing the occasion. But at least Peter Baring, chairman of its family firm, will propose a vote of thanks.

This announcement appears as a matter of record only

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Japanese electronics companies are fast concluding that leading the technology race does not mean winning the commercial race. Having rushed to produce ever more sophisticated semiconductors, the tiny devices at the heart of modern electronics equipment, they have suddenly discovered that the market's appetite for their advanced products is not as healthy as they had anticipated.

Leading companies such as NEC, Toshiba, Hitachi and Fujitsu had presumed that they would now be reaping the financial benefits of their lead in making the memory circuits, or chips, used to store and retrieve information. But they are cutting production targets, reviewing capital investment programmes, and asking themselves if the high price of participating in the memory market is worth the now meagre returns.

In part, the troubles of the chip makers reflect the deeply economic downturn, in particular the weakness of the US economy. The industry is also plagued with massive excess production capacity, which has prompted a sharp fall in semiconductor prices. More fundamentally, chip makers' investment in technology appears to have run ahead of what their customers want to buy.

This is something of a novel experience for the Japanese semiconductor manufacturers. They had long regarded the chip market as a special, almost a so-called "silicon cycle" with a life apart from the real economy. Each new and more powerful generation of memory chip seemed to create its own market as it was embraced by the makers of consumer electronics goods and computer companies to improve the quality and capacity of their products.

For the makers themselves, producing ever more powerful memory chips has long been a potent symbol of technological prowess, even though their basic function, information storage, is relatively simple. For the past two decades, companies have vied to squeeze ever larger amounts of memory on the same small chips, with each new generation rising by a multiple of 4. Before the current 4-megabit, or 4Mbit, generation, mass production of chips of 1Mbit, or 1 million bits, came from 1980, came the still popular 1Mbit, the next generation is the 16Mbit, which is expected to begin mass production shortly.

But the market is no longer expanding as expected. In the case of the current generation of semiconductors, potential customers are wary by recession, are proving slow to begin the process of redesign-

## No winners in the chip race

Recession and huge excess capacity are hitting Japanese semiconductor manufacturers, write Steven Butler and Robert Thomson

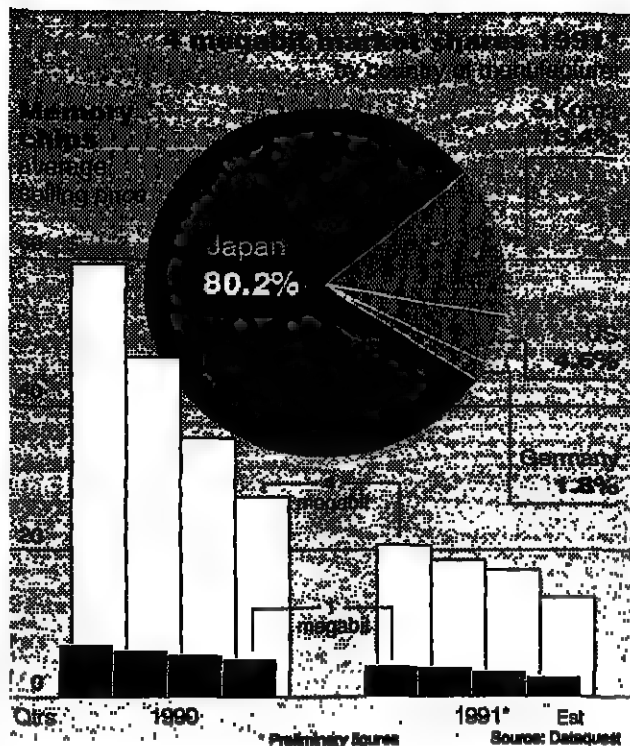
ing their products to incorporate the new technology. The result is that prices of the 4Mbit chips have fallen by almost 50 per cent over the past year and are still falling. An executive at Fujitsu, the Japanese electronics company, lamented that "nobody will make a profit on this generation" of chips, while a senior executive at Matsushita Electric Industrial said the company is considering whether to commit the estimated ¥120bn (\$520m) a year needed to stay in the memory chip race.

The question is all the more pressing because most Japanese electronics groups have been confronted by falling profits in other product lines, including video-cassette recorders, computers, and televisions. Consumer electronics sales have been particularly sluggish on the domestic market over the past year, with the result that companies reported lower profits in the first half of the current financial year ending in March: Toshiba was down 63.6 per cent, Hitachi 27.3 per cent, and Mitsubishi Electric 24.5 per cent.

Memory chips remain potentially lucrative. The world market is worth about \$14bn, of which Random-Access Memory chips such as the 4Mbit comprise about two-thirds of the value. There are other types of chips, many of them more sophisticated than memory chips - with some, for example, working as the brains of a computer - but the memory market is the largest and, Japanese makers had hoped, the most profitable.

That was certainly the case with the 1Mbit generation, in which Toshiba led the pack and reaped large profits. For the 4Mbit, the competition has been much tougher, with eight Japanese companies, three US makers, and one South Korean company, Samsung, in the field, and two other South Korean companies preparing to begin production.

This challenge to Japanese dominance, which last year captured about 93 per cent of 4Mbit sales, has forced them to



out chip output targets in the financial year ending in March by 30 per cent and more. Toshiba has delayed the opening of a new production line by six months. And a month ago, Fujitsu, Japan's leading computer maker, announced it was cutting investment in semiconductor manufacturing facilities in the year to March 1993 by 40 per cent to ¥90bn, and postponing construction of new plants until the following year at the earliest. The pain is also severe at Hitachi, where memory chips comprise about 40 per cent of chip production.

The cuts in Japanese production targets are an attempt to bolster the price of the 4Mbit chip. But that strategy has been undermined by the continuing weakness in demand and the aggressiveness of Samsung, which is quoting prices to customers at up to 10 per cent below the level agreed on by Japanese makers.

Partly as a result, Japanese

companies are nervous about the prospect for profits on the next generation of 16Mbit chips. They are even more anxious about the risk involved in developing the new technology necessary to manufacture the even more sophisticated 64Mbit chips. Mr Hajime Sasaki, senior vice-president at NEC, said the types of products that might use a 64Mbit - for example, video telecommunication systems - are still under development, and he is unsure who will be buying when the chips arrive on the market in the mid-1990s.

This uncertainty has prompted Japanese companies, once proud that they dominated the market, to try to share the 64Mbit development burden with foreign partners. Mr Kazuo Kimbara, Hitachi's senior managing director, sometimes called "Mr Chips" for his leading role in developing the Japanese industry, said that "the need for interna-

tional co-operation is being felt more strongly than ever".

Hitachi and Texas Instruments of the US recently announced an agreement to research jointly the technology needed to make the 64Mbit chip, which requires the use of finer circuits than present technology can manage. There are also agreements between IBM and Siemens, and NEC and AT&T Microelectronics, and Toshiba has been considering a partnership with an unnamed European company. AT&T estimates that the cost of developing the new process will be about \$500m, and that is before a production facility is built.

These agreements have another beneficial side effect: they help to solve the problem of trade friction that has long plagued Japanese semiconductor makers. In their quest to build market share in the early 1980s, Japanese companies flooded the US with chips, with exports rising from \$285.68m in 1982 to \$987.1m in 1984. When challenged by the US government they admitted that some of the devices had been dumped - that is, sold at less than cost.

The result was a five-year, bilateral semiconductor pact signed in 1986 and renewed last July, when Japanese makers agreed that they would not dump chips and Tokyo agreed that foreign chips should have at least a 20 per cent share of the overall Japanese market by the end of the next year.

What these longer-term agreements have not done is help the 4Mbit market, which has little chance of revival until the US economy recovers and demand increases from US computer makers. In the meantime, Japanese companies will be under extreme pressure, and the stronger, NEC, Toshiba, and Hitachi, are hoping that the weaker, such as NMB Semiconductor and Oki Electric Industry, will drop out of the memory market.

There are just too many companies making the chips, and the market is too small. A Fujitsu executive said, "Even the large electronics companies determined to remain in the market are having to adjust their vision of the future. A good reason for continuing to push ahead is that the technology involved, particularly the process of miniaturisation, is likely to have applications beyond the memory chip itself. That in itself, however, will not guarantee profitability. In the past, the Japanese manufacturers were fond of describing chips as the "industrial rice" of the modern age. Like rice, memory chips have indeed become just another commodity.

## Joe Rogaly

### India has the pluses



Watch India. It stands a far better chance of becoming an important new industrial power than Russia, the Ukraine, Kazakhstan, and all the other states of the former Soviet Union put together.

This does not mean that it will do so. Delhi's history of economic mismanagement is discouraging. Its tradition of heavy-handed planning was established when Stalin was a hero to the world's socialists. As to political risk, the persistence of inflation in the low double-digits could bring India's minority government down at any moment deemed suitable by the opposition. It is not only Mr Boris Yeltsin's regime that is threatened by price increases.

Yet when you list pluses and minuses India seems to have more going for it than the ex-Soviet states. It is well-placed to follow Indonesia, Mexico and others into a period of high growth and rapid industrialisation, financed by a strong inflow of foreign capital. The former Soviet state is not.

Let us tick off the top three items. First, Russia is trying to build a market economy on the crumbling ruins of a communist polity. There has been no systemic failure in India, although last summer's teeter on the brink of financial collapse was a close thing. Second, the Russians are starting from scratch. Everything must be changed. The new government in Delhi has a far lesser task. It is merely trying to open up a formerly closed economy, restrain the growth of the public sector, and put an end to the Soviet-inspired system of licensing and regulation that has led many Indians to describe the four decades since independence as wasted years.

Third, the Commonwealth of Independent States is mired by capitalism. India is the home of some of the brightest capitalist businessmen on the face of the globe. The Russians are searching for an understanding with the World Bank and the International Monetary Fund; many of Delhi's leading economic advisers have served time in either the

Bank or the Fund. They speak the language of international lenders.

Several other factors favour India. The newly liberated ex-communist states are struggling to learn financial management. India has rapidly growing stock exchanges, sophisticated (if constrained) capital markets, and an urban public accustomed to the trading of goods and services in the hustle and bustle of huge permanent marketplaces like the streets of Calcutta and Bombay. It also has a working if uneconomic railway system, improving telecommunications, and goods in the shops. Russia's Gosplan-designed infrastructure is an obstacle to its progress; its shop windows are empty.

More to the point, it is not certain that the Russians know what they are doing. The new Indian government is advised by highly sophisticated and knowledgeable economists who are convinced that their programme is the right one. Some of them produce papers written years ago to demonstrate that they were

growth rate increases, the existing disparities between the regions will be widened. Yet it is possible to visualise a sort of success, however erratic the pace may be.

Britain has a direct commercial interest in building a closer relationship with this India of the future - a greater interest, I suspect, than in trying to purchase or establish businesses in the former Soviet Union. Perhaps this will be recognised after the next general election. During the past three weeks two senior ministers, the home secretary and the foreign secretary, have visited Delhi. Mr Kenneth Baker's talk of extradition treaties and immigration, Mr Douglas Hurd's of relationships with Pakistan and the desirability of a political solution to the Kashmiri problem.

It is probable that both visits were at least partly inspired by domestic British political calculations. The votes of immigrants from India and Pakistan will be important in several marginal constituencies. Rich Indian businessmen resident in Britain are important contributors to both Conservative and Labour party funds. Yet both Mr Baker and Mr Hurd had good departmental reasons for their visits. Both expressed admiration for the courageous way in which the government of Mr P V Narasimha Rao is persisting with its new economic policy.

If it works, there will be a lot of business to do. Britain should be well-placed to capture some of it.

In support of this proposition, I offer just one vignette of a three-week visit to the subcontinent. It is Calcutta, on a Sunday afternoon in January. On the green grass of the huge city-centre park there are hundreds of games of cricket in progress. There is barely space to walk between the pitches; one game melds into another. Everyone is in best Lord's whites. Much Bengali is spoken, but much English too. From time to time an English phrase floats across the air. "Owzat?" is particularly common, challenging the umpire to declare the batsman out.

Nehru's socialist, statist legacy is walking to the pavilion. It is time to start taking proper notice of India again.

## LETTERS

### Lloyd's puts outsiders first

From Mr N F Parker

Sir, In your article, "The Lloyd's Report" (January 18), Mr Tom Benyon, on behalf of the Association of Lloyd's Names, is quoted as saying: "For the first time in its 200-year history, it's putting the outsiders first, and not the insiders". Mr Claud Gurney (Letters, January 16) uses the same conception of outsiders and insiders to make the opposite point.

In fact, Lloyd's has always put outsiders first. They are the policyholders. Those of us who take a serious interest in the running of Lloyd's and our own syndicates in particular are very much insiders and are treated accordingly.

N F Parker, *Jericho, Strand, London*

### District council spending that bears examination

From Ms Judy Maller

Sir, Reports of our analysis of Standard Spending Assessments (SSAs) for 286 shire district councils have focused on political debate, yet Mr Michael Portillo's assertion that our findings are "ludicrous" cannot go unchallenged (Parliament and Politics, January 17).

The report concentrated on shire district councils because the figures for these authorities bear examination. This study was requested by our members who have often expressed their concern about the way in which SSAs are set. The proposed national average increase in SSAs is 8.8 per cent, yet Liberal Democrat and Labour controlled districts are in line for increases of 4.87 per

cent and 5.93 per cent respectively. Our research was unable to find a reason which would account for this. Mr Portillo cites increases in some London boroughs to demonstrate even-handedness. For the record, in the 28 London authorities both Labour and Tory administrations received average SSA increases of 7.7 per cent. Liberal Democrat authorities and home councils get 7.5 per cent. The closeness of the London figures is an explanation of differences between districts even more important.

Judy Maller, *Director, Local Government Information Unit, 1-5 Bath Street, London EC1*

### Part-time work the only option

From Ms Valerie Amos

Sir, Alison Wolf from the Institute of Education seeks an explanation (Letters, January 16) as to why so many British women are working if the UK's childcare provision is so scarce. The explanation comes in two words - part time.

While it is true that the UK has the second highest rate of female participation in the labour force, this is because we have so many part-timers.

In all EC countries, married women are more likely to work part-time than non-married women. But in the UK, 53 per cent of married female employees worked part-time in 1988 (last year for which figures available) compared with an EC average of 37 per cent.

A significant proportion of part-time working women would prefer to work full time, but are prevented from doing so by the lack of affordable quality childcare.

The UK is also different from its EC neighbours in that 34 per cent of fathers of children under 10 worked more than 50 hours a week, the highest total in the EC.

Women in Britain work out of necessity. But the lack of affordable childcare means that for most women a life of low-paid, part-time work is substituted for the prospect of a long and successful career.

Valerie Amos, *chief executive, Equal Opportunities Commission, Overmans House, Quay Street, Manchester*

### Cyrus Vance, not EC, behind Yugoslav lull

From Mr M Gavrilovic

Sir, Your editorial, "Next steps in Yugoslavia" (January 16), unequivocally attributes the present lull in Yugoslav fighting to "unilateral German diplomacy". Germany has been on one side of the Yugoslav conflict right from the start of the present fighting, making its entire diplomatic and media services available to former Second World War ally Croatia along with secessionist Slovenia.

The fighting became an inevitability once the Serbs in Croatia realised that they might well find themselves

imprisoned within another independent state of Croatia for the second time in 50 years.

With its most powerful and dominant member on one side of the conflict it was only predictable that any EC initiatives were going to be heavily distorted in favour of the secessionist republics and stood little chance of acceptance at any diplomatic or negotiation level.

Far more convincing has been the involvement of Mr Cyrus Vance and his UN team who, almost on their own, achieved within a few weeks what German-led EC unilateralism failed to achieve in six

months. Many of the EC moves and proposals have been unprecedented in their deviation from international legal norms and ignored many EC procedures as well.

It is now far more likely that several Northern Ireland have been created where a once multi-ethnic state was able to guarantee minority rights far better than the untied and instantly ignored (by Germany and the EC) paper guarantees now on the table.

M Gavrilovic, *5 Pavlovsk, Tezdington, Middlesex TW11 9PL*

### UK industry's use of languages

From Mr Richard Baker

Sir, I sympathise with Mr James Calvert's *cri de coeur* about languages in British industry (Letters, January 15).

As a languages graduate I spent 28 years working as an export and overseas manager for three major British companies. In two cases I was succeeded by someone who had no foreign languages and in the third case my successor spoke no relevant language (in all other respects he was, and is, an excellent person).

I would never have got off the ground in industry had my first managing director not kindly sent me to a technical college to learn chemistry (of which I had done none at

school or university).

My advice to young people contemplating a career in British industry is to study formally a technical subject or accountancy, and then learn languages on the job, preferably abroad. Few British companies are really interested in exports, and you will invariably be paid less than your UK counterparts.

Richard Baker, *10 Glenham Road, Barnes, London SW13 9TB*

### Critics of Russian central bank

From Mr Robert Pringle

Sir, Your report, "Adviser warns of Russian power struggle threat" (January 16), gives 10 paragraphs to Prof Sachs' criticism of the Russian central bank and only one to the Russian central bank's criticism of Prof Sachs. In effect, it takes sides with Prof Sachs and Mr Yegor Gaidar, deputy prime minister, in their struggle against the central bank and its chairman, Mr Georgy Matukhin. May I make two comments?

First, I believe Mr Matukhin to be a man of complete integrity, a rare commodity among Russia's ruling classes. Second, the Russian central bank has some valid arguments in its

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## INTERNATIONAL COMPANIES AND FINANCE

## Thyssen Edelstahl decline slowed by cost-cutting

By Christopher Parkes in Bonn

JOB cuts and other cost-cutting measures reduced annual losses at Thyssen Edelstahl last year by more than 50 per cent, Mr. Karlheinz Rösener, chairman of the special steels subsidiary of the Thyssen group said yesterday.

However, since there were no firm signs of improvements in markets, he added, more economies would be needed this year.

The company was already making losses in the first quarter of the current year, he said, because of noticeable weaknesses in demand from machinery and motor car makers.

Sales in the year ended September 1991 fell 14 per cent to DM3.3bn (\$2.06bn), producing a loss of DM63m, compared with a DM178m deficit last time on turnover of DM3.9bn.

Confirming a plan for the company to merge with Thyssen Stahl, part of the parent group, Mr. Rösener hinted that when that was complete later this year, the group might resume "co-operation" talks in the

special steels business with Krupp, another leading German maker.

A first round of negotiations was broken off just before Christmas.

Long products, mainly engineering steel, which account for 38 per cent of the company's sales and 56 per cent of volume deliveries, had suffered particularly badly from "recessive tendencies" which first hit the group in the middle of 1990. Turnover in the sector, which includes stainless and tool steels, fell 22 per cent during the year.

Prices of steel for construction and ball-bearings fell by up to 10 per cent.

Economies last year included an 8 per cent reduction in the workforce, halving overtime hours worked, short-time in some plants and the retraining and transfer to other Thyssen group companies of 256 people.

Thyssen Edelstahl was currently reducing costs in central administration by about 30 per cent, Mr. Rösener said, and more job losses were inevitable this year.

## Baer Holding profits rise 25% to SFr60m

By Ian Rodger in Zurich

GROUP net profits of Baer Holding, the Zurich-based parent company of the Julius Baer banking group, rose 25 per cent to SFr60m (\$42.5m) in 1991.

Gross income increased 8 per cent to SFr397m, with all business sections contributing to the result, the group said. Operating expenses rose 5 per cent to SFr276m, resulting in a gross profit of SFr121m, up 17 per cent.

Cash flow climbed 24 per cent to SFr194m, but depreciation and provisions were also up 23 per cent.

At the year-end, total assets stood at SFr6.7bn while published equity was up 7 per cent to SFr600m.

Bank Julius Baer's net profit jumped 20 per cent to SFr42m last year. Total assets grew 2 per cent to SFr4.4bn. After payment of a SFr26.3m dividend to its parent company and allocations to reserves, published equity stood at SFr388m.

Aras-Serone, the world's leading producer of human fertility drugs, said its sales in 1991 rose 15 per cent to \$76m. Pharmaceutical sales advanced 15.5 per cent to \$625.2m, with sales in each of the Geneva-based group's three main therapeutic areas rising by almost 30 per cent.

Sales of over-the-counter products jumped 32.6 per cent to \$19.1m.

## Industry shake-up opens airways over new Europe

Modernisation and western alliances are transforming airlines east of the Elbe, writes Anthony Robinson

THE emergence of Air France as leader of a consortium to buy a 40 per cent stake in Czechoslovak Aeroline (CSA), the Czechoslovak national airline, has headed up the competition to restructure the air transport industry from the Elbe River to the Pacific Ocean.

With an eye on the potential for rapid business and tourist traffic growth in central Europe, western airlines and aircraft manufacturers are seeking new partners and new customers.

Significantly, the CSA announcement coincided with confirmation from Polskie Linie Lotnicze (LOT), the Polish state airline, that it had disposed of the bulk of its Soviet-built aircraft fleet to Air Ukraine, one of a number of new national airlines emerging from the parallel dissolution of Aeroflot and the Soviet Union.

Mr. Bronisław Kłossowski, LOT president, has recently made clear his belief that the Polish company, the largest of the central European airlines, would have to dispose of its fleet of Soviet-built aircraft before being able to attract a foreign partner. Warsaw, with its soon-to-be-completed air terminal, is competing with Prague and Budapest to become the leading hub airport for east and central Europe. One, or a series, of

new hub airports in the centre of the continent will be needed to relieve pressure on overcrowded west European air space. Which location emerges as the most important hub will depend largely on the choice of foreign partner and the sort of traffic volumes it can generate.

LOT's success in selling its seven long-range Ilyushin-62s and 10 virtually obsolete Antonov-24 short-haul turbo-jets to the fledgling Ukrainian airline has gone a long way toward improving LOT's chances of finding a western partner. It is left with 14 medium-range Tupolev-154s and a handful of smaller Tu-134s still to sell.

The emergence of new national airlines in the former Soviet Union provides a unique chance to off-load thirsty, obsolescent and sometimes dangerous Soviet-built aircraft. The only alternative market is China, which also flies large numbers of Soviet aircraft and is used to the problem of obtaining, and often re-working, ill-fitting spare parts for engines and airframes.

LOT has held preliminary talks with a number of western airlines, including Air France, Lufthansa and El Al, and has also partially re-equipped with leased western aircraft. It flies two Boeing 767s on its transatlantic route with another to be delivered soon.

After cancelling a deal to

acquire aircraft from McDonnell Douglas, LOT recently signed a \$300m contract for nine Boeing 737s to renew its short-range fleet for European routes. It is also taking delivery of eight Franco-Italian ATR-72 turboprops to complete its fleet of all-western aircraft.

LOT's search for a western partner is mirrored by Malev, the Hungarian national airline which already operates out of a

than 132m passengers annually. But growing shortages of aviation fuel and a rapidly ageing fleet are now causing havoc.

Although perceived as a highly-centralised operation, Aeroflot has actually long operated as a series of linked operating companies. It is now splitting into a plethora of independent national airlines, and faces the prospect

of competition on internal routes for the first time.

Last year, British Airways took a 31 per cent stake in a joint venture with the international division of Aeroflot to create Air Russia.

It will lease extended-range Boeing 767 aircraft and build a new international terminal at Moscow's Domodedovo airport.

Although a domestic terminal of legendary overcrowding and inefficiency, Domodedovo will become a new hub for inter-continental traffic between Europe and North America and destinations in

south-east and east Asia. Typically, aircraft would leave London, Paris, Frankfurt and other European cities for the relatively short flight to Domodedovo. The flights would arrive within minutes. Passengers would then board ongoing flights to Seoul, Singapore, Tokyo or Bangkok.

Later in the day, passengers arriving on the long-haul leg from Asian capitals would transfer to the same European destinations.

British Airways is investing a modest \$20m in the scheme. All the aircraft will be leased, but maintained by BA. Most of the airline's income will be in hard currency, its main attraction for the Russian shareholder.

Shortage of foreign currency, and the looming foreign debt crisis, places a big question mark over Aeroflot's ability to buy more western aircraft or allow domestic aircraft producers to re-equip with more fuel-efficient western engines.

The slowdown in the Soviet economy, where production fell by an estimated 15 to 20 per cent last year, has been reflected in further delays in the production of the planned new generation of Soviet passenger aircraft. The main aircraft needed by Aeroflot is the Tupolev 204, to replace the ageing medium-range Tu-154 tri-jets, and the Ilyushin 96, which

is meant to be the replacement for the Ilyushin-62, which came into service in the early 1980s.

A abolition of the former central ministry, which dealt with aircraft procurement, has led to transformation of the major design bureaux - Tupolev, Ilyushin, Mikoyan (MiG), Antonov and Yak - into production companies. Hitherto, the design bureaux competed to produce aircraft for military or civilian aircraft. But actual production was contracted out to the several hundred aircraft component and assembly plants which frequently assembled different models at the same plant.

In theory, there is enormous potential for joint ventures between western engine and airframe manufacturers and their Soviet counterparts, whose often brilliant design teams have been handicapped up until now by CoCom restrictions on the transfer of western technology.

Without western financing on a heroic scale, many of the co-operation agreements and joint ventures discussed in recent years seem destined to tread water until broader agreement is reached at government level on future economic and financial relations between the west and the former Soviet Union.

## Which location emerges as the most important hub will depend largely on the choice of foreign partner and the sort of traffic volumes it can generate

smart new airport in Budapest. Malev, which reported a \$15m profit last year, already leases three Boeing 737-200s and one BA-146. It also recently repainted and re-furnished to western standards the interiors of its current fleet of 12 Tu-154s and six Tu-134s. Malev's search for a foreign partner is being orchestrated by Credit Suisse First Boston.

But it is in the former Soviet Union itself that some of the biggest changes are happening, both in the airline and the aircraft industries. Aeroflot, which has a fleet of over 3,000 fixed-wing passenger and transport aircraft, flies more

of competition on internal routes for the first time.

Last year, British Airways took a 31 per cent stake in a joint venture with the international division of Aeroflot to create Air Russia.

It will lease extended-range Boeing 767 aircraft and build a new international terminal at Moscow's Domodedovo airport.

Although a domestic terminal of legendary overcrowding and inefficiency, Domodedovo will become a new hub for inter-continental traffic between Europe and North America and destinations in

## Cementia sees 'similar' half

By Ian Rodger

CEMENTIA, the Swiss sub-holding company in the Lafarge Cyprien cement group, expects net income in the second half of last year to be "similar" to the SFr38.1m (\$27m) reported in the first half.

That would indicate a slight improvement on the SFr37m in net income recorded in 1990. "This is a considerable achievement in view of performance of other companies in our sector," Mr. Ernst Schneider, who became chairman on January 1, said in a letter to shareholders.

The growth was achieved as a result of restructuring in the US and strong performance in the Indian Ocean area and in Austria and Kenya.

Due to bleak market conditions in Ontario, Lafarge Corp

of the US, in which Cementia has had an 11 per cent holding since a restructuring of Lafarge interests in North America last June, will suffer a full year loss. However, due to a positive result in the second half, it will make a contribution to Cementia's profits.

● *Coal*, the Swiss steel and engineering group in which Proventus, the Swedish investment house, bought a 23.8 per cent stake last month, said on Friday in a preliminary statement that it suffered a loss in 1991.

Von Roll warned last summer that it expected a sharp drop this year in consolidated net income from the SFr68m earned in 1990.

It said that its reverse was due to the severe recession in

the Swiss building industry as well as a marked downturn among all steel products and problems in its Isola wire subsidiary. It did not give a specific figure for the loss but said consolidated sales dropped 6.7 per cent to SFr2.3bn. New orders tumbled 13.7 per cent to SFr2.3bn.

● *Group first-quarter sales* at Landis & Gyr rose 15 per cent and order intake remained strong, Mr. Willy Kiesel, chief executive, said at the Swiss building and energy controls and telecoms equipment group's annual press conference.

However, the directors expected that growth in turnover and profits would be somewhat lower than the very high levels achieved last year.

## Salomon back in the black

By Ian Rodger

SALOMON, the French sporting goods group, returned to profit in the six months ended September, 1991. Reuter reports from Paris. The company plans to seek a listing on the Tokyo Stock Exchange for its Japanese subsidiaries.

The company said JAFCO, a leading Japanese venture capital company, had acquired 10 per cent of Salomon's Japanese subsidiaries. JAFCO will partner Salomon in the listings project. Salomon said the listing was expected over the next three to five years.

Net profit for the six months amounted to FF10.7bn (\$1.98bn), compared with a loss of FF190.2m in the same period a year before. The accounts for the full year will also be in the black, it said.

## Volvo and Renault in co-ordination plan

By Ian Rodger

VOLVO, the Swedish car maker, plans to co-ordinate component planning and product development with the French Renault group over the next 10 to 12 years, AF-DJ reports from Stockholm.

The co-ordination programme is part of the alliance between Volvo and Renault. The programme, which covers production of light trucks as well as engines, gear boxes and other components, is expected to save Volvo between SKr50m (\$9m) and SKr400m in 1992, Mr. Christer Zetterberg, Volvo chief executive said.

"The earlier estimates of savings of SKr2bn a year from 1995 onwards through co-ordination with Renault have been

adjusted upwards," he said.

He also confirmed that the cut in Volvo's workforce will total 11,000 employees by the end of 1992. To date, about 8,000 employees have been made redundant since 1990, with 7,000 job losses in Sweden and 1,000 abroad.

"The majority of the 3,000 redundancies in 1992 will occur abroad," he said.

He emphasised the reductions in 1992 are the consequence of earlier measures and did not represent new or additional redundancies.

Volvo Personvagnar, the group's passenger vehicle unit in Sweden, said it would cut production of its 960 model by 2,000 cars in the spring.



## Gencor Limited

(Incorporated in the Republic of South Africa)  
(Registration number 01/0133/06)  
("Gencor")

## PROPOSED RIGHTS OFFERS

Senbank is authorised to announce the following:

## 1. PROPOSED RIGHTS OFFERS

1.1 As stated in the profit announcement for the year ended 31 August 1991, dated Thursday, 24 October 1991, the directors of Gencor have decided to proceed with a rights offer to raise some R2 billion; and

1.2 The directors of Gencor Behrend, the controlling shareholder of Gencor, have decided to proceed with a simultaneous rights offer to raise approximately R1.1 billion.

## 2. LAST DAY TO REGISTER

Ordinary shareholders in Gencor and Gencor Behrend registered as such at the close of business on Friday, 31 January 1992 will be entitled to participate in their respective rights offers.

## 3. PURPOSE OF THE RIGHTS OFFERS

The momentum of the Gencor group over the past few years has been achieved in large measure because of its willingness and ability to invest in the development of its existing businesses and in new projects that offer good prospects. The funds raised during the rights issue of July 1989, have by and large, been committed in this manner. The purpose of the present Gencor rights issue is thus to replenish the cash reserves at the centre, so that the Group might continue to exploit the growth opportunities available to it.

The purpose of the Gencor Behrend rights offer is to enable Gencor Behrend to follow its rights in terms of the Gencor rights offer and to redeem its redeemable cumulative preference shares.

## 4. RESULTS OF ANNUAL GENERAL MEETINGS

At their respective annual general meetings held on Monday, 13 January 1992, the requisite majority of ordinary shareholders of Gencor Behrend and Gencor approved:

- In the case of Gencor, the special resolution increasing the authorised share capital of Gencor, thereby providing sufficient authorised but unissued ordinary shares to implement Gencor's rights offer; and
- Ordinary resolutions of Gencor Behrend and Gencor placing the unissued ordinary shares in the share capitals of Gencor Behrend and Gencor under the control of their directors.

The Gencor special resolution has been registered in South Africa by the Registrar of Companies.

## 5. GENERAL

Application will be made to:

- The Johannesburg Stock Exchange for the listing of the non-redeemable (nil paid) letters of allocation and the new ordinary shares in Gencor and Gencor Behrend to be issued in terms of the rights offers; and
- The London Stock Exchange for admission to the Official List of the new ordinary shares in Gencor to be issued in terms of its rights offer.

Ordinary shareholders of Gencor and Gencor Behrend will be advised of further details regarding the proposed rights offers through the medium of the press. Circulars setting out details regarding the proposed rights offers are in the process of preparation and will be mailed to ordinary shareholders in due course.

## DECLARATION OF INTERIM DIVIDENDS

## GENCOR

An interim dividend in respect of the six months ending 29 February 1992 of 16.0 cents (1991: 15.0 cents) per ordinary share will be paid on 29 May 1992 to Gencor ordinary shareholders registered as such at the close of business on Friday, 31 January 1992.

## GENCOR BEHEREND

An interim dividend in respect of the six months ending 29 February 1992 of 14.3 cents (1991: 13.3 cents) per ordinary share will be paid on 29 May 1992 to Gencor Behrend ordinary shareholders registered as such at the close of business on Friday, 31 January 1992.

The new ordinary shares to be allotted and issued pursuant to the Gencor and Gencor Behrend rights offers will not rank for the interim dividends.

Johannesburg  
21 January 1992

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In accordance with the provisions of the Notes, notice is hereby given that the Notes will carry an interest rate of 5 1/4% per annum for the period 17th January, 1992 to 21st April, 1992 with a coupon amount of U.S. \$138.54 for the U.S. \$100,000 denomination and U.S. \$140.54 for the U.S. \$250,000 denomination and will be payable on 21st April, 1992 against surrender of Coupon No. 27.

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## GT CHILE GROWTH FUND

## JANUARY REPORT

Earnings growth will be better  
this year than in 1991, particularly  
for domestic industries.  
The P/E on the market is not expensive."

- SORAYA BETTERTON, FUND MANAGER



This is GT  
reporting  
from  
Santiago."

Every month we produce a report for investors in GT Chile Growth Fund Limited.

The January issue takes the view that strong economic growth will continue in 1992. And although it strikes a note of caution with regard to inflation, it argues that after a period of digestion and consolidation on the stock market, the next major move is likely to be up.

Investors have seen net asset value growth of 94% over the 12 months to 31.12.91, and of 133% since launch on 15th February 1990 (Source: GT Management PLC).

The Fund is a closed-end investment company, designed for very sophisticated investors outside Chile, investing primarily in stocks quoted on the Chilean Securities Market.

Its investment objective is to achieve a total return in

dollar terms, comprising income and capital gains, primarily through investment in equity and debt securities. The Fund is denominated in US dollars and domiciled in the Cayman Islands. It is listed on the London Stock Exchange. The price of the ordinary shares is published in the Financial Times. The net asset value per ordinary share is published regularly on The Stock Exchange's Company News Service.

Please remember that foreign currency fluctuations may affect the value of your investment and that past performance is not a guide to the future. The value of shares and the income from them can fall as well as rise and you may not get back the amount you invest.

For your copy of the Fund's monthly performance update, simply complete and return the coupon.

To: Lucy Fountain, GT Management PLC, FREEPOST, London EC2B 2DL. CALL FREE 0800 212274. Please send me further information and regular monthly performance updates on GT Chile Growth Fund Limited. ☐ I am already a shareholder in GT Chile Growth Fund Limited ☐

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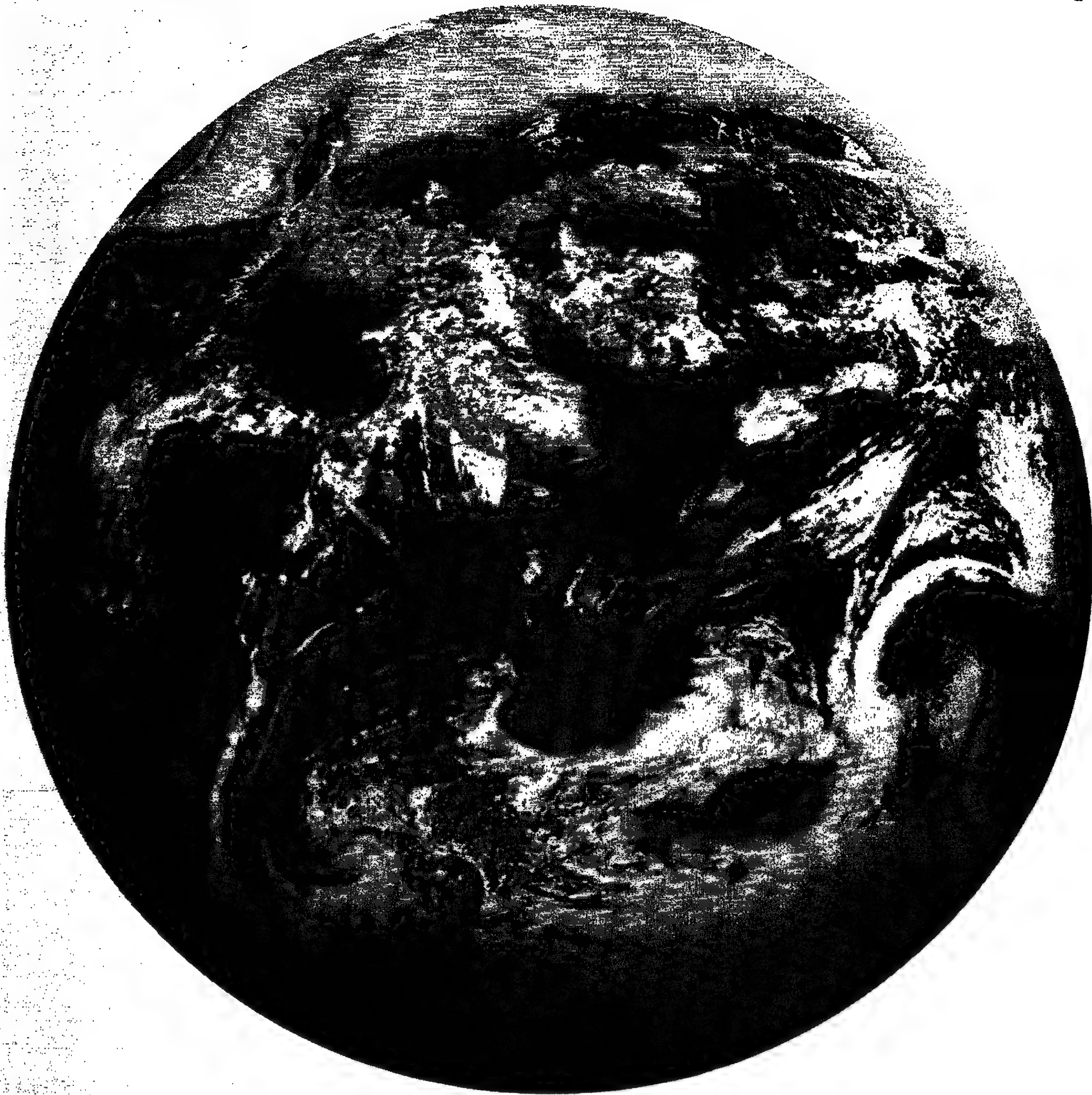
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## INTERNATIONAL COMPANIES AND FINANCE

## Upjohn hits back at critical report on Halcion sleeping pill

By Alan Friedman in New York

UPJOHN, the Michigan-based pharmaceuticals company that manufactures Halcion, the world's most widely prescribed sleeping pill, yesterday denied a report that for several years it concealed data from the US Food and Drug Administration (FDA) showing it caused serious psychiatric side effects.

The debate over Halcion, underway for the past two years, has been ignited in recent months following the decision last October by UK health authorities to ban sales in Britain.

Consumer activists in the US have been campaigning for the FDA to ban Halcion in the US, but the FDA at present is merely reviewing the safety of the drug. Halcion is sold in 89 countries.

Since the UK ban last October, Upjohn's share price has declined by more than 11 per cent. Yesterday, trading in Upjohn stock was delayed after a report in the New York Times quoted critics of the company claiming the drug's side-effects had been concealed by the company.

At lunchtime, Upjohn's share price was down by \$1.4 to \$41.4.

Halcion is Upjohn's second largest selling product, with estimated 1991 sales of \$260m worldwide.

The company has taken an aggressive stance with its critics, an example of which was its announcement yesterday that it planned to bring a lawsuit against Dr Ian Oswald, a Scottish psychiatrist who alleged Upjohn failed to adequately report all the side-effects it found with Halcion.

Dr Theodore Cooper, chair-

man of Upjohn, yesterday issued an angry statement, saying: "These repeated false and reckless charges of fraudulent concealment by Dr Oswald cannot and will not be condoned." The Upjohn chief claimed the New York Times had been misled about Halcion, said regulatory agencies around the world had also been misled.

Apart from suing critics, Upjohn has lodged an appeal against the UK decision to suspend sales.

Last November, the company tried to defuse criticism of Halcion by saying it would package the drug in smaller quantities and include inserts advising patients of side-effects. This was deemed insufficient by the Public Citizen Health Research Group, which was founded by Mr Ralph Nader, America's most prominent consumer rights advocate.

In December, French authorities suspended sales of the high-dose form of Halcion, a decision Upjohn said it would appeal.

Earlier this month, Spain also suspended high dose sales of the drug.

Late last year, the European Community's Committee for Proprietary Medicinal Products (CPMP) supported the Halcion labelling and packaging changes and stressed the "absolute importance" of short-term use of the drug.

In New York, Mr Viren Mehta, a drug industry analyst, said the Halcion debate undermined the case of "those who feel the FDA tends to take too long to respond to possible health threats."

## First global decline in sales of computers

By Louise Kehoe in San Francisco

WORLD COMPUTER sales revenues declined last year for the first time, according to a market research study of the industry.

Sales revenues in the personal computer, minicomputer and mainframe segments of the market dropped sharply, while workstation and super-computer sales grew.

Dataquest of the US revealed that total computer revenues were down 7.5 per cent in 1991, compared with the previous year.

"The computer systems industry ran into two very high hurdles in 1991: the negative state of the worldwide economy and the mammoth organisational structures many vendors were supporting," said Ms Nancy Stewart, senior industry analyst.

The industry's largest companies, such as International Business Machines, Digital Equipment and Unisys, are restructuring their operations to cut costs.

"In the face of this maturing market, we can expect to see further cost-cutting measures and restructuring from vendors in 1992," said Ms Stewart.

Total industry revenues, measured in terms of factory revenues (the prices charged by manufacturers before third party distributors add their margins), were \$109.7bn in 1991, down from \$119bn.

Sales of personal computers were down more than 8 per cent, from \$49.5bn in 1990 to \$45.7bn last year. IBM lost market share while Apple Computer, NEC, Compaq Computer and Olivetti gained market share.

Mainframe computer revenues fell to \$26.9bn from \$30.6bn in 1990. Sales of mid-range computers, including minicomputers also declined, from \$55bn in 1990 to \$52.5bn last year. There was, however, growth in the workstation segment, albeit at a much lower rate than in previous years. Revenues for 1991 were \$8.8bn, up from \$7.6bn the previous year.

Super-computer sales

rose by 4.9 per cent. In the fourth quarter alone, net profits were up by 37 per cent, at \$28m, while earnings per share were 17 cents, against 13 cents. This was roughly in line with brokers' estimates although the shares eased 4 to \$19.4 yesterday.

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## Brazil's sell-off gathers pace as field widens

Christina Lamb examines the country's programme of two-a-month privatisations

THE heads of Brazil's big state enterprises appear at last to be developing a taste for privatisation. The announcement last week that Embraer, the state aerospace company, would be privatised this year prompted a complaint from the president of Acominas, a state steel mill, that it would delay the sale of his company.

Such a pro-privatisation attitude from within Brazil's enormous state machine shows how much feelings have changed since the programme's inauspicious beginning in September. It then faced a barrage of legal objections and violent protests attempting to block the sale of Ustimas, the continent's largest steel mill.

The fact that Ustimas finally went under the hammer in late October is a tribute to the perseverance of Mr Eduardo Modiano, president of the National Development Bank (BNDES), who is co-ordinating the programme. Three months and 30 lawsuits on, he can now relax, having just completed his sixth sell-off and the first without any legal controversy.

Ustimas was caught on a "red" list. "Had we not started with Ustimas, we'd still be having legal questions. As it was, we had to deal with them all in one go."

So confident is Mr Modiano of Brazil's new acceptance of privatisation, the government is issuing weekly decrees expanding the programme.

Already 22 sales are scheduled for this year, including

FORTHCOMING PRIVATISATIONS		
Company	Sector	Date
Indag	Fertiliser	January 23
Pirafil	Steel	February 12
Goiaferril	Fertiliser	February 19
Fransave	Navigation	March 12
Petrobras	Petrochemical	March 18
Enviapar	Navigation	April
Arasfil	Fertiliser	April
Copelul	Petrochemical	May 14
Tubaro	Steel	June
Caraliba	Copper mining	June

ADDITIONAL PRIVATISATIONS		
Company	Sector	Date
Embraer	Aerospace	
Cosipa	Steel	
CSB	Steel	
Acominas	Steel	
Lloyd Brasileiro	Navigation	
FFPSA	Railways	

\* Estimated to be announced

Embraer and Lloyd Brasileiro, the state aerospace and shipping companies, and Mr Modiano is working on the inclusion of ports and railway companies. He has even dared mention the sale of Petrobras, one of the last bastions of nationalism.

Although each of the companies sold so far has raised above the minimum price, financial targets have been radically reduced.

Instead of the \$18bn Mr Modiano was originally aiming at by the end of 1992, he hopes to raise \$3.4bn this year to add to last year's \$1.7bn.

Even these figures are misleading as most purchasers are using government debt, swapped at par, even though creditors had long since thought it would never be honoured.

The directors said that, given a lower grade of ore than expected and a higher cost structure, the mine would not be re-opened. Care-and-maintenance was futile in the absence of an offer for the mine or its assets from a third party.

Rand Mines, Barbrook's controlling shareholder, has said that, failing any such offer before the end of January, it would have to consider applying for the winding-up of the company.

For the Rand Mines gold producers as a whole, net profits fell by nearly 7 per cent to \$28m (\$8.9m) after a 44 per

cent rise in the tax bill. Operating profits were marginally ahead following a reduction of costs and an improvement in productivity.

With an average underground cost of production of \$31.56 per kg, compared with the prevailing gold price of about \$32,000 per kg, the group's gold operations remain highly marginal. Profits remain dependent on forward selling, which helped secure an average gold price during the quarter of \$33.81 per kg.

The bulk of profits came from Harmony, the group's largest mine, which produced an after-tax profit of \$18.3m, down from \$19.9 in the previous quarter.

Although Durban Deep managed to lift gold production and reduce costs, a lower gold price and tax payments saw profits drop to \$3.5m from \$5.1m.

Profit at Blyvooruitzicht dropped to \$4.1m from \$7.6m, while ERPM made a \$1.9m loss, a considerable improvement over the previous quarter's \$5.7m loss. The mine remains heavily burdened by large borrowings, with a \$9.5m operating profit wiped out by a \$13.4m interest payment.

Shun Tak, a diversified company, runs a jetfoil service between Hong Kong and Macau, and has interest in restaurants, hotels, aviation and property.

In 1991, it made a profit after tax of \$44.7m. The addition to its portfolio of an interest in STDM could well be the jewel in its crown. Mr Ho, together with other Hong Kong investors, has held a monopoly on gambling in Macau since 1962; in 1990, STDM's monopoly was extended until 2001.

STDM is a private Macau company and does not have to publish accounts. But in documents presented to minority shareholders by Wardley Corporate Finance, STDM said it had shareholders' funds of HK\$7.7m at end-1991 and had paid dividends to shareholders over the three years 1988 to 1990 of HK\$10m, HK\$300m, and HK\$450m.

Correction

European Top 500

In the FT survey on the European Top 500 companies published on January 18 1992, the profit figures for Banco de Santander (ranked 82nd) were incorrect. These should read: Profit this year US\$905.9m. Profit last year \$764.4m. Percentage change 18.2.

In addition, the turnover and employee figures for Southern Electric in the European Top 500 and the UK Top 500 were incorrect. These should read: European Top 500 (rank 294) Turnover this year \$2,657.8m; Turnover last year \$2,513.9m. Percentage change 6.1. Employees 3,390.

UK Top 500 (rank 121) Turnover this year \$1,546.0m; Turnover last year \$1,458.8m. Percentage change 6.1. Employees 8,350.

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United Tech to cut costs

By Martin Dickson

United Technologies, the US aerospace, automotive and building products group, is expected to announce details today of a major restructuring designed to cut \$1bn from the group's costs.

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## Blockbuster's after-tax profits boosted by 36%

By Nikki Tait in New York

BLOCKBUSTER Entertainment, the fast-growing but sometimes controversial US video rental group, lifted 1991 after-tax profits by 36 per cent to \$69.7m, but saw only modest growth in same-store rental revenue.

In the fourth quarter alone, net profits were up by 37 per cent, at \$28m, while earnings per share were 17 cents, against 13 cents. This was roughly in line with brokers' estimates although the shares eased 4 to \$19.4 yesterday.

Blockbuster, which is attempting to acquire Britain's Clivision and in which Philips Electronics of the Netherlands has a small investment, has expanded rapidly during the year.

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Mr Wayne Hulse, Blockbuster's chairman and also a founding partner in Waste Management, the waste disposal business, claimed the company was pleased with the figures, "given the generally difficult economic conditions which affected retailing during the year".

At that stage, however, no formal offer to buy the operation was made.

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## INTERNATIONAL CAPITAL MARKETS

# Merger plan lifts London futures market activity

By Tracy Corrigan

THE green light given to the merger of the London International Financial Futures Exchange and the London Traded Options Market last week has increased activity in individual UK stock options on LTO.

Average daily volume in LTO's 67 stock options in the last quarter of 1991 was just 17,000 contracts a day, (although the FT-SE 100 index option had remained quite active). Last Monday, volume was just 18,000.

On Wednesday, when Life announced it had found enough market-makers in the product for the merger with LTO to proceed, volume rose to 35,000. On Thursday, 35,000 contracts were traded, and on Friday close to 30,000. Open interest, which reflects the positions held in the market, rose from 511,000 when the market opened on Wednesday to 547,000 at Friday's close.

Mr Bruce Froud, head of

derivatives at Kleinwort Benson, reported "positive feedback from our institutional clients, now that the uncertainty is out of the way."

Some institutions had been reluctant to take positions in the market, while its future was not secure, creating some pent-up demand.

The increase in volume reflected greater commitment by market-making firms, which have themselves been nervous about taking positions, dealers said.

"There does appear to be a gathering confidence now that the merger issue has been resolved," said Mr Tony de Guingand, chief executive of LTO.

While the stock market was reasonably active last week, dealers said the rise in volume was not market-driven. Only one stock option - Asda - was traded in very high volume, because the company's results were published last week. Otherwise, the increase in trading was across the board.

## Asset value of Japanese trust funds slips 9.8%

By Robert Thomson in Tokyo

THE NET asset value of investment trust funds in Japan fell 9.8 per cent last year, as the continuing weakness of the Tokyo stock market drove down the asset value of equity investment trusts and slowed the flow of fresh funds.

The Investment Trusts Association reported net assets were down ¥4,580.1bn (\$35.4bn) to ¥41,478.5bn, with the net assets of stock funds down to ¥28,582.4bn from ¥35,077.2bn at the end of 1990, and the value of new stock funds launched down 45.3 per cent to ¥8,640bn, which is the lowest level in six years.

Sign of investor concern about the health of the stock market was a 2.4 times increase in stock fund redemptions. Japanese fund

managers, worried by the trend, have recently won approval from the Ministry of Finance to extend the life of trust funds due for redemption.

At the end of November, about 49 per cent of the asset value of what are officially called stock investment trusts in Japan was accounted for by stocks, with around 33 per cent in call loans, and about 17 per cent in bonds.

While the net asset value of these funds fell over the past year, the share accounted for by stocks had risen from 44 per cent at the start of 1991.

The Investment Trusts Association said yesterday that the continuing weakness of the stock market had taught investors that they cannot take healthy returns for granted.

# European programme trading up sharply

By Richard Waters

PROGRAMME trading by UK and continental European fund managers increased sharply last year, and is expected to rise further in the coming 12 months, according to a study from US research and consulting group Greenwich Associates.

In its latest annual report on the UK and continental European fund industries, Greenwich says that nearly a third of UK institutional investors now use programme trading or other portfolio restructuring services. This compares with around a quarter the year before. Greenwich's research also highlights that 23 per cent of British fund managers expect to start programme trading this year.

The growth in use of stock index futures by UK institutions has mirrored the growth in programme trading.

Research among continental European investors shows an even sharper increase. In US shares, some 98 per cent report that they engaged in programme trading, compared with only 15 per cent last year.

Other findings include:

- More than half of UK institutions now use soft commission brokers. Last year, the comparable figure was 48 per cent. Greenwich estimates that some 18 per cent of UK equity business is conducted this way. This is up from the 5 per cent of 1989, but still down on the estimated 22 per cent of traders which US institutions claim through soft commission brokers.

- The decline in net trading by UK institutions has reversed. In 1986, some 46 per cent of trades were conducted net, a proportion which had fallen to as little as 15 per cent three years later. That proportion has increased slightly to 17 per cent.
- The typical British institution spends about as much on continental share trades as on British trades. Institutions which contributed to the survey said that last year they spent an average of £1.1m in commissions on UK trades, down slightly from the previous year and short of the record £1.2m in 1988.

# South Africa in Ecu250m landmark offering

By Philip Gawth in Johannesburg

SOUTH AFRICA's return to world capital markets yesterday received considerable impetus with the announcement that the government was raising Ecu250m (\$390m).

The issue is the first by South Africa in the Ecu market since 1984, and follows the country's re-entry last September into world capital markets with a DM400m issue, after an absence of six years. The issue, which was mostly pre-placed, is "new money", unlike the D-Mark issue, a half of which was used to refinance a maturing issue.

The issue underlines the change in attitudes towards South Africa since the dark days of mid-1985, when the refusal of foreign banks to roll over the country's loans forced South Africa to declare a standstill on debt repayment.

Since then, Pretoria has maintained what Mr Gerhard Croeser, director-general of the department of finance, yesterday called a "meticulous" record in

meeting debt commitments and complying with the conditions of the three Interim Debt Arrangements, to which South Africa's foreign debt has been subjected since the 1985 standstill.

The South African authorities believe the launch also showed that international investors felt the country's political and economic prospects had been enhanced by the formation in December of the Convention for a Democratic South Africa (Codessa), the forum for the country's constitutional negotiations.

The funds, Mr Croeser said, would contribute towards the financing of the national budget, play an important role in strengthening the country's reserves, and promote economic stability and the further normalisation of South Africa's relations with its foreign creditors.

Strengthening the country's foreign reserves is particularly important as it will allow the Reserve Bank (central

bank) to pursue a less restrictive monetary policy, and enhance economic growth. In recent years, South Africa's ability to finance economic growth has been constrained by the need to export savings to finance debt repayments. The country exported about \$30bn of capital in this way between 1986 and 1990.

In international terms, South Africa is an under-borrowed country. Total external debt at December 1990 totalled US\$19.5bn, equivalent to 70.2 per cent of annual export earnings. The interest service ratio is 7.1 per cent. South Africa's total foreign debt was \$23.7bn at the end of August 1988, when the standstill on international borrowing was declared.

The Ecu issue, for maturity in 1997, has a coupon of 10.375 per cent. The Department of Finance said this was a premium of about 1.77 basis points over the average for three benchmark Ecu

issues, of similar maturity, by Spain, Norway and Belgium.

The premium is partly a function of political risk, the debt standstill, and the fact that having been out of the market for so long, South Africa lacks liquid issues, and it is liquidity which brings marketability and a lower price.

Last week Dr Chris Stals, governor of the Reserve Bank, said the country would push for a final debt arrangement to deal with the outstanding \$5bn when the third interim arrangement ended in 1993. He said a further arrangement was necessary because South Africa could not afford to repay the whole amount in 1993.

The removal of the debt standstill, and South Africa's readmission to the International Monetary Fund (IMF), are the biggest remaining obstacles to the normalisation of South Africa's relations with the international financial community.

## EC paper 'disappointingly small'

By Tracy Corrigan

TWO offerings in Ecu dominated the primary Euro-bond market yesterday, although many traders' minds were still focused on the worsening state of the dollar sector.

South Africa launched its expected Ecu bond issue, an

ing in the D-Mark sector. The European Community launched an Ecu150m seven-year deal via Warburg. The pricing of the deal was considered to be on the aggressive side, but strong demand for five-to-seven year Ecu paper, and appetite for the EC name, ensured reasonable demand.

Dealers said the offering, like many EC deals which are onlent, was disappointingly small.

In the Australian dollar sector, Swedish Export Credit launched a \$450m three-year deal via Hambro Bank. The deal is the third in the sector to be structured as a global offering.

In the dollar sector, Euro-bond yield spreads remain

wide, with corporate bonds generally under-performing sovereign and supranational paper. For example, ABB's four-year deal is now trading at a yield spread of 55 basis points above the Treasury yield curve, against 50 basis points at launch last week.

The World Bank's 10-year global bond offering has also lost some ground. The deal is currently quoted at 9 basis points above the 10-year Treasury, compared with, at best, three basis points last week. However, the deal is still trading six basis points tighter than its launch spread.

● The Bank of Scotland has raised \$300m of subordinated debt in the US market, through the SEC's rule 144A.

## Midland Bank considers mortgage securitisation

By David Barchard

MIDLAND BANK is considering securitising part of its \$45m mortgage book. It has sent letters to some of its 150,000 mortgage customers to ask whether they would object to having their mortgages securitised.

The bank said letters had been sent out, but it declined to give the numbers of customers approached, beyond saying that less than 10 per cent were involved.

The bank said it was testing the water and that it had no commitment to do anything at this stage.

Although Barclays and TSB

have carried out experimental securitisation operations, so far none of the clearing banks has carried out a large-scale securitisation operation of the sort common in the US.

Securitisation - taking a group of high quality mortgages and selling them as a bond on the financial markets - is attractive to financial institutions because it enables them to reduce the amount of lending on their balance sheet and so strengthen their capital ratios. In the UK, about \$10bn of mortgages have been securitised by the centralised lend-

## Gencor confirms R2bn rights issue

By Philip Gawth

GENCOR, South Africa's second largest mining house, yesterday confirmed its intention to go ahead with a R2bn rights issue. Gencor's parent company, Genheer, will be raising R1.1bn in order to follow its rights in the Gencor offer.

Mr Brian Gilbertson, Gencor's newly-appointed chairman, said yesterday: "Our major group companies are adequately funded for the present, but we found in the past that having funds available at the centre when we needed

them put us in a powerful bargaining position. It is well known the group is currently engaged in or examining a number of large projects. These include the Columbus stainless steel project, the Alusaf expansion, the development of the Oriz gold mine, and Phase 2 of the Genref refinery expansion by energy arm, Engen.

Gencor's last rights issue was in July 1988, when the group raised R1.5bn. This left the group cash rich at a time of high interest rates.

## LONDON MARKET STATISTICS

## RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Stagnant
Other Fixed Interest	12	1	1
Commercial/Industrial	251	294	942
Financial & Property	17	144	1
Oil & Gas	21	47	1
Plantations	2	0	0
Mines	2	0	0
Others	2	0	0
<b>Total</b>	<b>470</b>	<b>598</b>	<b>1,700</b>

## LONDON RECENT ISSUES

Issue	Amount	Latest	1991/92	Stock	Change	Net	Time	P/E
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100

## FIXED INTEREST STOCKS

Issue	Amount	Latest	1991/92	Stock	Change	Net	Time	P/E
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100

## RIGHTS OFFERS

Issue	Amount	Latest	1991/92	Stock	Change	Net	Time	P/E
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100

## TRADITIONAL OPTIONS

Issue	Amount	Latest	1991/92	Stock	Change	Net	Time	P/E
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100

## FT-ACTUARIES SHARE INDICES

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## EQUITY GROUPS

Figures in parentheses show number of stocks per section

Index No.	Day's Change	Est. Earnings (pence)	Div. Yield (%)	1991/92	1990/91	1989/90	1988/89	1987/88	1986/87	1985/86	1984/85	1983/84	1982/83	1981/82	1980/81	1979/80	1978/79	1977/78	1976/77	1975/76	1974/75	1973/74	1972/73	1971/72	1970/71	1969/70	1968/69	1967/68	1966/67	1965/66	1964/65	1963/64	1962/63	1961/62	1960/61	1959/60	1958/59	1957/58	1956/57	1955/56	1954/55	1953/54	1952/53	1951/52	1950/51	1949/50	1948/49	1947/48	1946/47	1945/46	1944/45	1943/44	1942/43	1941/42	1940/41	1939/40	1938/39	1937/38	1936/37	1935/36	1934/35	1933/34	1932/33	1931/32	1930/31	1929/30	1928/29	1927/28	1926/27	1925/26	1924/25	1923/24	1922/23	1921/22	1920/21	1919/20	1918/19	1917/18	1916/17	1915/16	1914/15	1913/14	1912/13	1911/12	1910/11	1909/10	1908/09	1907/08	1906/07	1905/06	1904/05	1903/04	1902/03	1901/02	1900/01	1899/00	1898/99	1897/98	1896/97	1895/96	1894/95	1893/94	1892/93	1891/92	1890/91	1889/90	1888/89	1887/88	1886/87	1885/86	1884/85	1883/84	1882/83	1881/82	1880/81	1879/80	1878/79	1877/78	1876/77	1875/76	1874/75	1873/74	1872/73	1871/72	1870/71	1869/70	1868/69	1867/68	1866/67	1865/66	1864/65	1863/64	1862/63	1861/62	1860/61	1859/60	1858/59	1857/58	1856/57	1855/56	1854/55	1853/54	1852/53	1851/52	1850/51	1849/50	1848/49	1847/48	1846/47	1845/46	1844/45	1843/44	1842/43	1841/42	1840/41	1839/40	1838/39	1837/38	1836/37	1835/36	1834/35	1833/34	1832/33	1831/32	1830/31	1829/30	1828/29	1827/28	1826/27	1825/26	1824/25	1823/24	1822/23	1821/22	1820/21	1819/20	1818/19	1817/18	1816/17	1815/16	1814/15	1813/14	1812/13	1811/12	1810/11	1809/10	1808/09	1807/08	1806/07	1805/06	1804/05	1803/04	1802/03	1801/02	1800/01	1799/00	1798/99	1797/98	1796/97	1795/96	1794/95	1793/94	1792/93	1791/92	1790/91	1789/90	1788/89	1787/88	1786/87	1785/86	1784/85	1783/84	1782/83	1781/82	1780/81	1779/80	1778/79	1777/78	1776/77	1775/76	1774/75	1773/74	1772/73	1771/72	1770/71	1769/70	1768/69	1767/68	1766/67	1765/66	1764/65	1763/64	1762/63
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## UK COMPANY NEWS

Timing of finance director's departure adds to embarrassment

## BAe faces setback in Saudi arms deal

By Paul Betts, Aerospace Correspondent

BRITISH Aerospace faces further delays in its efforts to complete negotiations on a \$10bn arms contract with Saudi Arabia.

The company was hoping to complete soon the second phase of its Al Yamamah defence deal involving construction of a new airborne and orders for new Tornados and Hawk aircraft.

But there are growing signs in the UK and Saudi Arabia that the Saudis are unlikely to make a decision in the government-to-government negotiations before a British election in April or May.

The contract would give BAe a much-needed boost at a time when the company is still struggling to regain the confi-

dence of the City after its unsuccessful rights issue and the resignation of Professor Sir Roland Smith, its chairman, last September.

The setback in the delicate negotiations came as the company confirmed yesterday that Mr Dudley Eustace, its finance director, would leave the board "by mutual agreement" after its annual meeting this spring.

Although the departure of Mr Eustace was not altogether unexpected after the rights issue, the timing of the announcement was clearly embarrassing for BAe.

The company, which was planning to announce Mr Eustace's resignation after a successor had been found at about the time of the annual meet-

ing, has been desperately trying to portray a picture of corporate stability after last year's top management crisis.

The announcement of Mr Eustace's resignation, coupled with disclosure that the company faced an \$80m property claim from Asda, the supermarket group, hit BAe shares yesterday. They fell sharply in early trading from 314p to 288p, subsequently recovering to close at 303p.

BAe said in its statement yesterday that Mr Eustace's departure had no connection with its current discussions with Asda over the supermarket group's claim against BAe's Arlington property company.

The statement said: "The

board of BAe announces with regret and by mutual agreement that Dudley Eustace, in whom the board has the fullest confidence, intends to stand down as a director of the company following the annual general meeting."

BAe insiders also confirmed that Mr Eustace was leaving amicably and that there had been no "bust-up".

"After Professor Smith's resignation we always felt there would have to be more changes. We would have been surprised if it had not happened," one City analyst said yesterday. "Mr Eustace was well liked in the City but had to pay for the rights issue flop," another analyst added.

See Lox

## Allied-Lyons moves to restructure management

By Philip Rawstorne

ALLIED-LYONS, the drinks, food and retailing group, yesterday announced a management restructuring designed to sharpen the focus on its international development.

Four regional councils are to be set up to promote overall strategies and operating efficiencies in the group's main markets.

Mr John Giffen, 52, will give up his operational posts as chairman and chief executive of the wines and spirits division to which he was appointed last year, to join the group's headquarters team as chairman of the Americas council.

Mr Michael Jackman, chairman, will head the council for western Europe; Mr Tony Hales, chief executive, will oversee the Far East and Africa; and Mr Roy Moss, chairman and chief executive of the brewing division, will head the UK council.

"Each regional chairman will have the clear objective of making sure that we miss no opportunity for growth and synergy in our priority markets," said Mr Jackman.

The group is also reorganising its business into four operational sectors, including for the first time, a separate retailing arm.

Mr David Jarvis, 44, who was last year appointed chairman and chief executive of 1 Lyons, will become chief executive of the spirits and wines operations which contribute about half of group profits. Mr Hales will be chairman, and Mr Giffen, deputy chairman.

Mr Tony Trigg, 51, will become chief executive of the retailing sector which will include Allied's 6,000 pubs, the 1,000 Victoria Wine shops and the Baskin-Robbins and Dunkin' Donuts franchise stores operating in the US and internationally.

Mr Moss, who will be chairman of the retailing sector, and Mr Trigg will continue to run the brewing and wholesaling operations.

The two men will be Allied's representatives on the board of the proposed Carlsberg-Tetley joint venture.

Mr Hales will head the food manufacturing sector, consisting of the Lyons beverages, bakery and ingredients businesses, with Mr David Beatty, 58, the present corporate development director of Hiram Walker, as deputy chairman.

Mr Peter Macfarlane, group finance director, will join the boards of spirits and wines, retailing, and food manufacturing.

## Steetley seeks shareholder support for Tarmac merger

By Andrew Taylor, Construction Correspondent

THE BATTLE for control of Steetley, the building materials group, is expected to intensify with the publication today of the group's latest appeal for support to shareholders.

The group has written to its 7,000 shareholders - institutional investors own 80 per cent of the 156.3m shares - defending its proposal to merge its UK brick, clay roof tile and concrete products businesses with those of Tarmac, Britain's biggest construction and building materials group.

The announcement of the joint venture plan at the beginning of December prompted a hostile bid from Redland, the building materials group which has long coveted Steetley's domestic brick and French aggregates operations.

Redland's 35-for-100 share exchange offer was yesterday worth more than £63m, valuing each Steetley share at 405.45p. Steetley's shares closed last night at 377p.

In the document, which will be posted to shareholders today, Steetley says the Tarmac merger would reduce unit production costs by up to 15 per cent and generate combined savings of at least



Sir Eric Pountain: merger a potent challenge

£10m a year.

Savings would include the closure of 14 out of 56 plants. Combined brick production would be cut by 20 per cent or 160m bricks a year.

Tarmac's large UK construction, housebuilding and concrete operations and its international interests would be

excluded from the joint venture, which would be named Allied Building Materials. Steetley would retain its European concrete and aggregates businesses. It is the largest aggregates producer in France.

The document says: "No other combination could bring together two companies with anything like the same benefits across the total range of their building products."

It forecast that by the mid 1990s Allied would be generating profit margins higher than those achieved during 1988 and 1989, the two best years for UK construction output.

A letter from Sir Eric Pountain, Tarmac's chairman, included in the document, endorses the joint venture proposal which he says "will represent a potent challenge to our competitors... founded on one of the lowest cost structures in the industry".

Steetley is due to publish its next Monday its official defence document against the Redland bid. This, however, may be postponed if the Office of Fair Trading has not pronounced by then on possible monopoly implications raised by the bid.

## Private hearing for Berlitz stake dispute

By Raymond Hughes, Law Courts Correspondent

AN APPLICATION by Macmillan, the main publishing subsidiary of Maxwell Communication Corporation, in connection with the disputed ownership of a 55.6 per cent stake in Berlitz was heard in private in the High Court yesterday after a judge was told it was a matter of "extreme commercial sensitivity".

Five banks have claimed ownership of most of the stake, which is also claimed by Macmillan. Credit Suisse, Swiss Volksbank, Advest of New York, Morgan Stanley and Shearson Lehman are believed to claim ownership of the shares as collateral for loans

extended to companies within the Maxwell empire.

Asking for the application to be heard in camera, Mr David Oliver QC, for Macmillan, told Mr Justice Ferris that last month Swiss Volksbank and Credit Suisse had undertaken not to dispose of certain shares without prior notice to Macmillan. Last week both banks had given such notice.

Mr Oliver, who did not refer to Berlitz, said the shares were in a company in which Macmillan held a very substantial stake, the balance being quoted on the New York Stock Exchange.

"Accordingly the matter is one of extreme commercial

sensitivity," Mr Oliver said. "Much of the material I shall put to you concerns certain negotiations that have been taking place, the impact of which upon the share price if they were to become public could be substantial."

It was not inconceivable, he said, that publicity at this stage could deprive Macmillan of "the fruits of its victory, if victory there be".

The plea for a private hearing was supported by Mr Nicholas Merriman QC, for Swiss Volksbank. Mr Gabriel Moss QC, for Credit Suisse, said he had no objection.

Four more private com-

panies in the Maxwell empire were put into administration by a High Court judge yesterday.

Mr Justice Mummery made administration orders on Media Expenditure Analysis, PHA Investments, Multiphase Systems and The Media Register. The judge also appointed interim managers of Questel Qualitative Studies and Maxwell Legal Services, pending applications next Monday for those companies also to be put into administration.

The orders were made on applications by Mr John Talbot, of accountants Arthur Andersen, now the administrator of 44 Maxwell private companies.

## GWR \$24m in loss and cost-cut plan launched

By Peggy Hollinger

GREAT Western Resources, the troubled US-based oil, gas and coal company with a USM quote in London, yesterday announced a swingeing cost-cutting programme and suspended the dividend as it revealed pre-tax losses of \$24m (\$13.4m) for the year to September 30.

The loss, which compared to previous profits of \$4.7m, was struck on revenues down 13 per cent to \$234.7m. Last year's figures were inflated by a \$8.7m

contract settlement gain.

The disproportionate decline in profits partly stems from GWR's legal dispute with its largest customer, the South Carolina Public Services Authority. SCPSA, which disputes the validity of the GWR contract, has withheld \$38m in payments for coal shipments.

Mr Howard Wolf, who replaced Mr Dan Pena as chairman in December, said the group had recovered between 25 and 30 per cent of the

SCPSA business through new customers. "We are doing everything we can to ensure the long-term survival of the company," he said.

Overheads would be cut by up to 40 per cent this year, he added, and a compensation committee would review executive salaries and fees.

Exploration and development programmes in the oil and gas division were also being curtailed after talks with banks. These had agreed to

defer debt payments totalling \$10m until October 31 1992. GWR carries total debt of about \$75m.

During the year, the group increased remaining proven oil reserves, after accounting for production, by 41 per cent. Remaining proven gas reserves rose 18 per cent.

Losses per share worked through at 38 cents, compared with earnings of 6 cents last time. Dividends for the previous year totalled 5.5p.

## Medeva acquires Glaxo brands

By Paul Abrahams

MEDEVA, the pharmaceuticals group, yesterday acquired more than 80 brands from Glaxo in a deal worth £13.5m.

The products, which range from treatments for paracetamol poisoning to nose inflammation, have a turnover in the UK and the Republic of Ireland of about £5.5m a year. The purchase price is to be paid by instalments over a period of two-and-a-half years.

The move follows a series of acquisitions by Medeva, which aims to have sales of £500m by 1995. In 1989 the group had revenues of less than £1m.

Mr David Lees, Medeva's finance director, said yester-

day: "These treatments are more fitting in a company our size where they will be first and second rank products while at Glaxo they were in the fifth rank."

Mr Lees said Medeva should make profits of £15m this year. That would compare with Glaxo's profits last year of £1.2bn on turnover of £3.4bn.

Mr Bernard Taylor, Medeva's chairman, was formerly Glaxo's chief executive. Glaxo said it was selling niche generic products of which Medeva could make more use than itself. It added that it did not have enough time to give them the attention

they deserved. The acquisitions fit into Medeva's existing sales and distribution channels, said Mr Lees. The company already manufactures some of the products and will sub-contract the others.

No additional capital expenditure was required to set up manufacturing, he added. Mr Lees said he was particularly pleased with the timing of payment which would make the deal cash-flow equal.

Last October Medeva bought Adams Laboratories, a Texas-based branded pharmaceutical manufacturer, for \$77.3m (\$45m).

## Unwelcome approach for Wilkes

By Andrew Bolger

JAMES WILKES, the world's largest supplier of beer mops, has received an "unsolicited and unwelcome" approach which might lead to an offer being made for the Sheffield-based mini-conglomerate.

Shares in Wilkes, which has most of its business in engineering, closed up 30p at 188p, for a market value of £52m.

Mr Stephen Hinchcliffe, chairman, refused to identify

the prospective bidder, but said a further announcement would be made.

While the company continued to trade profitably, it has been pursuing a policy of reducing borrowings in light of the general economic outlook.

Mr Hinchcliffe declined to give a gearing figure. But he agreed the company had stretched its balance sheet last year paying £3.6m for the out-

standing 25.8 per cent stake, held by Record Holdings, the Sheffield-based hand and power tools manufacturer, in Easterbrook Alford, the cutting tools concern Wilkes acquired in 1980.

The company also said that Mr Arthur Watt had been made group managing director on January 14, and a second non-executive director would be appointed shortly.

## B&amp;Q founder joins move to oust Cityvision board

By Norma Cohen, Investments Correspondent

MR DAVID Quayle, founder of the B&Q DIY chain, has joined a management group which is seeking to replace the directors of Cityvision, the video rental chain.

Mr Quayle was a non-executive director of Cityvision from 1986 until October 1990, and was instrumental in setting its early direction.

Institutional shareholders, representing 16.5 per cent of the equity, are seeking to replace the current manage-

ment with Mr Quayle and two former Cityvision executives, Mr Phillip Crane and Mr Ray Hipkin.

The move follows an agreement by Cityvision to be acquired by US-based Blockbuster Entertainment.

Mr Quayle yesterday issued a writ for libel against Cityvision and its advisers, J Henry Schroder Wagg, in connection with comments made about his former employment at the company.

## Lloyds signs bilateral deal with Spanish bank

By David Barchard

LLOYDS BANK and Banco Bilbao Vizcaya of Spain are to allow their business customers access to each other's national branch networks.

BBV is the fifth European bank with which Lloyds has signed a bilateral agreement. It already has similar arrangements in France, Italy, Germany, and the Netherlands.

Lloyds said that by using the branch networks offered by selected banks, it would be able to give its business cus-

tomers full banking services throughout the EC.

The agreement gives them access to 1,900 BBV branches in Spain. Lloyds already has a 19-branch network there.

Business customers of Lloyds will be able to open accounts, obtain advice on local business practices, and other services from banks with bilateral agreements. The arrangements do not operate multilaterally between Lloyds' partners.

## Eurocopy shares leap on OFT clearance

By Peggy Hollinger and Michio Nakamoto

SHARES IN Eurocopy yesterday jumped 25 per cent to 100p as the Office of Fair Trading announced that it would not revoke the photocopy distributor's 18 consumer credit licences, which allow it to arrange third-party financing.

However, Sir Gordon Borrie, director general of the OFT, strongly condemned official equipment leasing documentation in general. Much of it was "unsatisfactory", he said, and "open to abuse... I will not hesitate to move against someone who uses such paperwork."

Eurocopy, which came under fierce criticism last year for the sales practices employed by some of its subsidiaries, said it was delighted with the decision.

Its annual results, which have been postponed three

times pending the OFT announcement, are due on Friday.

Cyril Gay, chairman, said the decision was "a huge relief... If they had had those licences taken away, it would have been the end of the company."

Sir Gordon said he had received 18 assurances from Eurocopy and its associates regarding future business practices, including a re-casting of agreements, a seven-day cooling-off period, and a new training programme for sales staff. The OFT would also receive regular reports from the company on the level of complaints and on how the assurances were being met.

The director general pointed out that the questionable practices were largely connected with companies - especially the Scottish group Purdie & Kirkpatrick - acquired from Sketchley in 1989.

The companies had been criticised for misleading lessees into signing contracts by understating the minimum vol-

ume of copies or the length of the lease they contracted to pay for, and for getting junior staff to sign contracts.

"I am now satisfied that before I told them in August I was minded to revoke their licences. Eurocopy had already taken steps to overhaul their selling practices," Sir Gordon said.

Eurocopy said it introduced contracts with larger print, on which the terms of the agreement were more clearly set out, as early as October 1990. Mr Michael Armitage, finance director, claimed that the group had had no serious complaints since the new documentation was introduced.

Not surprisingly, the uncertainty surrounding the issue has given Eurocopy's competitors a field day and depressed its share price which reached a peak of 256p on August 7 1990. Mr Armitage said that competitors had used the adverse publicity to take business from Eurocopy.

In August the company claimed that publicity sur-

rounding the investigation had cost the company about £4.5m in lost profits. Analysts are expecting at least a 33 per cent drop in Eurocopy's profits to £7.5m.

Nevertheless, the consensus in the City is that, questionable sales practices apart, Eurocopy still has a solid business. Before the announcement, Mr Andrew Yeo at Hoare Govett valued the shares at 80p on the basis of the cash generated by existing contracts alone.

However, yesterday's decision has taken them closer to the underlying value of between 120p to 130p, he said.

## WOOLWICH BUILDING SOCIETY

£275,000,000 Floating Rate Notes Due 1993

Interim dividend 1.5p (1991) (1990) (1989) (1988) (1987) (1986) (1985) (1984) (1983) (1982) (1981) (1980) (1979) (1978) (1977) (1976) (1975) (1974) (1973) (1972) (1971) (1970) (1969) (1968) (1967) (1966) (1965) (1964) (1963) (1962) (1961) (1960) (1959) (1958) (1957) (1956) (1955) (1954) (1953) (1952) (1951) (1950) (1949) (1948) (1947) (1946) (1945) (1944) (1943) (1942) (1941) (1940) (1939) (1938) (1937) (1936) (1935) (1934) (1933) (1932) (1931) (1930) (1929) (1928) (1927) (1926) (1925) (1924) (1923) (1922) (1921) (1920) (1919) (1918) (1917) (1916) (1915) (1914) (1913) (1912) (1911) (1910) (1909) (1908) (1907) (1906) (1905) (1904) (1903) (1902) (1901) (1900) (1899) (1898) (1897) (1896) (1895) (1894) (1893) (1892) (1891) (1890) (1889) (1888) (1887) (1886) (1885) (1884) (1883) (1882) (1881) (1880) (1879) (1878) (1877) (1876) (1875) (1874) (1873) (1872) (1871) (1870) (1869) (1868) (1867) (1866) (1865) (1864) (1863) (1862) (1861) (1860) (1859) (1858) (1857) (1856) (1855) (1854) (1853) (1852) (1851) (1850) (1849) (1848) (1847) (1846) (1845) (1844) (1843) (1842) (1841) (1840) (1839) (1838) (1837) (1836) (1835) (1834) (1833) (1832) (1831) (1830) (1829) (1828) (1827) (1826) (1825) (1824) (1823) (1822) (1821) (1820) (1819) (1818) (1817) (1816) (1815) (1814) (1813) (1812) (1811) (1810) (1809) (1808) (1807) (1806) (1805) (1804) (1803) (1802) (1801) (1800) (1799) (1798) (1797) (1796) (1795) (1794) (1793) (1792) (1791) (1790) (1789) (1788) (1787) (1786) (1785) (1784) (1783) (1782) (1781) (1780) (1779) (1778) (1777) (1776) (1775) (1774) (1773) (1772) (1771) (1770) (1769) (1768) (1767) (1766) (1765) (1764) (1763) (1762) (1761) (1760) (1759) (1758) (1757) (1756) (1755) (1754) (1753) (1752) (1751) (1750) (1749) (1748) (1747) (1746) (1745) (1744) (1743) (1742) (1741) (1740) (1739) (1738) (1737) (1736) (1735) (1734) (1733) (1732) (1731) (1730) (1729) (1728) (1727) (1726) (1725) (1724) (1723) (1722) (1721) (1720) (1719) (1718) (1717) (1716) (1715) (1714) (1713) (1712) (1711) (1710) (1709) (1708) (1707) (1706) (1705) (1704) (1703) (1702) (1701) (1700) (1699) (1698) (1697) (1696) (1695) (1694) (1693) (1692) (1691) (1690) (1689) (1688) (1687) (1686) (1685) (1684) (1683) (1682) (1681) (1680) (1679) (1678) (1677) (1676) (1675) (1674) (1673) (1672) (1671) (1670) (1669) (1668) (1667) (1666) (1665) (1664) (1663) (1662) (1661) (1660) (1659) (1658) (1657) (1656) (1655) (1654) (1653) (1652) (1651) (1650) (1649) (1648) (1647) (1646) (1645) (1644) (1643) (1642) (1641) (1640) (1639) (1638) (1637) (1636) (1635) (1634) (1633) (1632) (1631) (1630) (1629) (1628) (1627) (1626) (1625) (1624) (1623) (1622) (1621) (1620) (1619) (1618) (1617) (1616) (1615) (1614) (1613) (1612) (1611) (1610) (1609) (1608) (1607) (1606) (1605) (1604) (1603) (1602) (1601) (1600) (1599) (1598) (1597) (1596) (1595) (1594) (1593) (1592) (1591) (1590) (1589) (1588) (1587) (1586) (1585) (1584) (1583) (1582) (1581) (1580) (1579) (1578) (1577) (1576) (1575) (1574) (1573) (1572) (1571) (1570) (1569) (1568) (1567) (1566) (1565) (1564) (1563) (1562) (1561) (1560) (1559) (1558) (1557) (1556) (1555) (1554) (1553) (1552) (1551) (1550) (1549) (1548) (1547) (1546) (1545) (1544) (1543) (1542) (1541) (1540) (1539) (1538) (1537) (1536) (1535) (1534) (1533) (1532) (1531) (1530) (1529) (1528) (1527) (1526) (1525) (1524) (1523) (1522) (1521) (1520) (1519) (1518) (1517) (1516) (1515) (1514) (1513) (1512) (1511) (1510) (1509) (1508) (1507) (1506) (1505) (1504) (1503) (1502) (1501) (1500) (1499) (1498) (1497) (1496) (1495) (1494) (1493) (1492) (1491) (1490) (1489) (1488) (1487) (1486) (1485) (1484) (1483) (1482) (1481) (1480) (1479) (1478) (1477) (1476) (1475) (1474) (1473) (1472) (1471) (1470) (1469) (1468) (1467) (1466) (1465) (1464) (1463) (1462) (1461) (1460) (1459) (1458) (1457) (1456) (1455) (1454) (1453) (1452) (1451) (1450) (1449) (1448) (1447) (1446) (1445) (1444) (1443) (1442) (1441) (1440) (1439) (1438) (1437) (1436) (1435) (1434) (1433) (1432) (143



## UK COMPANY NEWS

## Seismic rumblings along global party-lines

Hugo Dixon on the industry-wide effects of an AT&amp;T/Cable and Wireless alliance

A GLOBAL alliance between American Telephone & Telegraph and Cable and Wireless, which has been the subject of intense negotiations since last September, would create an earth-shaking in the international telecommunications industry.

AT&T is the most formidable player in the industry, although largely based in the US. C and W is much smaller but has the best global spread of any telephone company, with operations in the UK, Hong Kong, Japan, the US, Australia and countless developing countries.

Wide-ranging collaboration between the two groups would almost certainly cause a knock-on effect in the rest of the industry as other telephone companies scramble to form their own alliances. The sector is already in a frenzy of matching as national monopolies try to turn themselves into internationally competitive operators.

But will an alliance be concluded? The negotiators failed to make progress in talks earlier this month, denting hopes of a quick deal.

The two companies seem to have reached agreement in principle on AT&T buying a quarter to a third of Cable Communications, C and W's UK subsidiary. But they were unable to agree on how wider co-operation would work and AT&T also has doubts about moving ahead on Mercury before the British general election later this year.

The main attraction of an alliance from C and W's perspective is that AT&T would give it the necessary muscle to compete more effectively with British Telecom in the UK.

Lord Young, C and W's chairman, has made it clear

that he does not want to compete head-on with large groups like AT&T and BT. He prefers a "super-niche" strategy of providing mobile, data and international services in high-margin markets around the world.

AT&T would be expected to pay about £1bn for a minority share of Mercury as well as committing itself to investing further cash to help build Mercury up as a competitor to BT. Effectively, Lord Young would be getting two giants to compete against each other, rather than competing directly against himself.

Such thinking was also behind C and W's decision not to proceed with its planned £174m (£97m) acquisition of BT/FTC last November, which would have made it the fourth largest long-distance operator in the US but pitted it directly against AT&T.

Lord Young seems also to want AT&T's collaboration in continental Europe. He has already called on the European Commission to take decisive action later this year to open up the telecommunications market to competition.

For C and W, the main problems in concluding a deal are to get the maximum price and to ensure that it does not get squashed by AT&T, which has been described as "an 800lb gorilla".

C and W is protected from a hostile takeover bid by the UK government's "golden share", which prevents any single shareholder owning more than 15 per cent of its stock. On the other hand, the company appears to want to do a deal on more than just Mercury for fear that AT&T would otherwise team up with different partners in other European countries, turning Mercury into the UK appendage of a global empire.

For AT&T, a deal with C and W would take it closer to chairman Mr. Bob Allen's goal of earning half the group's revenue from outside the US by the time he retires in 2000.

## Trying to make a connection



Robert Allen, Chairman of AT&T, and Lord Young, Chairman of Cable & Wireless.

	AT&T Year-end Dec 30	Cable & Wireless Year-end Dec 31
Employees	255,000	39,500
Pre-tax profits	\$1,220m	\$1,080m
Turnover	\$65,000m	\$4,500m
Millions of minutes of international out-going telephone traffic in 1990	5,700	1,200

W would take it closer to chairman Mr. Bob Allen's goal of earning half the group's revenue from outside the US by the time he retires in 2000.

The main attraction of taking a stake in Mercury would be that AT&T would then be operating a network on both sides of the Atlantic.

Instead of handing over most of its UK phone calls to BT in the mid-Atlantic, as at present, it would hope to channel most of them through Mercury.

International calls have been a pot of gold for telephone companies in recent years as a result of cartel practices which have kept prices artificially high.

The UK-US route is the most lucrative anywhere in the world, earning both BT and AT&T well over £100m in annual profits, and the US group may well ask why it

long-distance operator, said it planned to establish a UK network to compete with BT and Mercury.

If AT&T teamed up with Mercury, BT might feel it had no option but to do a deal with MCI, the second largest US long-distance operator.

But AT&T may have doubts about joining forces with C and W throughout the European Community. C and W's operations on the Continent are still embryonic and the US company may therefore feel it could do better on its own.

AT&T is also clearly concerned that a Labour government might change UK telecommunications policy. Some observers, though, believe the most likely change would be to block any new competition - so strengthening Mercury's position.

AT&T has looked seriously at taking a sizeable investment in the UK several times - acquiring a stake in Mercury in the early 1980s, buying part of STC and taking over the manufacturer GPT as part of the Matsushita agreement which considered bidding for GEC in 1989. Each time, though, it pulled out and its only significant UK acquisition to date has been Icel, which provides enhanced telecommunications services, for £180m in 1988.

Recently AT&T has been more aggressive. Last year it acquired NCR, the US computer manufacturer, after a bitter takeover bid. Only last week it formed a joint venture to build and run a telephone network in the Ukraine.

Strategic decisions within AT&T usually follow a fight between hawks and doves. Whether to link up with C and W or not will be largely determined by which group of AT&T executives has the upper hand.

## Whewy declines to £2.8m

By Andrew Sanders

WHEWY, the environmental engineering group, yesterday announced a sharp fall in profits and strengthened its board by appointing Mr. Gareth Davies, chairman and chief executive of Glyndwr International, as a non-executive director.

Pre-tax profits in the year to September 30 fell from £7.54m to £2.81m, in line with expectations, as forecast, to 1p on the increased capital, making 3p. (9p) for the year. Earnings per share dropped from 6.44p to 3.08p.

The takeover at Birmingham-based Whewy, which has been transformed over recent years from a Midlands metal basher into an international clean air and design engineering group, fell from £120.3m to £88.5m, although the 1990 figures included £27.5m from discontinued activities. Those

activities made an operating profit of £1.97m last year.

Mr. John McGowan, chairman, blamed the profits decline on three factors:

● the decision to withdraw from businesses which previously made up the industrial and building products division; the reorganisation and investment programme in air filtration, which came on line in April;

● and the depth and duration of the worldwide recession.

Mr. McGowan said the group had entered the current year with a weaker order book than it would normally expect, resulting in immediate action further to contain operating costs and conserve cash.

There were signs, however, that the order book was improving. In the UK, Cude Bentley, which does mechanical and electrical design work

for the construction industry, had taken more orders in the past six weeks than in the previous 21 months.

Overall, the first half of the current year was expected to be disappointing, but Mr. McGowan expressed confidence for the outcome in the second half, assuming that the trend in orders continued to improve.

He said Synseda, a new air filtration product, was doing "pretty well" in the UK since its launch in November. Synseda will be launched in the US next year, and the group is negotiating to expand into Germany and Spain.

Another non-executive director will also be appointed soon, and the group then plans to move as quickly as possible to appoint a non-executive chairman to succeed Mr. McGowan, who is concentrating on his role as chief executive.

## Waterford Foods' £25m rights to finance buy

By Tim Coone in Dublin

WATERFORD FOODS, the Irish dairy and foods group, has announced an £25m (£23.3m) rights issue to finance its 1992m purchase of Express Ireland from Grand Metropolitan.

The 34m new A ordinary shares will be issued on a 2-for-3 basis at 74p apiece.

Waterford Co-op, the principal shareholder in the group, holding 79 per cent of the existing 163m shares, will only subscribe for 8m shares of the issue.

This will effectively dilute its holding to about 69 per cent.

Brokers in Dublin said there had been much interest shown by institutional investors in the issue, with the price being regarded as cheap. Waterford shares closed at 76p on the Dublin Stock Exchange last Friday.

Waterford's acquisition of Express puts the group alongside Dairygold as the biggest milk processor in Ireland.

It is the latest step in a rapid expansion plan which has been in train since 1989.

Then, Waterford purchased Healds Foods, near Manchester, followed by Galloway West in Wisconsin in the US in 1990, and United Co-operative Dairies in northern England last year.

In total, the group has spent an estimated £200m on these acquisitions.

In announcing the issue, Mr. Stephen O'Connor, managing director, said: "We believe that the time is appropriate to raise new equity to expand the capital base of the group and position it for further developments".

## BT to sell alarms offshoot

BT/ISH Telecommunications plans to sell Telecom Security, its alarm systems offshoot, as part of a programme of getting back to its basic business of running telephone networks.

The company has been in discussions with several possible buyers for its 90 per cent stake during the past few weeks. There is speculation that BT has been talking to other leading suppliers of alarm systems, such as Cumb and Group 4 Security as well as Mr. Peter Kollind, the Norwegian businessman who established Telecom Security and still owns 10 per cent.

The business, which has 40,000 residential and business customers, is estimated to be worth about £15m.

Intercare troubles to more than £1.5m

Intercare Group, a supplier of healthcare products, more than doubled turnover and trebled pre-tax profit in the year to end-October.

There was strong organic growth and all divisions - including dental, optical, mobility and specialist pharmaceutical - continued to trade profitably. The result included a six-month contribution from Booster Electric Vehicles and two months from Monda Medical.

Turnover rose to £14.9m (£8.7m) and profit to £1.5m (£504,000). Earnings per share worked through at 7.5p on significantly higher capital (4.1p) and a final dividend of 1.8p makes the total of 2p (0.95p).

Mr. Peter Cowan, chairman, said the most significant event of the year was the acquisition of Booster and 75 per cent of Monda, which distributes healthcare products - including the electric vehicles assembled by Booster - primarily in the Netherlands.

"We have been very pleased

## Cost control helps Resort to 27% rise

Resort Hotels expanded in the half year to October 31, with turnover increasing 25 per cent and pre-tax profits 27 per cent.

A tight control on costs limited the impact on profits of revenue falling below expectations in many locations. Consequently, the result was not significantly below budgeted levels, said Mr. Richard Strong, chairman.

Turnover amounted to £7.62m (£6.09m) and profit to £2.2m (£2.31m). Interest payable was virtually unchanged but interest received rose to £564,000 (£553,000). The group raised £12m via a rights issue a year ago and issued a £30m debenture last November to replace short term borrowings.

Earnings per share fell to 3.85p (4.11p) allowing for the share in issue, and the interim dividend is again 1.2p - a 10.7 per cent increase after the bonus element, the company claimed.

Three hotels were added to the network by way of management contracts, that brought the total to 44. Agreements had also been entered into with Country Resort Hotels and County Resort Hotels to purchase them by the end of 1992 and 1993 respectively.

Widney cuts losses by two thirds

Widney, the engineering group, continued its recovery since the management buy-in almost two years ago with a return to profit at the operating level and losses cut by two thirds at the pre-tax level.

## CSG expands in north of England

Corporate Services Group, the USM-quoted recruitment company, has acquired Forward Recruitment Consultants, based in the north of England, from Vedder International for an undisclosed sum.

CSG, which was known as Southwest Resources before it sold its oil and gas activities, said the deal would increase its outlets to 49 and provide the group with a truly national exposure. "Forward provides a strategic infill to our national plans," said Mr. Jeffrey Fowler, chairman.

Forward will bring about £3m in sales to CSG's £50m turnover as of last year.

## Kalamazoo sale realises £4.3m

Kalamazoo, the business systems and specialist print manufacturer, has completed the sale of its shares in Great American Software to Mecca Software for £4.3m.

That will be satisfied as to £2.5m cash, 800,000 of Mecca loan notes and 100,000 shares. A further 140,000 shares will be issued subject to the performance of the company.

The seasonal nature of GAS's trade, combined with the depressed US economy, meant that it would show, as a discontinued activity, a substantial loss in Kalamazoo's interim results to January 31 1992.

## MBO at Freeman's contracting division

Freeman Group has conditionally agreed to sell its contracting division, to free management resources to concentrate on the core business of the distribution of insulation materials.

## Dutch and Swedish buys for British Vita

British Vita, the polymer company, has acquired companies in the Netherlands and Sweden with combined sales of £15m. The total consideration is £5m and represented a modest premium over net assets.

## Loss and dividend cut forecast by RPS

After allowing for exceptional reorganisation costs, RPS Group is expected to incur a significant loss for 1991, and the dividend is to be cut.

## VTech reduces debt with sale of stock

VTech, the Hong Kong-based, Benelux-listed, electronics, computers and telecommunications group which came to the market in October 1991, has sold 1.5m shares of common stock in CPS, a US software house, for \$18m (£10.6m) cash.

The disposal reduces VTech's holding in CPS from 34.5 per cent to 21.5 per cent.

## UniChem buys six more pharmacies

UniChem, the pharmaceutical wholesaler, has acquired six pharmacies, primarily in North Wales.

The combined consideration was £2.05m for goodwill. Annual turnover of the shops totalled £2.2m.

Mr. Peter Dodd, chief executive, said the recent rights issue had provided the company with the cash resources to take advantage of lower prices available in the retail pharmacy market.

UniChem has acquired 136 shops (including the 92 outlet chain of E. Moss) since it started to purchase pharmacies in March 1991.

Prices for electricity determined by the operation of the electricity market and national arrangements for export and import.

Prices are in pence per kWh. Prices are for the period from 12.00 to 12.01 on 21.01.92.

Period	London	North	West	East	South
12.00-12.01	17.18	17.18	17.18	17.18	17.18
12.01-12.02	17.18	17.18	17.18	17.18	17.18
12.02-12.03	17.18	17.18	17.18	17.18	17.18
12.03-12.04	17.18	17.18	17.18	17.18	17.18
12.04-12.05	17.18	17.18	17.18	17.18	17.18
12.05-12.06	17.18	17.18	17.18	17.18	17.18
12.06-12.07	17.18	17.18	17.18	17.18	17.18
12.07-12.08	17.18	17.18	17.18	17.18	17.18
12.08-12.09	17.18	17.18	17.18	17.18	17.18
12.09-12.10	17.18	17.18	17.18	17.18	17.18
12.10-12.11	17.18	17.18	17.18	17.18	17.18
12.11-12.12	17.18	17.18	17.18	17.18	17.18
12.12-12.13	17.18	17.18	17.18	17.18	17.18
12.13-12.14	17.18	17.18	17.18	17.18	17.18
12.14-12.15	17.18	17.18	17.18	17.18	17.18
12.15-12.16	17.18	17.18	17.18	17.18	17.18
12.16-12.17	17.18	17.18	17.18	17.18	17.18
12.17-12.18	17.18	17.18	17.18	17.18	17.18
12.18-12.19	17.18	17.18	17.18	17.18	17.18
12.19-12.20	17.18	17.18	17.18	17.18	17.18
12.20-12.21	17.18	17.18	17.18	17.18	17.18
12.21-12.22	17.18	17.18	17.18	17.18	17.18
12.22-12.23	17.18	17.18	17.18	17.18	17.18
12.23-12.24	17.18	17.18	17.18	17.18	17.18
12.24-12.25	17.18	17.18	17.18	17.18	17.18
12.25-12.26	17.18	17.18	17.18	17.18	17.18
12.26-12.27	17.18	17.18	17.18	17.18	17.18
12.27-12.28	17.18	17.18	17.18	17.18	17.18
12.28-12.29	17.18	17.18	17.18	17.18	17.18
12.29-12.30	17.18	17.18	17.18	17.18	17.18
12.30-12.31	17.18	17.18	17.18	17.18	17.18

Prices are determined for every half-hour in each of the five regions. Prices are in pence per kWh. Prices are for the period from 12.00 to 12.01 on 21.01.92.

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## COMMODITIES AND AGRICULTURE

## Production cuts steady oil prices

By Deborah Hargreaves

OIL PRICES edged up slightly yesterday as two more producers from the Organisation of Petroleum Exporting Countries announced symbolic cuts in output.

North Sea Brent crude for March delivery was 10 cents higher at \$15.10 a barrel as Algeria and Iran said they would cut production. Algeria will trim 20,000 barrels a day (b/d) from its output of 800,000 b/d and Iran will cut 50,000 b/d from its production of 3.5m b/d in a bid to bolster prices.

The moves follow cutbacks announced last week by Venezuela, Libya and Nigeria, which between them cut 130,000 b/d. But the organisation's largest producer, Saudi Arabia is unlikely to cut its own production in advance of Opec's next meeting on February 12.

The small production cuts are unlikely to have a major effect on oil prices, but have so far managed to stop them sliding.

Dubai prices for March delivery are still \$6 a barrel below the Opec target price of \$21 a barrel.

Nevertheless, the voluntary production cuts signal to the market that Opec producers are ready to co-operate over more substantial cutbacks in February rather than become embroiled in a row. Saudi Arabia has consistently maintained that it will bear its part of output cuts as long as other countries share the burden.

## Norway overtakes UK in North Sea output

NORWAY HAS overtaken

Britain as Europe's biggest offshore producer of crude oil and natural gas liquids, according to a report issued by Edinburgh-based brokerage house County NatWest Woodcock, written Karen Yessli in Oslo.

Last year Norway's crude oil and gas liquids production climbed to a record 1.94m barrels a day, a 13 per cent rise over 1990's daily average pro-

duction of 1.72m barrels and confirming an earlier forecast by County.

According to the report, North Sea offshore oil/gas liquids production rose 4 per cent in 1991 to a record 3.88m barrels a day and average total North Sea gas production reached a record 9.58bn cu ft a day. Norway's aggregate level of oil/NGL and gas production advanced 12 per cent in 1991 to

876m barrels of oil equivalent.

Exploration activity off the coast of Norway increased by 34 per cent, with a total of 43 exploration and appraisal wells drilled. Nine discoveries were made out of 28 exploration wells drilled, giving a success rate of 32 per cent.

Some 23m barrels of oil equivalent per exploration well was discovered, on a par with 1990's result, County's report

said, adding: "1991 can be considered to have been a reasonably successful year for exploration on the Norwegian shelf with substantial new reserves of both oil and gas being found." The report concluded that discoveries and reserves' upgrades led to a total increase in Norway's reserve base of about 920m barrels of oil equivalent, closely matching aggregate production in 1991.

## LME secondary aluminium trading backed

By Kenneth Gooding

ODDS IN favour of the London Metal Exchange's proposed secondary (scrap) aluminium contract have improved considerably after a special LME committee, set up 10 months ago to consider the idea, recommended that the new contract be introduced.

But the LME directors are procrastinating about the controversial project and have neither rejected nor supported the recommendation.

Instead, members of the exchange have been given one more month to comment on detailed proposals that have been circulated.

The type of secondary aluminium the LME has in mind for its contract is mainly used in components for the motor industry. This use accounts for 70 to 80 per cent of the market, which totals about 4m tonnes a year.

The LME has told members it would not authorise any warehouse to hold the secondary metal unless the warehouse temperature and humidity were controlled. This is because secondary aluminium ingot oxidises and deteriorates over time.

At present none of the LME authorised warehouses around the world provides such control. However, the exchange says many of them do have temperature-controlled areas.

Mr Martin Abbott, the LME's director of marketing, said yesterday that it was likely that the members' comments would be considered at the exchange's March board meeting. He said it would take at least six months from the go-ahead being given for trading to start.

## Producers seek stronger rubber pact

By Lim Siong Heon in Kuala Lumpur

THE INTERNATIONAL Natural Rubber Organisation convenes for a two-day special council session in Kuala Lumpur today faced with producer demands for a more effective defence of prices.

Producers meeting last week in Bangkok, Thailand, agreed a common strategy aimed at preventing rubber prices falling below the International Rubber Agreement's lower intervention, or "must buy" level of 168 Malaysia/Singapore cents a lb.

Since the last LRO meeting, in October, producer members, led by Malaysia, have been urging on consumer members the need for reform of the agreement to enable it to keep

prices within the agreed range through the operation of its buffer stock system. But they have met with stiff resistance from consumer members, especially the US. Some argue that market realities demand lower support levels.

The present agreement, LRO II, has less than two years to run, and producers are anxious for serious negotiations to begin on its successor, especially in view of the recent slide in prices and what they see as an inadequate response from the buffer stock manager. The buffer stock now stands at about 100,000 tonnes, less than a fifth of the maximum level.

Last year LRO's Kuala

Lumpur-based secretariat promised that the organisation would enter the market in a "pretty aggressive" fashion after the new year holidays. But a dip below the "must buy" level earlier this month resulted in only modest buffer stock purchases before prices bounced by a couple of cents - to the surprise of some traders.

The agenda for this week's council meeting includes a review of the options available to cope with the market's realities: for example by revising its support prices - whether upwards or downwards would depend as much on politics and the availability of financial backing as on the secretariat's recommendations.

## Saudis reap bumper wheat subsidy

Mark Nicholson in Riyadh

SAUDI ARABIA'S wheat farmers will receive SR7.9bn (\$2.1bn) in payment for the 1991 harvest, which reached a record 4m tonnes, under the kingdom's heavily subsidised agriculture programme.

King Fahd, the Saudi ruler, issued the directive last week for the payments, which amount to farmers receiving up to \$600 a tonne for their wheat, a massive subsidy over world prices of just over \$100 a tonne.

The subsidy programme was introduced during the early years of Saudi Arabia's oil boom in the 1970s, and was designed to ensure the kingdom's self-sufficiency. The programme was also intended to provide employment in rural areas to the north-west of Riyadh, where there was no direct economic spin-off from

the growing earnings country's oil industry.

However, this year's bumper harvest has swollen the kingdom's already large surplus of wheat. Saudi Arabia's grain stores, which have a capacity of 1.4m tonnes, are already full, after 1990's 3.8m tonnes harvest. Domestic consumption is about 1m tonnes.

The kingdom, which has taken sixth place in the world's wheat export league since its 1982 output of 1.1m tonnes, is now a net importer of wheat. Wheat production still remains more attractive, however, to most farmers, who cultivate the crop on huge irrigated circles in the desert. Some critics of the programme argue that this is leading to a dangerous depletion of Saudi Arabia's scarce water resources. Agriculture accounts for about 5 per cent of Saudi water consumption.

The kingdom became self-sufficient in wheat in 1984, following the generous subsidy programme. However, the recent surpluses have led the government to encourage farmers to switch to the production of barley, by insisting that farmers gain licences to produce wheat. Saudi Arabia produces 400,000 tonnes of barley every year, but needs to import up to 5m tonnes to feed sheep and camel herds.

Wheat production still remains more attractive, however, to most farmers, who cultivate the crop on huge irrigated circles in the desert. Some critics of the programme argue that this is leading to a dangerous depletion of Saudi Arabia's scarce water resources. Agriculture accounts for about 5 per cent of Saudi water consumption.

## Soviet uranium sales target 'impossible'

By Kenneth Gooding, Mining Correspondent

URANIUM MARKET analysts yesterday said it was impossible for the former Soviet Union's Atomic Energy Ministry to make good its objective of boosting uranium exports this year from \$500m to \$1.5bn.

"They haven't a cat's chance in hell of doing that," said Mr Philip Crowson, chief economist at the RTZ Corporation and chairman of the Uranium Institute's committee studying supply and demand.

Other analysts pointed out that the west's requirement for uranium was 120m to 130m lbs a year. Exports from the former Soviet Union had already sent prices to 40-year lows. At present prices the ministry's target implied that it aimed to sell more than 150m lbs of uranium oxide in the west in 1992. Even if some of the material was highly-enriched uranium, commanding a higher price because it required no further processing before use by power stations, the target was unworkable.

Analysts said the ministry, which is still operating despite the break-up of the Soviet Union, was "sabre rattling" to retaliate against allegations in the US and Europe that it was dumping uranium in those markets.

One suggested: "This is a shock therapy aimed at the US producers to underscore the fact that the former Soviet Union is serious about selling uranium to the west and won't be blocked by any anti-dumping case in the States."

The former Soviet Union had about 400m lbs of uranium in strategic stocks, according to a paper presented by Nuxco, the US nuclear market consultancy organisation, last year. Of the total, only about 40m lbs was of commercial quality and available for sale. About 340m lbs was highly-enriched uranium and the rest was held by domestic power plants.

Uranium has only one application - for nuclear energy. It is mined in four Soviet republics: Russia, Ukraine, Kazakhstan and Uzbekistan. Mr Albert Shishkin, head of the Atomic Energy Ministry's export division, pointed out last week that the republics accounted for 45 per cent of the world's known uranium reserves and 25 to 30 per cent of the mining, and, excluding the cost of enrichment, the price was only 8 per cent of uranium world production.

He issued a thinly-veiled threat that anti-trust action by the US and Europe might drive the ministry to seek other markets "where it is much harder to carry out full control over the distribution of radioactive products".

## UK lamb producers have to gird up their loins

Export demand is propping up prices although the EC support system has been given the chop

THE RAINDROPS were as big and cold as I ever remember. The sleet mixed with them was travelling horizontally in the strong wind and the abominable mixture invaded my eyes, my ears and the tiny gap between my coat and my neck. At times it was even difficult to breathe.

As I continued setting the new fold (that is putting up electric fences on fresh ground) for the 600 or so hungry lambs grazing turnips sown into stubble last summer after cereals had been harvested, I cursed the day I had agreed to allow my son, who usually looks after the sheep, to go skiing.

By the time I had finished the job I was soaked to the skin and very uncomfortable. I had not taken waterproof leggings because it had been fine when I set out. My corduroy trousers had therefore quickly become saturated and acting as a wick had carried moisture upwards into my underpants and the tail of my shirt. Gravity had meanwhile allowed a fair quantity of water down into my Wellingtons so that I was squelching around with about half an inch of cold water in my boots.

This all took place just a few days after the end of last year when the European Community had finally removed the variable premium for lamb that had provided a valuable safety net for sheep farmers since it had been introduced in 1980. While it operated it made up the average ex-farm price of eligible UK lambs of good quality to pre-set guide levels calculated each week.

As I battled with the elements on that exposed field not knowing whether the lambs I was trying to feed would make economic prices in the open market, and which was equal to the variable premium (which was unique to the UK and intended only to support domestic trade while not distorting foreign markets) has also been abolished.

For lambs intended for the export trade, therefore, the effect of the changes has been to cancel out all artificial barriers to trade and enable the animals concerned to be sold at their true market value. That is the reason why the market has risen to cover virtually all of the lost premium.

But the good news for sheep farmers does not stop there. Coincidental with this activity in the EC's domestic markets supplies of all meats, including lamb and mutton, from Poland and Hungary, which have been overhanging and depressing EC markets since those countries were given access to them, have suddenly dried up.



By David Richardson

year fed them extra rations to make them grow faster and ensure they would make the grade and qualify for a premium payment while the scheme lasted.

This meant that the number of lambs offered for sale during the last week of the scheme were up on normal. The Meat and Livestock Commission estimates that the markets from which it collects data (probably accounting for about 50 per cent of all lambs sold at auction) handled 280,000 lambs during the week ending January 3, the last week of the variable premium scheme, and that the same markets sold only 45,000 the following week.

Further, the MLC estimates that about 15 per cent more lambs were sold during the last few months of 1991 than in the same period the previous year. Given that the number produced in both years was similar, this must mean that there are many fewer to come to market by the end of the lamb marketing year in a couple of months' time.

So there is now a shortage, and this is being exaggerated by a lively export trade to France and beyond. Moreover, the "clawback" - the amount previously retained from exporters on all lamb sent abroad and which was equal to the variable premium (which was unique to the UK and intended only to support domestic trade while not distorting foreign markets) has also been abolished.

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Much of this mainly low quality meat has been bought to satisfy Europe's growing appetite for curries, kebabs and the like. But now the former Eastern bloc countries seem to want to retain more food at home and the meat traders of Europe are having to look elsewhere.

They have turned in part to British cull ewes, that is old ewes that have lost their teeth and cannot forage efficiently or have been judged unfit for further breeding. In recent weeks the value of such animals has almost doubled.

To the sheep farmer it means that he can, for the moment, dispose of his spent stock at prices not far short of those he might have made for young replacement ewes last autumn, when the market for such replacements was depressed by the uncertainty surrounding the end of the variable premium.

The one thing that may stop wholesale culling, which would reduce the national flock significantly and do all us sheep farmers a favour, is the need to keep the declared number of ewes on each holding until at least March 9 in order to qualify for the increased headage payment of £16, which is now the only government aid available to lowland sheep farmers.

Indeed come the long-promised reform of the EC's common agricultural policy this will probably be the shape of the future for most farm commodities: payments for simply being on the land and keeping it tidy and grazed, with strict limits soon to be imposed on the number of animals or acres each farmer can claim for, and the rest from the market.

Frankly it is not a system for which I have an instinctive liking. But all in all the sheep version has got off to a reasonable start and flock owners will not be too unhappy if it continues as it has begun.

The danger is of course that exports, on which the buoyant trade is currently based, may not last at present levels. Then sheep farmers will have to rely much more on domestic demand. This has held up well in recent years in spite of competition from frozen New Zealand supplies retailed at prices much lower than those for fresh English lamb. It is well known, however, that this market premium for fresh English lamb is a fragile flower. If the abattoir trade pushes it just a touch too far retailers will, without compunction, switch to New Zealand supplies. That and another experience like the one on the turnip field, may still make me reconsider whether we really need the sheep enterprise on our farm.

## WORLD COMMODITIES PRICES

## MARKET REPORT

Gold closed more than \$2 ahead in active trading in London after European buying spilled over from New York's Comex, pushing the metal through key resistance at \$358 a troy ounce. Gold peaked in early afternoon business in New York at just below \$361 as traders engaged in active gold-silver ratio trading before producer selling capped gold's rise. Silver recovered from a fall to 419 cents a troy ounce to close in London just 2 cents down at 428, underpinned by US fund buying.

On the LME three-month nickel hit 3 1/2-month highs before retreating on profit-taking. Cash metal closed lower, but three-month metal ended higher.

## London Markets

**SPOT MARKETS**  
Crude oil (per barrel FOB) + or -  
Dubai \$15.10-5.15e +0.05  
Brent Blend (distant) \$16.40-5.20 +0.08  
West Blend (near) \$16.10-5.15 +0.05  
WTI (1st oil) \$16.10-5.20e +0.125

**Oil products**  
(NVE prompt delivery per tonne CIF) + or -  
Premium Gasolines \$220-205  
Base Oil \$175-170  
Heavy Fuel Oil \$50-50  
Naphtha \$180-185  
Petroleum Argus Estimates.

**Metals**  
Gold (per troy oz) \$358.425 +2.58  
Silver (per troy oz) \$242.75 -3  
Platinum (per troy oz) \$94.26 -0.78

**Copper (US Producer)** 100.75e +0.75  
Lead (US Producer) 27e +0.1  
Tin (Kuala Lumpur market) 14,300e  
Tin (New York) 22,500e  
Zinc (US Prime Western) 82e

**Cattle (live weight)** 195.45e -1.43  
Sheep (live weight) 102.25e -0.5  
Pigs (live weight) 84.51e -0.03

**London daily sugar (raw)** \$215.00 +2  
London daily sugar (white) \$238.00 +0.5  
Tate and Lyle option price \$227.00 -0.5

**Barley (English malt)** £123.5 -1  
Malts (US No. 3 yellow) £124.5  
Wheat (US Dark Northern) £101  
Rubber (FRS No. 1) \$1.00e -0.25  
Rubber (FRS No. 1 Feb) \$1.05e  
Cocoa (Philippines) \$735 +10  
Palm Oil (Malaysian) \$590.00e -2.5  
Cocoa (Philippines) \$485.1 -2.5  
Soybeans (US) \$14.80 -1.5  
Cotton "A" index \$6.00e  
Woolstock (5m Super) 415p

e = a tonne unless otherwise stated. p = penny/c; c = cent; l = ringgit; q = Mar; Mar/Feb; u = Jun; Mar/Apr; y = Feb/Mar; d = Dec/Jan. Change Commission average latest price. \* = change from a week ago. \* = London physical market. \*CIF Rotterdam. \*Bullion market close. \*Malaysian cents/kg. \*Sheep prices are now live weight prices.

supported by underlying investment fund buying interest. "The market has become overbought, but the charts still look good...and there is concern over Russian nickel," one dealer said. Fears that Russian nickel plans could be closed on either economic or environmental grounds might be overcome, as the republics in the CIS and Soviet Union need foreign exchange. Aluminium prices moved sharply higher before profit taking and hedge selling curbed the gains. Market talk of possible delays to Russian shipments because of increased export tax bureaucracy aided the tone. Compiled from Reuters

## SUGAR - London POKE

**Raw**  
Mar 164.20 167.20 167.40 164.00  
Apr 164.20 167.20 167.40 164.00  
May 164.20 167.20 167.40 164.00  
Jun 164.20 167.20 167.40 164.00  
Jul 164.20 167.20 167.40 164.00  
Aug 164.20 167.20 167.40 164.00  
Sep 164.20 167.20 167.40 164.00  
Oct 164.20 167.20 167.40 164.00  
Nov 164.20 167.20 167.40 164.00  
Dec 164.20 167.20 167.40 164.00

**White**  
Mar 206.2 270.0 206.4 205.3  
Apr 206.2 270.0 206.4 205.3  
May 206.2 270.0 206.4 205.3  
Jun 206.2 270.0 206.4 205.3  
Jul 206.2 270.0 206.4 205.3  
Aug 206.2 270.0 206.4 205.3  
Sep 206.2 270.0 206.4 205.3  
Oct 206.2 270.0 206.4 205.3  
Nov 206.2 270.0 206.4 205.3  
Dec 206.2 270.0 206.4 205.3

**Turnover:** 125,000 (1991) lots of 80 tonnes  
While 1312 (1992)  
Paris-White (FF) per tonne: Mar 1485.37, May 1465.00

**COFFEE - London POKE**  
**Arabica**  
Mar 164.20 167.20 167.40 164.00  
Apr 164.20 167.20 167.40 164.00  
May 164.20 167.20 167.40 164.00  
Jun 164.20 167.20 167.40 164.00  
Jul 164.20 167.20 167.40 164.00  
Aug 164.20 167.20 167.40 164.00  
Sep 164.20 167.20 167.40 164.00  
Oct 164.20 167.20 167.40 164.00  
Nov 164.20 167.20 167.40 164.00  
Dec 164.20 167.20 167.40 164.00

**Robusta**  
Mar 164.20 167.20 167.40 164.00  
Apr 164.20 167.20 167.40 164.00  
May 164.20 167.20 167.40 164.00  
Jun 164.20 167.20 167.40 164.00  
Jul 164.20 167.20 167.40 164.00  
Aug 164.20 167.20 167.40 164.00  
Sep 164.20 167.20 167.40 164.00  
Oct 164.20 167.20 167.40 164.00  
Nov 164.20 167.20 167.40 164.00  
Dec 164.20 167.20 167.40 164.00

**Turnover:** 23,467 (24000)  
Paris-White (FF) per tonne: Mar 1485.37, May 1465.00

**TEA**  
The Tea Brokers' Association, London, reports that improved competition has mostly at lower levels although plain teas remain a firm market. Brightest liquoring East African was again a strong feature particularly price done. Medium and plain teas remained steady. Ceylons were well supported at firm to dealer prices. Offshore less demand with prices tending easier. The highest price realised this week was 21p for an assam group.

**WHEAT - London POKE**  
**White**  
Mar 164.20 167.20 167.40 164.00  
Apr 164.20 167.20 167.40 164.00  
May 164.20 167.20 167.40 164.00  
Jun 164.20 167.20 167.40 164.00  
Jul 164.20 167.20 167.40 164.00  
Aug 164.20 167.20 167.40 164.00  
Sep 164.20 167.20 167.40 164.00  
Oct 164.20 167.20 167.40 164.00  
Nov 164.20 167.20 167.40 164.00  
Dec 164.20 167.20 167.40 164.00

**COCOA - London POKE**  
**Bean**  
Mar 743 748 748 738  
Apr 743 748 748 738  
May 743 748 748 738  
Jun 743 748 748 738  
Jul 743 748 748 738  
Aug 743 748 748 738  
Sep 743 748 748 738  
Oct 743 748 748 738  
Nov 743 748 748 738  
Dec 743 748 748 738

**Turnover:** 37,980 (1991) lots of 10 tonnes  
ICCO indicator price (US cents per pound) for Jan. 17: 92.03 (82.04) 10 day average for Jan. 17: 92.03 (82.04) 10 day average for Jan. 17: 92.03 (82.04)

**POTATOES - London POKE**  
**White**  
Mar 117.3 117.0 117.5 116.5  
Apr 117.3 117.0 117.5 116.5  
May 117.3 117.0 117.5 116.5  
Jun 117.3 117.0 117.5 116.5  
Jul 117.3 117.0 117.5 116.5  
Aug 117.3 117.0 117.5 116.5  
Sep 117.3 117.0 117.5 116.5  
Oct 117.3 117.0 117.5 116.5  
Nov 117.3 117.0 117.5 116.5  
Dec 117.3 117.0 117.5 116.5

**Turnover:** 48 (146) lots of 30 tonnes.

**BOYANAL - London POKE**  
**Bean**  
Mar 124.00 124.00 124.00 124.00  
Apr 124.00 124.00 124.00 124.00  
May 124.00 124.00 124.00 124.00  
Jun 124.00 124.00 124.00 124.00  
Jul 124.00 124.00 124.00 124.00  
Aug 124.00 124.00 124.00 124.00  
Sep 124.00 124.00 124.00 124.00  
Oct 124.00 124.00 124.00 124.00  
Nov 124.00 124.00 124.00 124.00  
Dec 124.00 124.00 124.00 124.00

**Turnover:** 149 (149) lots of 2,500 kg.

**WHEAT - London POKE**  
**White**  
Mar 164.20 167.20 167.40 164.00  
Apr 164.20 167.20 167.40 164.00  
May 164.20 167.20 167.40 164.00  
Jun 164.20 167.20 167.40 164.00  
Jul 164.20 167.20 167.40 164.00  
Aug 164.20 167.20 167.40 164.00  
Sep 164.20 167.20 167.40 164.00  
Oct 164.20 167.20 167.40 164.00  
Nov 164.20 167.20 167.40 164.00  
Dec 164.20 167.20 167.40 164.00

**Turnover:** 149 (149) lots of 2,500 kg.

**COCOA - London POKE**  
**Bean**  
Mar 743 748 748 738  
Apr 743 748 748 738  
May 743 748 748 738  
Jun 743 748 748 738  
Jul 743 748 748 738  
Aug 743 748 748 738  
Sep 743 748 748 738  
Oct 743 748 748 738  
Nov 743 748 748 738  
Dec 743 748 748 738

**Turnover:** 37,980 (1991) lots of 10 tonnes  
ICCO indicator price (US cents per pound) for Jan. 17: 92.03 (82.04) 10 day average for Jan. 17: 92.03 (82.04) 10 day average for Jan. 17: 92.03 (82.04)







**INVESTMENT TRUSTS - Cont.**

[illegible]



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MINES - Cont.					1991/92	Mid
	Notes	Price	±%	1990/91	1991/92	1991/92
4	Cloot	58	+1	54	30	70.7
5	Elmore	48	-1	50	37	70.8
6	Elmore	48	-1	50	37	70.8
7	Elmore	48	-1	50	37	70.8
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65	Elmore	48	-1	50	37	70.

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Yen holds gains against dollar

THE YEN remained strong against other currencies on the foreign exchange market yesterday but trading stayed cautious following intervention by the US Federal Reserve and Bank of Japan late on Friday in favour of the Japanese currency.

While the scale of intervention on Friday was limited, with both central banks selling dollars against the yen, the effect was dramatic.

From a close in London at ¥127.45, the dollar stood at ¥124.45 by the end of trading in New York on Friday.

The move was interpreted by analysts as a clear sign that the US authorities do not want the dollar to appreciate from current levels. A stronger currency in general could stifle domestic economic recovery and inflate the already huge US trade deficit with Japan.

The yen gained further ground on the US currency in Tokyo trading as dealers digested the consequences of intervention. By the close in Tokyo the dollar stood at ¥123.95.

Against the D-Mark the US currency was also weaker, closing at DM1.5863, from DM1.5820 in New York.

In European trading a cautious tone prevailed, with few dealers willing to take on new positions ahead of the week-

end's G7 meeting of finance ministers and central bankers.

Against the D-Mark, the dollar rallied to DM1.5885 during the day but was unable to break through resistance at the DM1.60 level. The US unit ended at DM1.5970, from DM1.5970 in London on Friday.

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## FINANCIAL FUTURES AND OPTIONS

## LIFE LINE FUTURES AND OPTIONS

Series	Call	Put	Settlement
Jan 21	1.00	1.00	1.00
Jan 22	1.01	1.01	1.01
Jan 23	1.02	1.02	1.02
Jan 24	1.03	1.03	1.03
Jan 25	1.04	1.04	1.04
Jan 26	1.05	1.05	1.05
Jan 27	1.06	1.06	1.06
Jan 28	1.07	1.07	1.07
Jan 29	1.08	1.08	1.08
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**MARKET FUNDS**

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CANADA										
TORONTO										
	Jan	Jan	Jan	1989						
	20	17	16	HIGH	LOW					
Westco & Minerals	3200.40	3205.99	3208.87	3213.18	3208.87	3205.22	CUZ	779.0	CUZ	745.0
	3242.67	3242.29	3244.0	3250.70	3244.0	3240.0	CUZ	781.0	CUZ	741.0
MONTREAL, PAPER	1300.32	1303.97	1307.59	1309.04	1307.59	1306.50	CUZ			
Price list of all stocks are 100 each, NYSE All 300, Standard and Poor's 1-10; and Toronto Composite and Materials, plus Utilities, Industrials based 1975 and 18 current (PAPER) 1/1.										
1/1 - 100 shares, 1/2 - 50 shares, 1/4 - 25 shares, 1/8 - 12.5 shares, 1/16 - 6.25 shares, 1/32 - 3.125 shares, 1/64 - 1.5625 shares, 1/128 - 0.78125 shares, 1/256 - 0.390625 shares, 1/512 - 0.1953125 shares, 1/1024 - 0.09765625 shares, 1/2048 - 0.048828125 shares, 1/4096 - 0.0244140625 shares, 1/8192 - 0.01220703125 shares, 1/16384 - 0.006103515625 shares, 1/32768 - 0.0030517578125 shares, 1/65536 - 0.00152587890625 shares, 1/131072 - 0.000762939453125 shares, 1/262144 - 0.0003814697265625 shares, 1/524288 - 0.00019073486328125 shares, 1/1048576 - 0.000095367431640625 shares, 1/2097152 - 0.0000476837158203125 shares, 1/4194304 - 0.00002384185791015625 shares, 1/8388608 - 0.000011920928955078125 shares, 1/16777216 - 0.0000059604644775390625 shares, 1/33554432 - 0.00000298023223876953125 shares, 1/67108864 - 0.000001490116119384765625 shares, 1/134217728 - 0.0000007450580596923828125 shares, 1/268435456 - 0.00000037252902984619140625 shares, 1/536870912 - 0.000000186264514923095703125 shares, 1/1073741824 - 0.0000000931322574615478515625 shares, 1/2147483648 - 0.0000000465661287307739279375 shares, 1/4294967296 - 0.00000002328306436538696396875 shares, 1/8589934592 - 0.000000011641532182693481984375 shares, 1/17179869184 - 0.0000000058207660913467409921875 shares, 1/34359738368 - 0.00000000291038304567337049609375 shares, 1/68719476736 - 0.000000001455191522836685248046875 shares, 1/137438953472 - 0.0000000007275957614183426240234375 shares, 1/274877906944 - 0.00000000036379788070917131201171875 shares, 1/549755813888 - 0.000000000181898940354585656005859375 shares, 1/1099511627776 - 0.0000000000909494701772928280029296875 shares, 1/2199023255552 - 0.00000000004547473508864641400146484375 shares, 1/4398046511104 - 0.000000000022737367544323207000732421875 shares, 1/8796093022208 - 0.0000000000113686837721616035003662109375 shares, 1/17592186044416 - 0.00000000000568434188608080175018310546875 shares, 1/35184372088832 - 0.000000000002842170943040400875091552734375 shares, 1/70368744177664 - 0.0000000000014210854715202004375455763671875 shares, 1/140737488355328 - 0.00000000000071054273576010021877278818359375 shares, 1/281474976710656 - 0.000000000000355271367880050109386394091796875 shares, 1/562949953421312 - 0.0000000000001776356839400250546931970458984375 shares, 1/1125899906842624 - 0.00000000000008881784197001252734659852294921875 shares, 1/2251799813685248 - 0.00000000000004440892098500626367329926474609375 shares, 1/4503599627370496 - 0.000000000000022204460492503131836649632373046875 shares, 1/9007199254740992 - 0.0000000000000111022302462515659183248161865234375 shares, 1/18014398509481984 - 0.00000000000000555111512312578295916240809326171875 shares, 1/36028797018963968 - 0.000000000000002775557561562891479581204046630859375 shares, 1/72057594037927936 - 0.00000000000000138777878078144597929060202331546875 shares, 1/144115188075855872 - 0.000000000000000693889390390722989645301011657734375 shares, 1/288230376151711744 - 0.000000000000000346944695195361494822650505828869375 shares, 1/576460752303423488 - 0.0000000000000001734723475976807474113252529144346875 shares, 1/1152921504606846976 - 0.0000000000000000867361737988403737056626264572171875 shares, 1/2305843009213693952 - 0.00000000000000004336808689942018685283131322860859375 shares, 1/4611686018427387904 - 0.0000000000000000216840434497100934264156564304296875 shares, 1/9223372036854775808 - 0.0000000000000000108420217248550467132078282152146875 shares, 1/18446744073709551616 - 0.00000000000000000542101086242752335660391410760734375 shares, 1/36893488147419103232 - 0.000000000000000002710505431213761678301957053803671875 shares, 1/73786976294838206464 - 0.000000000000000001355252715606880839150097826901734375 shares, 1/147573952589676412928 - 0.000000000000000000677626357803440419575003913450869375 shares, 1/295147905179352825856 - 0.0000000000000000003388131789017202097875001967250346875 shares,										

TOKYO - Most Active Stocks						
Monday 20 January 1992						
	Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices
Yuko Int.	4.7m	818	-38	Nippon Steel	2.5m	891
Bussan Value	3.5m	820	-18	Chiba Bank	2.1m	897
7Y Steel	2.4m	882	+50	Aesahi Denso	1.3m	985
Mitsubishi Heavy	2.4m	854	-4	Daikin Gas	1.8m	985
Masuhita	2.2m	1,400	+30	Melji Mob.	1.8m	880
						+6

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4:00 pm prices January 20

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	9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## NYSE COMPOSITE PRICES

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## AMERICA

## Equities ease in light trade after last week's gains

## Wall Street

AFTER LAST week's strong gains, US stock markets were in subdued form yesterday, with share prices easing slightly after the board trading was relatively light because of the semi-official Martin Luther King Day holiday, which closed federal offices, banks and the bond markets, writes Patrick Horvath in New York.

At the close the Dow Jones Industrial Average was down 10.96 at 3,254.03. The more broadly based Standard & Poor's 500 receded 3.51 to 416.55, while the Nasdaq composite of over-the-counter stocks ran into heavy profit-taking and fell 7.47 to 619.38. New York SE turnover came to 182m shares, while declining issues outpaced advances by 937 to 742.

The market often opens lower on the first day after the monthly expiration of stock futures and options contracts. Last Friday the Dow had been boosted to a new high by trading linked to the expiration of derivative markets, and so some downward correction yesterday had been anticipated.

Moreover, in the absence of fresh economic and big corporate news, those investors not away for the one-day holiday bought to take it easy, only occasionally dipping into the market to take some profits earned during the recent sharp advance.

Among individual stocks, Upjohn fell 11¢ to \$41.15 amid a deepening row over alleged side effects of its best-selling sleeping drug, Halcion. The company issued strong condemnations of researchers who claim to have found that Halcion causes serious psychiatric side effects among some users.

In the same sector, Pfizer rose initially on the news that researchers in Boston have reported on their preliminary human tests with an experimental drug for adult-onset diabetes, but eventually succumbed to market-wide selling

and ended down 3¢ at \$76.34. The drug is licensed to Pfizer and another company.

Other drug stocks, which were heavily sold last week on rotational trading by investors switching between sectors, were mixed. March eased 3¢ to \$153.91, Glaxo put on 8¢ to \$31.14 and Schering-Plough declined 4¢ to \$60.74.

UAL dropped 3¢ to \$152 in the wake of last Friday's warning that it expected to report the largest three-month loss in its history for the fourth quarter.

Raytheon, which shot to fame during the Gulf war as the maker of the Patriot anti-missile weapon, weakened 11¢ to \$87.44, reports that it has submitted a bid for General Dynamics' Cessna aircraft unit. Dynamics retreated 11¢ to \$59.34.

On the over-the-counter market, Landmark Graphics tumbled 41¢ to \$20.47 after reporting fiscal second-quarter income of 30 cents a share, up from a year earlier but still below market estimates.

## Canada

TORONTO failed to establish a clear trend although trading was fairly heavy. The composite index eased 2.6 to close at 3,655.7, while rising narrowly outperformed falls by 229 to 280 after a volume of 30.5m shares.

The gold group had the day's biggest gain among the sub-indices, a rise of 1.5 per cent, as American Barick put on 6¢ to C\$33.74.

Canadian Pacific Forest fell C\$1.4 to C\$26.54. The company said it will launch 1.5m common shares at C\$26.50 a share. It currently has about 44m shares outstanding.

JOHANNESBURG was mostly firm in quiet trading. The all-gold index eased 14 to 1,274.91, amid mild profit-taking and on a stronger financial rand. Industrials closed at 4,530, up 18, and the overall index was unchanged at 3,701.

## SOUTH AFRICA

## EUROPE

## Paris feasts on food and drink as bidders emerge

DOMESTIC matters were more important than international influences in continental trading yesterday, writes Our Market Staff.

PARIS continued to focus on the food industry where, for once, takeover speculation became reality. The CAC 40 index rose 5.10 to 1,858.55 in turnover of FF2.25m after Friday's FF2.25m.

Shares in the mineral water company Perrier and the holding company Exor were subordinated at Friday's close of FF1.396 and FF1.220 respectively as Nestlé and Suez made a FF1.476-per-share bid for Perrier, fanning speculation of a counterbid from the Agnelli family and its allies. News that Nestlé and Suez had taken legal action to review the recent sale of Perrier's treasury stock to the Agnelli family would remain suspended for quite a while.

Meanwhile, BSN jumped FF14 to FF115.54 with a heavy 312,600 shares traded on continued rumours that the Agnelli would make a bid for the food giant.

## ASIA PACIFIC

## Nikkei closes below 21,000 on investment trust selling

## Tokyo

SHARE prices plunged on selling by investment trusts and financial institutions, and the Nikkei average closed below 21,000 for the first time since October 1991, writes Emilio Terzani in Tokyo.

The Nikkei finished 407.55 down at 20,913.82 as arbitrage-related trading and selling by investment trusts continued to dampen sentiment. The index hit a high of 21,081.04, before falling to its low of 20,864.74 in the afternoon.

Volume eased to 200m shares from Friday's 240m. Declines overwhelmed advances by 853 to 128, with 143 issues unchanged. An estimated 263 stocks dropped to their lowest levels since the beginning of last year. The Toyo Index of all stock sections fell 25.25 to 1,274.91, although in London the ISE/Nikkei 50 index ended just 0.48 off at 1,205.50.

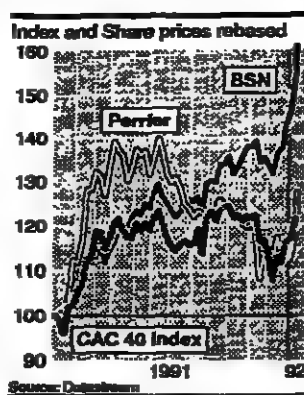
In spite of foreign buying, many market participants fear that the index could fall below 20,000. Mr Brian Tobin at S.G. Warburg commented: "There is evidence of further selling by domestic investors."

However, some said the market was overvalued. "The difference between the levels of the 200-day moving average and the daily index movements are overstretched," said Mr Chris Newton at James Capel. However, he added that a recovery depended on participation by domestic institutions.

Fund managers at domestic life insurers said they were ready to buy shares once the Nikkei dropped below 20,000. Arbitrageurs, on the other hand, were seen stepping up selling as the gap between futures prices and the cash market narrowed.

Nippon Telegraph and Telephone fell 73.00 to a record low of ¥686.00. Leading high-technology shares were also weak, with Mitsubishi Electric down ¥4 to ¥558 and Toshiba down ¥2 to ¥784.

Alkal Electric dropped ¥45 to ¥1,000.



Among other gainers, Lyondex-Dynasid added FF16 or 3.5 per cent to FF474 with 147,782 shares traded as the market acknowledged that it had misread last week's results. Paribas, which fell 7.3 per cent on Friday on news of a provision for 1991, rose 1.4 per cent to FF114 or 4.2 per cent to FF114 with 84,560 shares traded.

One of the day's prominent falls was Suez, which fell FF2.30 or 4 per cent to FF1.220.

FT-SE Sharetrack 100 - Jan 20					
Hourly changes					
Open	10 am	11 am	12 pm	2 pm	3 pm
1128.17	1130.04	1132.57	1132.32	1133.19	1135.03
Day's High 1137.19					
Day's Low 1128.61					
Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22
1135.24	1131.02	1140.52	1141.87	1141.87	1140.02

Source: Reuters

FF140.40 with 402,300 shares traded after several UK newspapers said that the shares were undervalued.

MADRID continued to descend, the general index closing 1.28 lower at 3,525.64. Focus rose 1.28 to 3,525.64, about 14 per cent of the equity in the electrical utility. Schroeder Securities took the block of 1.28 million shares at a price of 3,525.64 a share against Friday's 3,525.64.

Mr Miguel Olabarín of Schroeder said the placing represented about four weeks' volume in Focus, and that the premium was partly due to the availability of stock, Focus's above-average cash generation

in a highly leveraged sector and its dividend prospects between now and 1994.

MILAN eased as operators took the view that the recent rally had been overdone. The Comit index fell 1.95 to 3,545.35. Problems with the screen-based trading system restricted volumes to around 1,000m from Friday's 1,410m.

One of the day's big losers was Sip which fell 1.38 or 2.5 per cent to L1,458 in heavy trading of 2.1m shares. Analysts said that they had expected profit-taking to emerge after the stock reached L1,500 last week. Furthermore, the industry reform approved by parliament, also last week, is expected to take the edge off Sip's performance.

Talk of a large buy order in Generali out of London lifted the share off the day's low of 130,000 to an official close of 130,480, up 1.65 from Friday. The stock then hit 130,800 on the bar.

Among industrials, Pirelli fell 1.58 or 4.5 per cent to L1,322 ahead of an extraordinary meeting later in the day to approve the tyre and cable group L1,326m capital increase.

FRANKFURT had a late rise on a fall in West German wholesale prices of 0.7 per cent in December from November, renewing hopes of an interest rate cut later this year. The DAX index rose 6.18 to 1,877.17, after a 1.58 fall to 1,875.59 in the PAZ at midday.

Volume fell from DMR2m to DMR5.2m. Siemens and Deutsche Bank led the intraday rally, rising DM4.50 to DM55.10 and DM6.50 to DM70.40 respectively. Siemens gained on news of large telecommunications orders from Syria, Iran and Kuwait.

AMSTERDAM was depressed by the weaker dollar but most stocks recovered from their day's lows on foreign buying

interest. The CBS Tendency index closed 0.7 lower at 119.8. The truck manufacturer DAF gained 50 cents or 2.1 per cent to FF24.40 on hopes of a recovery in UK truck sales later this year.

BRUSSELS saw preferred shares in the chemical group Gechem jump BF736 or 10.3 per cent to BF737.5 in speculative trading as 88,000 shares changed hands. The BVL index closed up 1.31 at 1,351.51 in turnover of BF7.51m.

STOCKHOLM put banks up 3.2 per cent and the forestry sector by 1.4 per cent as the Affärsvärlden General index closed 7.0, or 0.7 per cent higher at 268.3.

SE-Banken rose SKr2 to SKr50. Dealers said that banks had simply been laggards, but that forestry stocks reflected speculation that pulp and paper prices would rise up. STERNABU fell 3.7 per cent after the unveiling of a government economic plan on Saturday that dealers said was in line with expectations but would take time to implement. The 75-share index fell 1.14 to 4,317.02.

down from Friday's NZ\$28.8m. Telecom weakened 7 cents to NZ\$23.38 on volume of 2.1m shares, depressed by profits downgrades and expectations of a second issue of shares this year.

TAIPEI rebounded from a fall on Saturday on expectations of a cut in domestic oil prices. The weighted index rallied 138.42 or 2.5 per cent to 5,102.64, after the loss of 81.73 on Saturday. Volume grew to 1,353.96m from 1,330.76m.

BANGKOK saw turnover rise above B\$10m for the second day in the stock market's 16-year history. The SET index ended 8.95 ahead at 778.52 on a turnover of B\$10.14m.

MANILA's composite index eased 0.30 to 1,303.00 in turnover of 140m pesos, after 172m.

KARACHI fell again, the SSE 100 index losing 45 to 1,987 for a two-day drop of 5 per cent, on unrest in southern Pakistan, including demonstrations and bomb blasts, following the arrest of a separatist politician last Saturday.

## Savage contrast between US and Japan

## MARKETS IN PERSPECTIVE

	% change in local currency				% change in US\$	
	1 Week	1 Month	3 Months	1 Year	Start of 1992	Start of 1991
Austria	+2.62	+5.00	-2.41	+4.28	+4.15	-1.10
Belgium	+3.85	+8.28	+15.25	+6.91	+3.55	-1.08
Denmark	+0.58	+5.12	-10.39	+4.04	+4.24	-1.08
Finland	+9.16	+24.36	+13.14	+18.90	+16.92	+11.01
France	+1.43	+11.79	+20.48	+5.17	+4.79	-0.50
Germany	+4.26	+8.34	+13.34	+6.32	+5.71	-0.37
Ireland	+5.28	+10.24	+27.41	+7.98	+8.13	+2.67
Italy	+3.72	+13.88	+7.37	+8.53	+8.41	+3.57
Netherlands	+3.65	+7.12	+10.39	+4.04	+4.24	-1.08
Norway	+10.05	+17.78	+8.86	+18.90	+13.07	+7.92
Spain	+0.45	+9.14	+14.24	+3.80	+3.80	-1.44
Sweden	+3.85	+14.74	+17.28	+7.58	+7.59	+2.25
Switzerland	+1.41	+9.57	+26.10	+5.35	+5.59	+0.32
UK	+2.73	+7.75	+20.52	+2.21	+2.21	-3.96
EUROPE	+3.78	+8.84	+18.47	+4.38	+4.18	-1.10
Australia	+0.08	+5.44	+36.09	+0.82	+3.77	-1.47
Hong Kong	+2.91	+7.99	+47.08	+4.48	+8.94	+4.29
Japan	+3.53	+5.12	-10.39	+4.04	+4.24	-1.08
Malaysia	+2.77	+5.96	+0.57	+4.48	+8.50	+5.02
New Zealand	+0.50	+4.56	+22.38	-0.54	+4.73	-0.56
Singapore	+3.79	+8.54	+22.08	+4.08	+7.55	+2.13
Canada	+2.73	+8.89	+11.02	+3.91	+3.91	+4.27
USA	+0.76	+3.33	+28.75	+0.52	+3.09	+0.52
Mexico	+2.54	+18.13	+191.54	+8.05	+14.05	+8.29
South Africa	+1.47	+8.85	+43.26	+7.80	+10.29	+4.71
WORLD INDEX	+0.05	+3.12	+14.43	-0.51	+2.89	-3.53

1 Based on January 1991. 2 Copyright, The Financial Times Limited, London, 1991. 3 Local Country National Securities

## By William Cochrane

There was a savage contrast last week between the US and Japan.

Having consolidated its Christmas and New Year gains, the Dow showed new strength last week with three all-time highs in five days. US shares are not popular with many analysts, who think they are priced at a corporate earnings recovery which will not materialise to the extent that will be needed in 1992.

Tokyo, for which there is analytical support, saw the Nikkei average at its lowest since October 1990. It was the main reason why the World index, in spite of strength in Europe, shows a rise of only 0.1 per cent in local currency terms.

James Capel said in a recent global seminar that Japan will enjoy a sharp consumer-led recovery starting in the second quarter of this year. Komura followed with a recommendation of the market last Friday. However, Tokyo cannot seem to escape from a combination of technical weakness and

political scandal. Last week, a senior politician was arrested for alleged bribe taking.

The encouraging aspect of the situation is the way that neighbouring equity markets have mostly refused to reflect Tokyo's depression, with Hong Kong, in particular, scoring a succession of record highs.

The best European performances came from Finland and Norway, which seem to have decided that there is life after the slow death of 1991.

Finland has now accumulated a sizeable recovery since its low index of December 23, but Kleinwort Benson's Scandinavian team, which has recommended Helsinki as a long-term buy, noted recently that the market has three weak years to improve upon.

Norway, emotionally flattened by the collapse of its banking sector, has recovered mostly on North Sea oil price prospects. In a report just out, Goldman Sachs says the Norwegian economy is close to bottoming out, and will benefit from an international recovery led by the US. It adds that cyclical stocks will benefit from the global upturn.

## Italian banks cannot be sued in UK

ROYAL BANK OF SCOTLAND v CASSA DI RISPARMIO DELLA PROVINCIA LOMBARDA AND OTHERS (Lord Justice Mustill, Lord Justice Bingham, Lord Justice Balcanquhall and Sir John Megaw): December 19 1991

THE UNIFORM Customs and Practice, when incorporated into an agreement between the issuing bank and the accepting bank under a letter of credit, does not dominate over express terms. And accordingly, where the parties expressly agree that reimbursement by the issuing bank should take place under the provisions of the Uniform Customs and Practice, the issuing bank may have under the UCP to reimburse in the UK on non-performance by the agent.

The Court of Appeal so held when dismissing an appeal by the plaintiff, Royal Bank of Scotland plc (RBS), from Mr Justice Phillips's decision (FT, December 11 1990) setting aside service of proceedings in six actions by RBS against the defendant Italian banks, Cassa di Risparmio della Provincia Lombarda, Banco Popolare di Bergamo ScRL and others, on the ground that the English court had no jurisdiction to hear the claims.

Article 2 of the Jurisdiction and Judgments Convention 1968, incorporated into UK law by the Civil Jurisdiction and Judgments Act 1982, provides that "persons domiciled in a contracting state shall, whatever their nationality, be sued in the courts of that state".

Article 3 "A person sued in a contracting state may, in another contracting state, be sued: (1) in matters relating to a contract, in the courts for the place of performance of the obligation in question..."

The Court of Appeal so held when dismissing an appeal by the plaintiff, Royal Bank of Scotland plc (RBS), from Mr Justice Phillips's decision (FT, December 11 1990) setting aside service of proceedings in six actions by RBS against the defendant Italian banks, Cassa di Risparmio della Provincia Lombarda, Banco Popolare di Bergamo ScRL and others, on the ground that the English court had no jurisdiction to hear the claims.

On March 13 1990 RBS reported to Bergamo that it had forwarded the credit to CIR, adding its own confirmation. On April 2 CIR presented the shipping documents to RBS in London. On April 3 RBS, after obtaining Bergamo's permission, took them up and accepted CIR's draft, expressed to mature on May 28.

Immediately on taking up the documents RBS took back the draft from CIR and devalued it, crediting the net amount to CIR's account. While the bill was still current Bergamo received information giving grounds to suspect that the underlying transaction was affected by fraud and that the documents negotiated under the credit might be false.

On May 14 it telefaxed RBS suggesting it held back payment on the due date. That was too late to prevent the discounting of the bill.

On May 22 Bergamo confirmed it was unable to pay RBS, and requested it to refrain from claiming reimbursement from manufacturers. However which, it said, was no longer authorised to reimburse RBS.

RBS nevertheless did claim reimbursement when the bill matured. Manufacturers Hanover was asked to add its confirmation.

The message making that request included a provision that on receipt of regular documents RBS should accept a beneficiary's draft drawn on RBS "and at maturity pay or reimburse" from Bergamo in the present action, by issuing a writ.

What it was claiming was not indemnity against the amount paid to the holder of its acceptance at maturity, but compensation equal to the amount for which it had bought back its own acceptance from the holder-beneficiary.

Pursuant to the practice for service under the Jurisdiction and Judgments Convention, the writ was issued without leave. It stated that the court had power under the 1968 Act to hear and determine the claim.

It was pleaded that, on the maturity date of May 28, RBS became entitled to be reimbursed £157,080 by Bergamo, and that Bergamo had failed to pay in breach of its contract with RBS.

By article 5 of the Convention, a person sued in a contracting state might be sued in contractual matters in another contracting state, in the "place of performance of the obligation in question".

In *Shenavari v Kretschmer* (1987) 1 SCR 239 the European Court said that "where various obligations are in issue, it will be the principal obligation which will determine jurisdiction".

Italy and the UK were "contracting states" for the purposes of the Convention. The US was not.

Bergamo moved to set aside the writ, maintaining that the "obligation in question" for the purposes of article 5(1) did not fall for performance in the UK and that, accordingly, under article 2 the proper place for service was Italy.

RBS argued that the legal structure of the relationship between the parties to a documentary credit transaction was created by the UCP, and that so far as reimbursement of the accepting bank by the issuing bank was concerned, the obligation was created and defined by article 11d and 16a of UCP.

It said failure to reimburse was merely failure of the contemplated mechanism and not the obligation of the issuing bank itself to pay pursuant to article 21b which constituted the principal obligation forming the basis of the proceedings.

That obligation, as it was bound to do in the light of the changed instruction. It had no connection with the transaction save as Bergamo's agent.

RBS sought what it called "reimbursement" from Bergamo in the present action, by issuing a writ.

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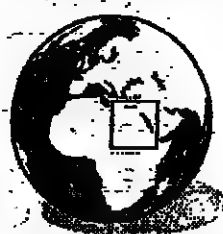
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Consistent changes with effect 21/1/92: Following the agreed merger between Asahi Chemical Ind. (Japan) and Toyo Jozo (Japan), the latter will be deleted. Deletion: Wagons Lits (Belgium).





Egypt's finances and its international standing are now stronger than for several decades. But

it still faces chronic economic and social problems and its rulers, constantly challenged by Islamic radicals, cannot afford to rest on their laurels, writes Tony Walker

## The fruits of moderation

PRESIDENT Hosni Mubarak permitted himself some justified self-congratulation last October. He had weathered 10 difficult years in office that began so unpromisingly with the assassination of Anwar Sadat by Islamic militants.

Few people at the time of Sadat's assassination gave the then relatively unknown Hosni Mubarak much prospect of remaining in power for very long.

Ten years later Mr Mubarak appears firmly in command, although recent events in Algeria, where the democratic process was aborted by the military to prevent fundamentalists gaining power through the ballot box, show that in a volatile region nothing can be taken for granted.

For an Egyptian leadership, which is engaged in promoting its own slow process of democratisation, the lessons of Algeria will be pondered carefully. Indeed, Mr Mubarak had been privately critical of what he regarded as Algeria's hasty transition from one-party rule to putative multi-party state.

In an interview to the Financial Times last June he revealed that he had warned his friend, Algerian President Chadli Bendjedid, of the dan-

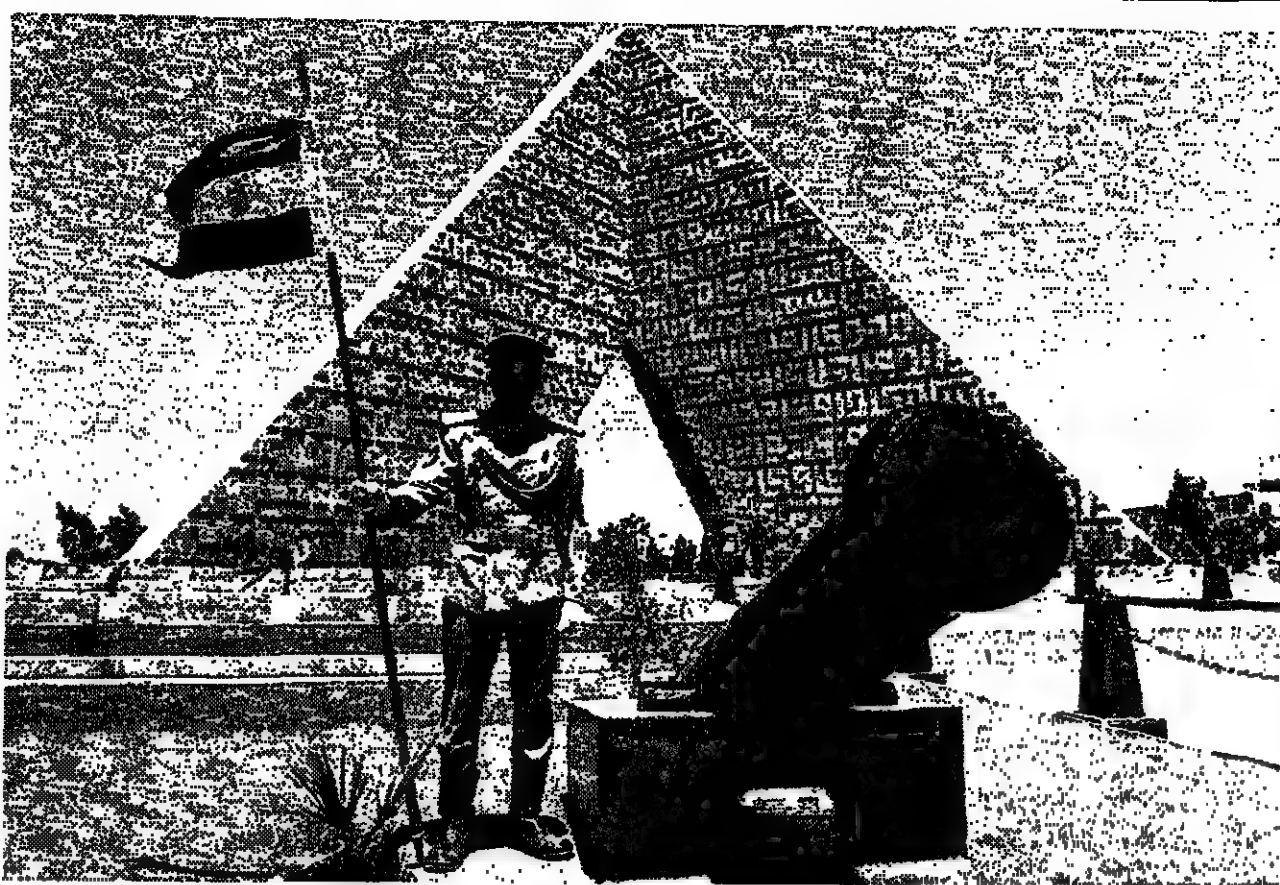
gers, but his warnings had not been heeded.

The implication of Mr Mubarak's observations then were clear: Egypt would continue to proceed cautiously with its own democratisation. It would not bow to outside pressures to hasten political liberalisation. The danger in the wake of Algeria's troubles is that a president, known and often criticised for his gradualism in all things, will be even more cautious about economic and political reform.

Egypt has its own restless militant tendency to contend with, and there have been signs recently of the government bowing to Islamic pressure by prosecuting authors and banning publications frowned on by the radicals.

If it were not for concerns about a fundamentalist trend that appears once again to be entering one of its periodic upswings, Egypt's leadership could view the future with optimism after a successful year on various fronts.

Among all regional states, Egypt perhaps gained most from the Gulf crisis. Its commitment of about 20,000 troops, including a tank division, to the liberation of Kuwait and its role in holding together the



Cairo's memorial to President Anwar Sadat: 10 years of stability have followed his murder by religious fanatics

anti-Iraq alliance in Arab forums were handsomely rewarded.

About half Egypt's foreign debt of \$50bn was either forgiven outright or rescheduled on favourable terms. Its balance of payments is healthier than for several years thanks to increased oil revenues, stronger exports and a post-Gulf crisis rebound in tourism, its main currency earner.

After living from hand to mouth for most of the past decade with the Central Bank barely able to fund grain imports on occasions, Egypt is now in a much healthier position financially: according to IMF/World Bank estimates reserves stood at about \$3bn at the end of 1991, sufficient for six months of imports. One effect of Egypt's much improved balance of payments was that the value of the Egyptian pound stabilised after falling some 60 per cent against

foreign currencies in the past five years. Late in the year the pound was floated well ahead of a February 1992 IMF deadline - a further sign of confidence.

The unifying of the foreign exchange market coincided with a favourable IMF review of progress in Egypt's implementation of a May 1991 reform programme. The IMF granted Egypt a second tranche of a SDR 272m standby in recognition of it having achieved interim monetary growth and budget deficit targets. By the end of the year inflation, driven by IMF-inspired price increases, appeared to have abated somewhat. There were also anecdotal indications that the Egyptian economy, burdened by a lingering recession, had begun to grow again, although it was too soon to assess the strength of the pickup in economic activity.

While Egypt won praise from international lending institutions and aid donors for adhering to IMF monetary reforms, it was censured for slow progress in implementing a \$300m World Bank sponsored structural adjustment programme. Critics worried that the benefits of the combined IMF-Bank reforms would be squandered.

Tardiness in pressing ahead with the liberalisation and rationalisation of the state sector, including a process of "denationalisation", is seen by both western economists and the local business community as slightly worrying. Fears are being expressed that Egypt might falter in its reform efforts after having cleared the first, namely the IMF, hurdle.

In the past the country's rulers have tended to rest on their laurels after imminent economic disaster had been averted by further injections of aid money or another round of debt rescheduling. But even at this moment of singular good fortune, Egyptian policy-makers cannot afford to be complacent. Any optimism must be tempered by the size of the country's manifest problems, including a chronic overdependence on imported foodstuffs, lack of real economic growth and huge populations pressures. A critical shortage of managerial talent is not the least of the problems besetting the structural reform programme.

more people can tolerate before general unhappiness spills over into public agitation. Memories of the 1977 bread prices riots are still relatively fresh in the minds of the leadership and go some way towards explaining its innate caution.

Egypt has been lucky that the large unofficial economy (many Egyptians have two, three or even four jobs) has helped cushion the most painful effects of reform. According to some estimates the so-called underground economy accounts for as much as 25 per cent of GDP.

While Egypt's image in the West remains extremely positive, it has been tarnished somewhat by continuing reports of human rights abuses under the emergency laws that have been in force since President Sadat's assassination. These laws allow detention without trial for protracted periods, and have been used mercilessly against Islamic extremists.

While Egypt's efforts this past year to bring about economic reform and at the same time improve living standards have met with mixed results, its foreign policy achievements have been impressive. The election of Dr Boutros Boutros-Ghali as the new United Nations secretary-general crowned a highly successful year that saw the return after a 12 year absence of the Arab League headquarters to the banks of the Nile, and the installation of an Egyptian, Dr Esmat Abdel Meguid, as the League's secretary-general. Egyptian diplomacy was also active and effective in efforts to bring about a Middle East peace conference in Madrid, and in continuing attempts to promote a settlement. Cairo has used its close relations with Damascus and with Riyadh to good effect in this regard. Few would argue that the diplomatic focus of the Arab world has returned to Egypt, and Egyptian diplomats are once again playing their traditional consensus role at the heart of Arab politics.

### IN THIS SURVEY

**FOREIGN AFFAIRS:** centre of the Arab stage again  
**BANKING:** tighter credit restrictions separate the weak from the strong

**US AID:** walking a tight-rope between the public and private sectors

**ECONOMY:** IMF-inspired reforms appear to be working effectively

**INFRASTRUCTURE:** Cairo is at last getting a modern drainage system

**OIL AND GAS:** greater confidence boosts exploration and development

**COTTON:** Egypt's White Gold loses its shine

**AGRICULTURE:** central control to be relaxed

**CONSTRUCTION:** a profitable sector - when the State pays the contractor

**TOURISTS:** flocking back in the wake of the Gulf war

**POLITICS:** the calm decade of Hosni Mubarak

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RANK 1990	1989	NAME	COUNTRY	1989 \$ MILLION	1990 \$ MILLION	% CHG
1	1	GENERAL ELECTRIC	U.S.	125,126.0	125,126.0	(1.5)
2	2	ROYAL DUTCH/SHELL GROUP	U.S.	107,203.5	107,203.5	25.3
3	3	EXXON	U.S.	105,885.0	105,885.0	22.2
4	4	FORD MOTOR	U.S.	98,274.7	98,274.7	1.4
5	5	ITT BUSINESS MACHINES	JAPAN	89,018.0	89,018.0	8.8
6	6	TOYOTA MOTOR	ITALY	84,516.1	84,516.1	6.7
7	7	IRP	BRITAIN	61,433.0	61,433.0	25.2
8	8	BRITISH PETROLEUM	U.S.	59,540.5	59,540.5	20.3
9	9	MOORE	U.S.	58,770.0	58,770.0	15.3
10	10	GENERAL ELECTRIC	GERMANY	58,414.0	58,414.0	5.7
11	11	Daimler-Benz	JAPAN	54,259.2	54,259.2	33.6
12	12	HITACHI	ITALY	50,685.8	50,685.8	(0.4)
13	13	FIAT	SOUTH KOREA	47,751.6	47,751.6	30.0
14	14	SAMSUNG	U.S.	45,042.0	45,042.0	28.0
15	15	PHILIP MORRIS	GERMANY	44,323.0	44,323.0	13.4
16	16	VOLKSWAGEN	JAPAN	43,710.2	43,710.2	25.8
17	17	MATSUBU ELECTRIC INDUSTRIAL	ITALY	43,516.1	43,516.1	1.0
18	18	ENP	U.S.	41,761.0	41,761.0	54.0
19	19	TEXACO	JAPAN	41,235.0	41,235.0	27.2
20	20	NISSAN MOTOR	BRITAIN/NETHERLANDS	40,217.1	40,217.1	11.5
21	21	UNILEVER	U.S.	39,971.5	39,971.5	13.3
22	22	E.I. DU PONT DE NEMOURS	U.S.	39,839.0	39,839.0	13.2
23	23	CREVION	GERMANY	39,262.0	39,262.0	33.3
24	24	SIEMENS	SWITZERLAND	39,227.6	39,227.6	20.1
25	25	NESTLE	FRANCE	33,359.0	33,359.0	13.6
26	26	ELF AQUITAINE	U.S.	32,939.2	32,939.2	40.2
27	27	CHRYSLER	NETH.	30,868.0	30,868.0	(14.6)
28	28	PHILIPS' GLOELAMPENFABRIEKEN	JAPAN	30,865.7	30,865.7	14.3
29	29	TOSHIBA	FRANCE	30,181.5	30,181.5	2.4
30	30	RENAULT	FRANCE	30,048.6	30,048.6	9.4
31	31	PEUGEOT	GERMANY	29,380.3	29,380.3	22.0
32	32	BASF	U.S.	29,184.1	29,184.1	15.3
33	33	ANOCO	GERMANY	28,277.0	28,277.0	16.8
34	34	HOECHST	U.S.	27,749.7	27,749.7	13.7
35	35	ASEA BROWN BOVERI	SWITZERLAND	27,705.0	27,705.0	30.6
36	36	BOEING	U.S.	27,595.0	27,595.0	36.1
37	37	HONDA MOTOR	JAPAN	27,069.6	27,069.6	2.2
38	38	ALCATEL ALSTHOM	FRANCE	26,456.0	26,456.0	17.2
39	39	BAYER	GERMANY	26,058.6	26,058.6	13.2
40	40	NEC	JAPAN	24,390.5	24,390.5	(0.8)
41	41	PROCTER & GAMBLE	U.S.	24,376.0	24,376.0	12.4
42	42	TOTAL	FRANCE	23,589.5	23,589.5	39.4
43	43	PETROLEOS DE VENEZUELA	VENEZUELA	23,469.1	23,469.1	71.1
44	44	IMPERIAL CHEMICAL INDUSTRIES	BRITAIN	23,347.8	23,347.8	6.1
45	45	DAEWOO	SOUTH KOREA	22,260.1	22,260.1	11.1
46	46	OCCIDENTAL PETROLEUM	U.S.	21,947.0	21,947.0	1.1
47	47	DAEWOO	U.S.	21,783.2	21,783.2	1.1
48	48	DAEWOO	GERMANY	21,491.3	21,491.3	2.2



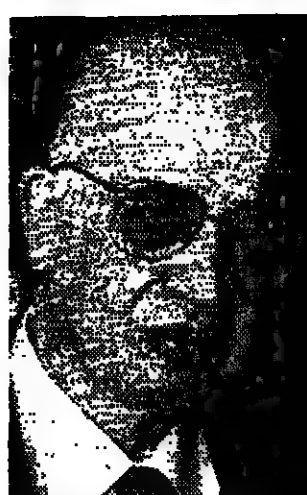
## EGYPT 2

WHEN Dr Boutros Boutros-Ghali was elected Secretary General of the United Nations last November - the first Arab to fill the post - it capped a highly satisfactory year for Egyptian diplomacy.

Mr Boutros-Ghali's appointment to the key UN job followed the election last May of Dr Esmat Abdel Meguid, the former foreign minister, to the Secretary Generalship of the Arab League. At no time in the four decades since the 1952 revolution and the coming to power of Gamal Abdel Nasser have Egyptians been quite so prominent in international forums.

The return of the Arab League headquarters to the banks of the Nile after an absence of more than a decade and the election of Dr Meguid confirmed a trend apparent for some time: the re-emergence of Cairo as the regional diplomatic hub.

Not that the Arab League plays much of a role these days: its effectiveness has been diminished by continuing divisions in the Arab world left over from the Gulf crisis. Iraqi malevolence makes it difficult for the League to take initiatives across a fairly broad



Meguid: Arab League chief

range of issues, but officials note in defence of the organisation that it is better for Baghdad to be involved in deliberations than for it to be left out in the cold.

Mr Amr Moussa, Egypt's new foreign minister, is seeking to energise Egyptian diplomacy both at a regional and at an international level in the light of upheavals in Eastern Europe and in the Soviet Union, and Europe's move to a

Egypt resumes its geopolitical pre-eminence, writes Tony Walker

## At centre stage again

unified market this year. To this end, Mr Moussa raised with European Community foreign ministers in Brussels in December the possibility of creating a new regional forum for European states and non-community countries of the Mediterranean littoral stretching from Morocco in the west to Turkey in the east.

Egypt wants the "Mediterranean forum" to provide a framework for the discussion of such issues as security, trade and the environment. Mr Moussa made it clear in an interview that Egypt was keen to hitch itself to European security arrangements being developed under the umbrella of the Conference on Security and Cooperation in Europe (CSCE). "I believe that the essence of new thinking and new security in the Middle East is to link up with the world. And you cannot do that without cooperating with

Europe and establishing a new forum based on the Mediterranean region," he declared.

Egypt is also deeply concerned about disruption to its traditional East Bloc markets caused by the disintegration of the Soviet Union and the dramatic economic changes among the old Comecon group of states, many of whom were among Egypt's most reliable trading partners. Egypt's cosy state-to-state trading relationship with the Soviet Union

changes and trade will suffer as a consequence. The new foreign minister, who is in his fifties, perhaps understands better than his predecessors the link between an effective foreign policy and sound economic policies at home. Egypt's economy, he says, will have to become "more international in its outlook".

Egypt's traditional consensus role in Arab forums has been most conspicuous in its efforts to help facilitate the US-

promote Middle East peace. Cairo was helpful in securing Syrian and thus Lebanese cooperation, and also used its weight to back Palestine Liberation Organisation moderates in their decision to sanction the participation of Palestinian surrogates in negotiations with Israel.

The PLO leader, Mr Yasser Arafat - snubbed by Egypt because of his support of Iraq in the Gulf crisis - is a regular visitor, once again, in Cairo. Egypt's return to prominence in Arab forums has been facilitated by its close relations with both Saudi Arabia, the smaller Gulf Arab states, and with Syria. The Cairo-Riyadh-Damascus axis, which solidified during the Gulf crisis, is, for the time being, dominant in Arab forums.

Egypt's relations with Jordan have also begun a slow improvement, but mistrust persists over King Hussein's role



Boutros-Ghali: UN supreme

in the crisis. Egyptian leaders suspect that he was more deeply implicated in Iraqi designs than he has been willing to admit. Cairo's other regional concerns have focused on the fortunes of its two closest neighbours: Libya and Sudan.

A conspicuous feature of relations with Tripoli has been Egyptian efforts to calm international anger over allegations that Libyan agents bombed US

and French passenger planes in 1988 and 1989. Egypt, which has worked extremely hard to encourage Libya's Colonel Muammar Gaddafi to moderate his behaviour, fears that a sanctions campaign will undo its efforts. It was noticeable that Col. Gaddafi turned to Cairo for support when international pressure grew.

Egypt's concerns about neighbouring Sudan go deeper, since the stakes are much higher. Further upheaval in Sudan and possible growing antagonism towards Egypt could threaten its lifeline, the Nile, whose twin tributaries join at Khartoum, the Sudanese capital. Cairo believes that a weak military leadership in Sudan is being manipulated by the militant Islamists, and this poses serious dangers not only for internal Sudanese stability, but may lead to a further worsening of relations with Sudan's neighbours.

Egyptian leaders have never made any secret of the fact that they would not hesitate to go to war to protect the nation's sole water source. The question is to how much circumstances need to deteriorate in Sudan before Egypt felt obliged to intervene.

EGYPT'S bankers have experienced a tough year with the government tightening credit restrictions and introducing new IMF-inspired prudential requirements that are tending to expose the inherent weakness of a number of banks.

The successful introduction of a treasury bill auction system last January has squeezed liquidity in the market. Life has been made more difficult for banks with small deposit bases and thus over-dependent on what has proved an extremely tight interbank market. The latter part of 1992 has been marked by debate about a new law, aimed at strengthening Central Bank control over the financial sector which has long required more sophisticated monitoring.

Influential figures in Egypt's financial circles have criticised sharply provisions in the proposed new law that would give the Central Bank the power to order the liquidation or merger of banks under its jurisdiction. Other provisions that would effectively invest the Central Bank with veto power over board members and managers of banks have also been attacked by those who claim that such measures run counter to the

spirit of liberalisation that the government claims to have embraced.

Representatives of some 15 foreign currency branch banks - those that are empowered to deal only in foreign currency - were especially disappointed that the new banking law did not contain provisions that would allow them to trade in local currency. These banks, most of which were established in the 1970s, have been agitating for years for their charters to be broadened, but in spite of repeated undertakings to look favourably on their requests, the government seems reluctant to redefine the role of institutions in an already crowded marketplace. Foreign branches, which had sought to develop a niche for themselves by pioneering debt swaps, have been frustrated in recent months by delays in official approvals. Officials say they have been seeking to ensure that new business does not contradict the spirit of the May, 1991 Paris club agree-

ment under which a substantial portion of Egypt's official debt was rescheduled on extremely favourable terms.

Egypt's banking system, which includes about 38 commercial banks, is dominated by the "big four" public sector banks - National Bank of Egypt (NBE), Banque Misr, Banque du Caire and Bank of Alexandria. With their vast branch networks these dwarf the rest of the banking sector, accounting for more than two thirds of total bank deposits.

After many years of privatisation, the government has at last acted to strengthen the balance sheets of these state-controlled banking giants to bring their operations into line with Bank of International Settlements criteria. Not least of steps adopted is the injection of new capital into each of the "big four" with increases of LE1bn apiece for NBE and Banque Misr, and LE750 million for Banque du Caire and Bank of Alexandria. All banks in Egypt, and

most particularly the four "core" institutions, are also being obliged to meet BIS criteria for doubtful and non-performing loans. Previously, extremely lax definitions applied. At this stage there is no talk of privatising the financial sector, but in time, assuming that Egypt's stut-

For much of the year, the banking sector has been overshadowed by the Bank of Commerce and Credit International scandal which has had a direct fall-out in Cairo where a BCCI joint venture had placed \$466m of hard currency deposits with its parent

ing liberalisation process proceeds, there is an increasing likelihood of calls for divestiture of state-controlled financial institutions.

Government efforts, under IMF pressure, to bring capital adequacy requirements into line with international standards plus the enforcement of much tougher provisioning

requirements will make these debt-laden institutions more appealing to investors. Most active in new private sector business are the bigger joint venture banks led by Misr International Bank (MIBank) in which First National Bank of Chicago has an interest. Other market leaders include

Egyptian American Bank, 49 per cent owned by American Express, and the NBE-owned Commercial International Bank. For much of the year, the banking sector has been overshadowed by the Bank of Commerce and Credit International scandal which has had a direct fallout in Cairo where the

joint venture BCCM (BCCI's stake in BCCM is 49 per cent) had placed 80 per cent or \$466m of its hard currency deposits with its parent. The authorities appointed an administrator in an effort to salvage something from the wreckage.

Hopes of recouping lost funds depend partly on the importance Abu Dhabi's ruling family - the owners of BCCI - attach to fraternal relations with Egypt. President Mubarak has, more than once, appealed to Abu Dhabi's Sheikh Zayed to make good the losses. Among local banks, the Saudi-owned Faisal Islamic Bank was also particularly hard-hit by the BCCI disaster. Faisal Islamic lost millions in the 1980s due to failed BCCI-managed operations in the Cayman Islands. Faisal Islamic managers insist losses were much less than the \$360m reported.

IMF officials monitoring Egypt's introduction of financial sector reforms say they

are well-satisfied with developments. They are especially pleased with the operations of the treasury-bill auction system. By the end of the year there was some LE70n of stock outstanding with interest rates around 20 per cent. The new system is credited with achieving its aim of soaking up liquidity, and together with the introduction of tight credit ceilings had helped somewhat to counter inflation.

Businessmen have complained long and loud about the IMF-inspired credit squeeze, but the tight money policy appears to be achieving one of the IMF's principal aims: encouraging local investors to repatriate funds lodged abroad. While evidence at this stage is largely anecdotal, there are positive indications that capital flight is at last being reversed.

Central Bank figures indicate one other promising trend: the beginning of a process of a "de-dollarisation" in response to the liberalisation

of interest rates. The latest CBE report noted that in 1990-91, savings in local currency increased by 22.7 per cent compared with 15.3 per cent the previous year. Growth in deposits in foreign currency was down to 9.5 per cent against 16 per cent in 1989-90.

Perhaps the most striking reform of the past year has been the floating of the Egyptian pound well ahead of the February, 1992 deadline agreed with the IMF. Surprisingly, and certainly not altogether to the IMF's liking, the pound has remained remarkably stable in the past year, trading at around LE3.90 to the dollar.

This is attributable to Egypt's much improved reserve position, to the liberalisation of interest rates and to the government's tight money policy. The IMF and World Bank had been calculating that the pound would drift lower against foreign currencies, thus improving Egyptian competitiveness.

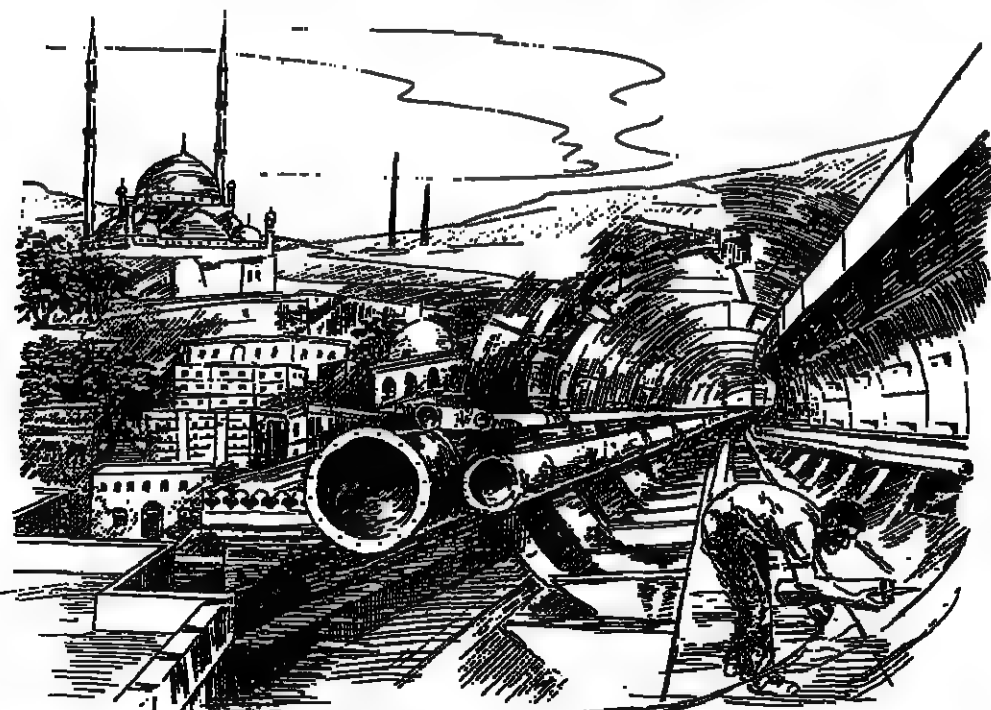
The new year may produce greater fluctuations as the new exchange system settles down. The introduction of official money changes may also enliven things. The banks themselves will be looking to a further easing of credit restrictions.



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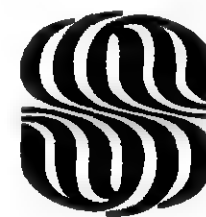
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## EGYPT 3

US assistance is far from trouble-free, writes Hugh Carnegy

## Lost: 20m condoms

FOR AMERICAN officials administering the \$15m annual US aid programme for Egypt, the case of the missing condoms is no laughing matter.

Acutely sensitive to any allegations of misappropriation of US taxpayers' dollars, officials of the US Agency for International Development (USAID) were alarmed as well as embarrassed when it became clear recently that no fewer than 20m condoms allocated to a Washington-backed Egyptian birth control programme had been taken up by private sector companies.

Private sector involvement in the scheme was officially prescribed. But USAID officials did not believe such a "surprisingly high" number of condoms could realistically be properly distributed by the private sector.

Jokes quickly began circulating among Egyptians that the condoms had been sold as children's balloons. USAID suspects they have been sold for profit or are being hoarded. The agency is threatening to "bill" the Egyptian authorities unless the missing items are accounted for.

The condom mystery is more

than just an amusing tale to be told at the expense of American blunders.

It also illustrates how the USAID programme extends to the most mundane levels of Egyptian life.

In the years since Washington began pumping in economic aid, as a reward for Egypt's 1979 Camp David peace treaty with Israel, more

pleases, USAID runs a 500-person operation in Egypt to manage the project-by-project allocation of the assistance to the country.

Nevertheless, USAID funds have become an extremely important and constant source of development funding in the economy. In particular, they play a vital role in supporting infrastructure development.

Since Egypt's 1979 peace pact with Israel, it has received more than \$15bn in US grants and military assistance of \$1.2bn a year

than \$15bn in grants have been forthcoming.

The aid, which comes on top of the \$1.2bn annual military assistance, is much less in both absolute and per capita terms than the yearly US economic aid to Israel. Unlike Israel, which gets the money "up front" to disburse as it

which accounts for about one third of the annual USAID flow to Egypt.

The funds are divided into three main categories:

• \$115m a year goes in the form of a cash subvention to the Government, to date loosely tied to economic per-

formance but not conditioned specifically to policy.

• \$200m a year is allocated for commodity imports from the US, until recently chiefly for the public sector, but now weighted \$175m to \$25m in favour of the private sector.

• \$500m goes for infrastructure and social sector development.

Schemes supported under the last category cover crop research and development, reducing Government interference in agricultural prices, basic education projects, health programmes - USAID claims its child disease aid has helped reduce infant mortality from 100 deaths per 1,000 to fewer than 50 - population control and local development projects.

By far the biggest sums, however, have been spent on infrastructure, chiefly in the

areas of potable water and wastewater programmes, power generating plants and telecommunications.

USAID has been the biggest outside backer by far for the huge Cairo sewage project, now more than 12 years old and within a few years of completion. A total of \$810m has been committed to the scheme.

Wastewater projects in Alexandria will account for \$350m and smaller projects in three Nile cities and three Suez Canal cities will swallow a further \$500m.

There is a heavy flowback to the US as American contractors do 75 per cent of the work and US companies supply much of the inputs. But the payout to Egyptian contractors is considerable and the benefits to Cairo and the other cities as a whole are unarguable. The next biggest USAID infrastructure commitment is to the power sector where



Irrigation near Luxor: pumping in the dollars

\$1bn has been earmarked. US officials say more than one quarter of all Egypt's generating capacity has been US-built. One project just at the completion stage is a \$150m job to replace the 24 "runners" which feed the turbines at the Aswan High Dam.

Telephone users in Cairo and Alexandria will also testify to the effects of \$300m put into the hopelessly outdated telecommunications systems in the two cities by USAID in the past few years.

The decisions on how USAID

money is spent are taken by USAID and officials from the Ministry of International Cooperation. Each side has a veto in the sense that a project cannot go ahead unless both sides agree to it.

Under the new director of the Egypt USAID operation, Hank Bassford, a strategic reassessment is underway to review where the money goes. The trend is clearly to shift away from pure public sector works to a greater involvement in the private sector, in line with the course of eco-

nomic reforms set for Egypt by its agreements with the IMF, World Bank and Paris Club creditors.

"For years we couldn't really do anything in the private sector for political reasons," says a US diplomat. "There are still a lot of old-line socialists going back to the Nasser period in the bureaucracy who really don't want to change. But we are beginning to overcome the Government's reluctance to commit our funds to the private sector."

With the Government, Mr Bassford is also aiming to design assistance schemes which help Egypt meet the reform targets it has been set. USAID money is, for example, supporting studies by Feat Marwick on how to administer a new general sales tax and, similarly, work by Coopers and Lybrand on privatisation. USAID funds will continue to be a big source of traditional development funding. But assistance will tend to be more closely policy-related. "We will not attempt to move them in new directions, but we will help them to carry out the economic reform programme they are already committed to," says Mr Bassford.

Tony Walker detects signs of vitality in the hard-pressed economy

## The medicine seems to be working



President Hosni Mubarak: something to smile about

EGYPT'S economy enters the new year in better shape than many can remember, with an improved balance of payments and amid signs that IMF-inspired monetary reforms are beginning to work their way through the system.

The IMF, in a review of progress towards implementing its May 1991 programme, approved Egypt's reform efforts, and had no hesitation in disbursing the second tranche of an SDR272m standby credit.

Fund officials focused particularly on Egypt's efforts to restrain its budget deficit. Overriding has been the rock on which previous IMF reform programmes have foundered, most notably the short-lived 1987 agreement which barely lasted long enough for the ink to dry. A Fund spokesman said that Egypt appeared to be making progress in its efforts to curb spending, and he was relatively confident that it would hold its deficit more or less to the target of 10.3 per cent of GDP for 1991-92.

This assessment surprised observers since it was assumed that besetting difficulties in collecting a new sales tax and also lower-than-expected tax receipts due to the lingering recession would make it diffi-

cult for Egypt to adhere to IMF budgetary targets. Egypt's much improved balance of payments, the deficit this year is expected to drop below \$1bn - is due largely to the strong rebound in the tourism sector and to the forgiveness or rescheduling of about half of its \$500m foreign debt following the Gulf crisis (interest payments this year will be down to about \$600m).

Other positive factors included cash transfers of aid from Gulf states in recognition

of Egypt's role in helping to mobilise Arab opposition to Iraq's takeover of Kuwait, and stronger exports. Egypt's improved access to markets in Libya and in the Gulf have been a factor in this.

Another pleasing development has been the pick-up in the construction sector driven partly by the real estate boom. Construction had been in the doldrums.

While representatives of international lending institutions and aid donors accord Egypt high marks for the implementation of IMF reforms aimed at curbing inflation, reducing the debt burden and stabilising the currency, they are much less complimentary about efforts at structural reform, the other key element of the reform programme.

Egyptian tardiness in complying with World Bank requirements that it raise cotton prices to 60 per cent of the world market to encourage local production, and delays in removing trade restrictions

held up disbursement of some \$300m in structural adjustment loans.

Egypt has also made something of a mess of efforts to set in place the necessary machinery to disburse up to \$400m in a World Bank-sponsored "social fund" to help soften the blow of structural adjustment that will lead to the loss of jobs in some sectors. A danger for the IMF-World Bank reforms is that the two halves - monetary reform and structural adjustment - will get so far out of tandem that reform efforts, which rely on a balanced programme of demand and supply side measures, will be dissipated.

Government fiddling and time-wasting are especially evident in the implementation of reforms of Egypt's unwieldy public sector which accounts for about 70 per cent of industrial output. A meaningful divestiture programme is one of the principal demands of the World Bank and aid donors, notably the US.

A new public sector law meant to facilitate privatisation is so hedged with qualifications that opponents of divestiture should find it a useful asset in their efforts to slow down the process. Divestiture thus far has been largely restricted to the tourism sector where government-owned hotels are beginning to be sold to private investors.

The authorities have commissioned the international accounting firm, Coopers and Lybrand, to begin valuing pub-

lic assets for possible sale, but there is no sense of urgency. There are many candidates for divestiture in the sprawling public sector. There is scarcely one sector of the economy, heavily nationalised in the 1960s, that is free of government involvement - from con-

fectionary to heavy industry. Unlike many of the countries of Eastern Europe, Egypt is adopting an extremely cautious approach to "de-nationalisation", and seems in danger of repeating some of the mistakes of the past. One ominous development is the new public sector law's provision for the establishment of government-controlled "holding companies", grouping similar industries, that are meant to act as "half-way houses" to divestiture.

The much better balance of payments is due largely to the tourism upswing and the rescheduling of half the \$500m foreign debt

critics claim that this will create yet another level of bureaucracy and, rather than facilitate privatisation, will make things much more complicated. Government officials insist that the new law reflects a commitment to liberalisation.

Another focus of World Bank concern is the run-down state of Egypt's capital markets. The Bank has sponsored several studies into ways in which capital markets might be enlivened, and new legislation reflecting these recommendations is being drafted. Among factors slowing activity in stock and bond markets are a serious lack of management sophistication, lack of underwriting institutions and tax laws which discriminate against equities in favour of tax-exempt bank deposits, interest income and returns on government paper.

As last year drew to a close, it appeared that inflation was easing with prospects that interest rates may begin to come down. The IMF believes that inflation could be brought below 20 per cent for fiscal 1991-92, but assessing the real rate of price rises in Egypt has always been difficult since staple items continue to be subsidised. Unemployment continues to be high, especially among urban youth (rates are

said to exceed 20 per cent).

But the situation eased somewhat in the latter part of 1991. While tens of thousands of Egyptian workers fled Iraq during the Gulf crisis, many have found work in Libya and in the Gulf states. Kuwait and Saudi Arabia have been replacing their Palestinian and Yemeni expatriate workers with Egyptians. Improved ties between Cairo and Tripoli have opened the way for many Egyptians to work in Libya.

Economically, Egypt is far from being out of the woods, but circumstances are certainly more promising than they have been for several years. Foreign currency reserves, according to latest BIS figures, stand at about \$3bn and prospects are for a continuing healthy reserve position, provided tourism holds up, oil prices remain at more or less present levels and aid flows are sustained.

But few would deny that much work needs to be done to promote real economic growth along with efforts to encourage non-traditional exports to reduce a chronic trade imbalance. As an IMF official observed: "The Egyptian authorities need to work on the real sector of the economy. They have done what they can on the monetary side."

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Total Income	31 124	32 247	41 738	53 299	69 208	97 936
Net Profit after Tax	7 561	7 566	12 046	13 642	17 388	20 957

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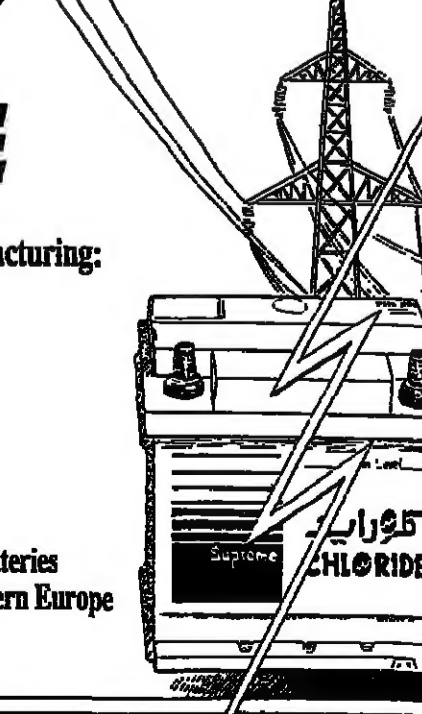
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Central agriculture planning is to be relaxed

## Farmers in clover

EGYPTIAN agriculture is one of the most productive systems in the world. Of a total area of 28.5m acres, only about 6.5m acres, or 23 per cent, are arable - mostly along the Nile and its delta.

Centralised control, which has acted as a brake on this productivity over the last three decades, is being dismantled, and Egypt's estimated 3.5m farmers may soon be able to reap the real benefits of their labour.

Egypt's Ministry of Agriculture has targeted three areas for reform, all with varying degrees of success:

- state control of production patterns and crop quotas;
- price controls;
- land reclamation.

The main reason for these reforms remains Egypt's food import bill of \$4bn a year. Traditionally the ministry has tightly regulated the sector by dictating production patterns through crop quotas, procurement prices and input allocations.

This control was dictated partly by the big food subsidy programme, which remains in place. About 90 per cent of Egypt's population is eligible for a ration of subsidised sugar, vegetable oil, and rice.

These controls have affected productivity and yield ratios. Many farmers, for example, have grown *beseem* (clover) because they have been able to sell it for a higher price than many other crops.

"We had become obsessive about control to ensure the fullest production," says Dr Hassan Kheir, the ministry's under-secretary in charge of agricultural economics and statistics.

The present structures have been in place since nationalisation in the early 1960s. Because it was difficult to talk about nationalising the total production process in agriculture, the government confiscated decision making rather than land.

"Our reforms are aimed at getting the government out of the production process. Our mandate is to create a conducive environment for producers - the farmers," he says.

Reforms initiated in 1986 have already begun eroding state control. The government no longer sets fixed production

quotas, prices and government allocation of fertilisers for crops, except cotton and sugar cane.

In the case of wheat, marketing and production controls - including mandatory acreage - were liberalised in 1987. Since then production has increased sharply. In 1990 wheat production reached a record 4.2m tonnes and it is expected to climb to 4.8m tonnes this year - sharply higher than the 1.8m tonnes produced in 1986.

Although self-sufficiency has re-emerged as a national issue, Egypt remains the world's largest flour importer and the third largest wheat importer. Production increases have done little more than keep pace with a rise in consumption.

Imports of wheat are expected to total 6.5m tonnes this year, the same as last, while total consumption, 10.6m tonnes last year, is expected to rise to nearly 11m tonnes this year.

But increased production has to be weighed against increased consumption. The Ministry of Agriculture and Land Reclamation argues that the two have increased in tandem, keeping the import bill stable.

But the task remains formidable and, according to the Ministry of Agriculture and Land Reclamation, not solely its responsibility.

It points to Egypt's population, which increased by 2.3 per cent - or 1.5m people - last year.

The ministry also argues that consumption patterns need addressing. Each Egyptian consumes 200kg of flour a year, more than in any other nation.

The ministry also says the wheat import bill could be reduced by tightening the pricing system further. The number of different prices for flour (designed for bread-making) has been reduced from seven to three.

"Unless consumption and production patterns are altered significantly, domestic agriculture will play an increasingly supplementary role in providing for Egypt's food needs," a foreign adviser warns.

Egypt's foreign advisers argue further that self-sufficiency will remain a dream for Egyptians because of a shortage of land.

Expanding the land base and reclaiming the desert for agricultural purposes continues to be a policy priority for the government.

Over the last five years land reclamation projects have added 750,000 feddans (a feddan is about one acre) to the land resource base.

Until recently land reclamation remained a source of dispute between Egypt and international organisations. "In the past the World Bank and other donors were reluctant to support these projects. The rationale was that the payback was too long and that financial profitability was questionable. However, they have changed their stance dramatically," says Mr Kheir.

The World Bank is now supporting one of the biggest land reclamation projects in the Sinai peninsula.

Headway also seems to have been made in curbing urban encroachment. Mr Kheir says a 1983 law, which for the first time banned ploughing, building on or excavating the topsoil, is proving effective.

These successes are greeted with some caution by western advisers, who are concerned about Egypt's water supply. While the Nile flow is at present adequate, this could change if greater demands were made upstream in the Sudan.

Egypt still faces the fundamental contradiction of, on the one hand, needing to reduce the huge drain on its resources by increasing output, and, on the other, introducing reforms in a sector which supports 35 per cent of the country's labour force.

In the words of Mr Kheir: "We are true believers in liberalisation. But our programmes have to be justified not only on economic but also on social grounds."

Caroline Southey

Hugh Carnegie on the civil engineers' dilemma

## Snakes and ladders

As the backing for the Cairo Wastewater Project from the British Overseas Development Authority - to multilateral agencies such as the World Bank, the Africa Development Bank and the Arab Fund for Economic and Social Development.

The assured source of funds and standards of project management that come with these large injections of foreign aid have made Egypt a fertile ground for many foreign contractors in recent years, as well as the mostly publicly-owned local operators.

Big projects have included the US-British dominated Cairo wastewater scheme, said to be the biggest sewage construction project in the world, the French-built, Cofas-financed first phase of the Cairo Metro and a series of power station contracts.

Such projects have not been without financing problems. The Cairo wastewater project has suffered serious delays because of funding disputes with the authorities. A similar project for Alexandria has also been delayed.

But the outlook for a continued high level of foreign financing has been bolstered by Egypt's winning stance in the Gulf crisis and its recent economic reform agreements with the International Monetary Fund and Paris Club creditors.

A recently launched \$1bn project to build a 1,200 megawatt power station at Komati won more than \$850m in foreign financing, including a \$200m grant from the US Agency for International Development and a \$225m loan from the Africa Development Bank.

Other big schemes which the Government intends to go ahead with over the next few years include a \$500m-\$750m extension of the Cairo Metro, a \$1bn expansion of the Suez Canal and a third terminal at Cairo International Airport.

Opportunities in the private sector are much fewer and less certain. A big twin-tower office complex on the east bank of the Nile in Cairo built by Britain's Higgs and Hill for a Gulf investor has never been filled, standing as a grim testament to the risks of investing in the commercial sector.

But contractors say there are investors moving in to the important tourism sector in which the Government is keen to encourage private participation.

As Mr Ghonima indicated, however, foreign contractors and the handful of small private sector Egyptian builders are extremely wary of domestically-funded projects, such as the Government's favoured New Cities project. Any cursory inspection of the country's dismal public offices and houses shows why. The quality is appalling. Contractors say what money is spent is badly managed and, worse, the Government frequently does not pay for work completed.

Mr Ismail Osman, a director of Arab Contractors (Osman Ahmed Osman and Co), the country's biggest builder, cheerfully admits that the Government owes his company EL1bn. The state-owned banks provide the safety net, but the company's interest charges are huge - EL123m in 1988-1990, or some 12 per cent of turnover.

Criticism tends to focus on

the individual ministries involved in a particular area, some of which have worse reputations than others. Mr Cherine Scandar, President of Sodoco, a private Egyptian company, cites a series of on-again, off-again moves to build new cement plants in which a French company initially awarded a contract was strung along for more than a year before the project was cancelled. "It's a mess. The Government is not able to control the awarding and follow-up of contracts," says Mr Scandar.

Mr Ghonima, however, sees conditions improving. The big state-owned contractors are high on the list for privatisation, the early planning of which Bechtel is involved in with Coopers and Lybrand. Local industry is keen to improve its management and production skills, he says, noting that the presence of international contractors has had a "trickle down" effect. For example, he says, the quality and range of locally-made building materials has much improved in recent years.

Government attitudes have also changed, says Mr Ghonima, with a much greater emphasis on quality and less emphasis on taking the cheapest option. But, again, even the layman knows that when it comes to construction quality, Egypt is playing off a very low base indeed.

Tourists are returning, writes Caroline Southey

## Attractions of peace

only partly reflects the improvement shown by the statistics. In Luxor, site of the Karnak Temple on the east bank of the Nile and the Theban necropolis on the west bank, tour guides confirm an increase in tourists compared with a year ago, say numbers are still well down on 1988.

We used to have 4,000 tourists a day visiting the tombs in the Valley of the Kings before the Gulf crisis. Last year there were days when no-one came. Now we have 1,000 a day."

Ferries used by tourists to cross from the east to the west bank at Luxor are running well below capacity although local tour operators reported capacity bookings in Luxor's 38 hotels for January.

Dr Sultan feels confident that occupancy rates at Cairo hotels for this holiday season

would reach 90 per cent, 75 per cent in South Sinai (Sharm el Sheikh), 60 per cent in Hurghada on the Red Sea coast, and 85-70 per cent in upper Egypt - Luxor and Aswan.

He attributes some of the success to Egypt's marketing campaign after the end of the Gulf war when the government and private sector launched a campaign to sell Egypt as a secure destination.

Another factor may have been that many tourists had delayed their travel until after the Gulf crisis, contributing to a surge in arrivals in the early months of the new fiscal year.

Mr Sultan anticipates that tourist nights for 1991-1992 will reach something like 25m (compared with 22.1m in 1989/90). Income will exceed the \$3bn achieved in 1988/90. He says that another positive trend has been the fact that

many hotels in Egypt are reporting tourists returning for a second, third or even fourth time. Mr Sultan says the average stay in Luxor, which used to be about one night, is now three.

The main change, he claims, is that people now know Egypt "not only for culture, but also for other activities such as leisure and conferences".

Egypt has encouraged the development of more and better facilities for tourists over the last 10 years. As a result an important factor in the growing number of arrivals has been the large increase in the number of hotel beds.

In June 1991, there were 53,000 rooms compared with fewer than 25,000 rooms in 1985. Another 14,000 rooms are under construction and will be completed in the next couple of years.

Dr Sultan says the authorities have been successful at stimulating private sector investment in the tourism sector which is by far Egypt's fastest growing industry.

There is also evidence that Egyptian nationals with large off-shore dollar deposits are beginning to invest in the sector.

New projects including extensions to the Moredien Hotel in Cairo and ambitious schemes on the Red Sea coast south of Hurghada are attracting investment from foreigners as well as Egyptians.

The industry has its tensions, however. For some involved in preserving Egypt's ancient monuments, the government is pursuing development at the cost of preserving historical sites.

"We take our monuments for granted. The government exploits their earning potential, but does nothing to protect or develop them. Not enough is being done to curb pollution and ensure we have historical attractions for decades to come," says a tour guide in Cairo.

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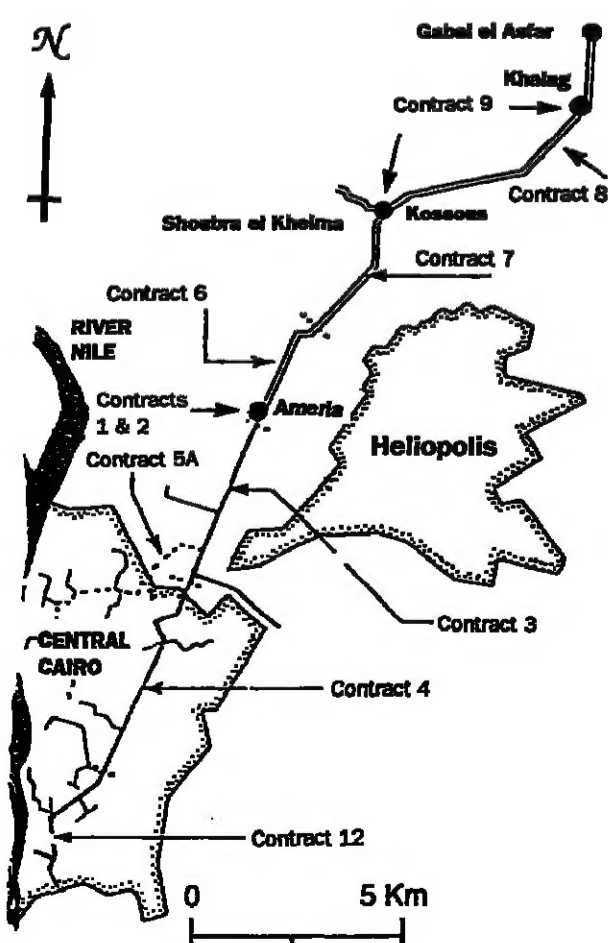
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Cairo Wastewater Consortium, PO Box 10, Borch Street, Walthampton WY1 1WY England. Telephone: 0932 224551 Facsimile: 0932 316130.

The first phase of the East Bank Scheme of the Cairo Wastewater Project (one of the largest of its kind in the world) has been completed by British Contractors working with Egyptian partners.

Contracts have included a 12 km long spine tunnel (Nos 3, 4 and 12), culverts (Nos 6, 7 and 8) and branch tunnels (No 5A), as well as the construction and equipping of three pumping stations (Nos 1, 2 and 9).

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## EGYPT 6

Max Rodenbeck appraises a decade of Hosni Mubarak

## Democracy from the top

IN OCTOBER 1991 Hosni Mubarak celebrated his 10th anniversary as Egypt's third president. Asked to list his greatest achievements, the former Air Force pilot was characteristically plainspoken. First, he said, came the great improvement in Egypt's infrastructure. Next came a widening of democracy.

No one would dispute the first of Mr Mubarak's claims. Many would challenge the second.

Egypt has a freer press than it ever did under previous presidents. Elections to the People's Assembly in November 1990 maintained the opposition's minority voice in the legislature. Compared with most of its Arab neighbours Egypt remains a bastion of tolerance.

But 1991 also marked Egypt's 20th year under a constitution that enshrines what the French call an *état républicain* (the Arabic for leader). Under the Egyptian system, presidential decrees have the power of law. The head of state effectively appoints and dismisses cabinet ministers, armed forces and security chiefs, provincial governors, university presidents and other officials.

Last year was also Egypt's 10th under Emergency Law. Enacted at the time of the assassination of Mr Mubarak's

predecessor, Anwar al Sadat, the law permits arbitrary detention for up to 60 days and trial for some crimes in State Security Courts with no right of appeal. Human rights groups charge Egypt's security forces with systematic abuse of the law including the practice of torture. More outspoken opponents say trigger-happy police have shot suspects, usually Islamic activists, in cold blood.

Egypt's much-touted freedom of the press is true enough if taken literally to mean the printing press. Opposition newspapers can be hysterical in their attacks on the regime. But literacy is barely above 50 per cent. The important media television and radio remain state monopolies; their version of events is heavily doctored to favour the government line. Film, theatre and music are censored for overly political content, and recent cases have shown that even book publishing is not safe from officialdom's scissors.

Given the persuasive powers of the state it is hardly surpris-

ing that the ruling National Democratic Party has retained an 85 per cent majority of seats in the People's Assembly through the three general elections held since Mubarak took office. After a promising flowering under the relative liberty of the early 1980s, the legal opposition's continuing ineffectiveness has demoralised Egyptian democrats.

The government does not deserve all the blame for the opposition's failure. Egypt's half dozen opposition parties,

which ostensibly represent trends from Green to National Socialist to Liberal to Islamic, have proved remarkably inept at gaining grass-roots support.

Still, there is one political trend that challenges the government: political Islam. Its activists range from pious liberals and mainstream Moslem Brothers to violent extremist fringes. In the past decade, as Egyptian society has grown more conservative, the breeding ground of fundamentalism has grown.

Unlike many neighbouring governments, however, the Mubarak regime has proved adept at containing the Islamist tide. By control of religious broadcasting, mosque sermons and Islamic institutions the Egyptian state has co-opted Moslem orthodoxy. Although permitted to operate, political groups such as the Moslem Brothers are carefully circumscribed. Extremists face the harsh treatment of the security forces.

What the government fears

more, and with good reason, is the emergence of economic problems that may arouse popular anger. Memories of serious urban riots over bread prices in 1977 have not faded. Mubarak's advisers are aware that food prices sparked the riots that forced governments in Algeria and Jordan to loosen their holds on power.

When he spoke of being proud of Egypt's democracy, Mr Mubarak did not have the Algerian model in mind. For the President and his lieutenants Egypt's stability – meaning the stability of the regime – will always be paramount. Faced with a choice between popular unrest and sticking to economic reform, Mr Mubarak would probably choose to let down his foreign creditors.

Private industry is the key to growth, writes Max Rodenbeck

## Car makers set the pace

IF ANY sector is to create prosperity for Egypt it is industry. Already the fastest growing part of the economy, industry is facing new challenges. A shift to greater reliance on private enterprise and exports has recently accelerated as the government launches privatisation plans, liberalises rules for trade and investment, and restructures the state sector which still accounts for half of industrial output.

In a clear sign of re-ordered priorities, the Egyptian government last year gave General Motors and Japan's Suzuki approval to build passenger cars. Both companies have assembled commercial vehicles in Egypt since the mid-1980s, but had been unable to overcome the entrenched opposition of state-owned carmaker NASCO, which feared that its own inefficiently produced, outdated models could be squeezed from the highly protected local market. Analysts now expect Egypt's car production to reach 30,000 vehicles a year by 1995, with an average 40-50 per cent local content.

Government industry officials admit that the granting

of the licences marks a policy change. During its flirtation with state planning in the 1960s Egypt nationalised traditional industries such as textiles and concentrated investment in heavy industry. The public sector was managed as an extension of the burgeoning welfare state, providing guaranteed employment and producing cheap and often subsidised goods.

Since the 1970s the private sector's share of industrial output has grown from 15 per cent to more than 50 per cent, according to figures from the government's General Organisation for Industrialisation.

Attractive investment incentives and a divestment programme by which the state plans to sell some \$500m in shares it holds in joint ventures will soon widen the private sector's lead, Egyptian analysts say. Already, new investment in heavy industries such as a \$138m specialised steel project, a 120,000 tonne capacity paper mill and the expansion of the large Alexandria National Iron and Steel plant have been almost entirely privately financed.

Dr Mohammed Abdel Wahab, who as Egypt's Minis-

ter of Industry oversees some 150 state-owned enterprises with combined annual sales of around \$5bn, says that Egypt has turned away from its long-standing policy of import substitution. "We are now looking to the global, not the local market," he says.

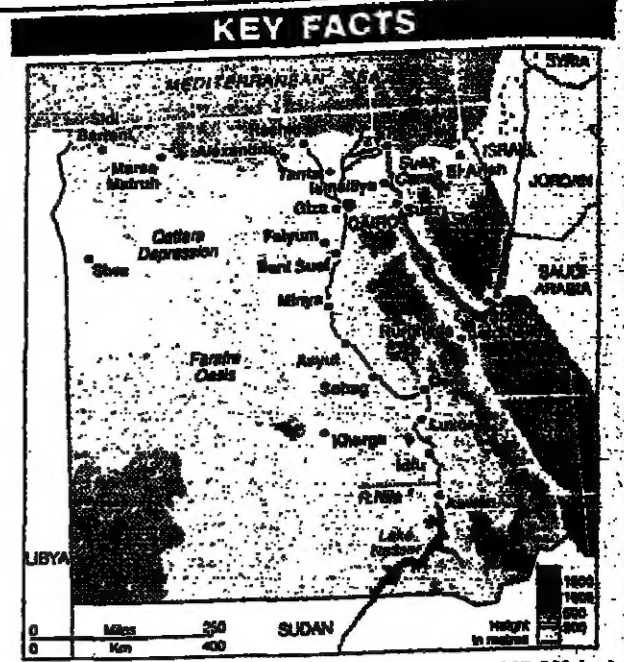
Dr Abdel Wahab believes that the current major shake-up of the public sector, signed into law last year, will help to further this goal. "Law 203 was the most important event of 1991," he says, describing its effect as to lower an "iron curtain" between government and the industries it owns.

Under the law, all state industries – including some outside the purview of the Industry Ministry – will be organised into Italian-style sectoral holding companies responsible to a single Public Sector Minister. The holding companies will be given unprecedented freedom to map strategy, appoint management, raise capital and, perhaps most importantly, to sell off assets. "Some holding companies will have to sell successful parts to pay to restructure bad parts," says Dr Abdel Wahab, but adds: "We want

privatisation to be a tool for restructuring, not an objective in itself."

The minister promises that private and public sector companies will soon operate under precisely the same rules. Already the two compete on equal terms for capital and foreign exchange, and will soon pay the same prices for energy. The government has stopped financing enterprises from its own budget; state-owned companies must find their own resources.

Dr Adel Gasarini, a former chief executive of NASCO who now runs a private consultancy, believes the new public sector law will be useful as a transition. But ultimately, he says, some state industries are likely to die. During a recent visit, International Finance Corporation director Sir William Ryle said he believed Egypt was on the verge of a period of sustained growth in which industry would play a growing role. "Egypt is at the same stage Turkey was at 10 years ago," said the IFC official, adding that as a sign of confidence the World Bank's private finance arm planned to invest up to \$80m a year in Egypt.



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Population ..... 53.15m (mid 1990)  
Head of State ..... President Hosni Mubarak  
Currency ..... Egyptian Pound = 100 piastres  
Average exchange rate ... 1991 \$1 = E£2.24 Latest \$1 = E£3.31

ECONOMY	1990	1991
Total GDP (\$bn)	25.12	n/a
Real GDP growth (%)	10.8	n/a
GDP per capita (\$)	473	n/a
Components of GDP (%)		
Private consumption	80.5	n/a
Gross fixed investment	23.2	n/a
Stockbuilding	0.4	n/a
Government consumption	12.7	n/a
Exports	38.4	n/a
Imports	16.8	21.3
Consumer price inflation	2.684	4.094
Reserves minus gold (\$bn)	16.6	17.2
Narrow money growth* (% pa)	28.7	34.9
Broad money growth* (% pa)	14.0	21.3
Discount rate* (end period)	35.0	n/a
Gross external debt (\$bn)	21.0	n/a
Debt service ratio (%)	0.24	n/a
Current account bal (\$bn)	4.65	n/a
Exports (\$bn)	13.29	n/a
Imports (\$bn)	-8.64	n/a
Trade balance (\$bn)		
Main trading partners (\$b/88)	Exports	Imports
Italy	30.9	11.5
US	8.1	19.3
West Germany	4.9	10.1
France	4.5	10.1
UK	5.5	4.6

Notes: 1991 data is updated to the months noted below:  
(1) % change, year to July; (2) end August; (3) % change, year to May; (4) September.  
Source: IMF, Datastream, Economist Intelligence Unit.

Pirates and videos assail the Arab world's 'Hollywood'

## Cairo film studios in crisis

SWITCH on a television anywhere in the Arab world and the language one hears is likely to be the urban slang of Cairo. The city's entertainment industry dominates 150m Arabs as Hollywood's dominates the English speaking world.

But after seven decades in film making and three in filling the region's television screens, Egyptian show business is in a crisis. From 100 feature films a year in their 1950s heyday, the output of Cairo studios has dropped to only 30, producing a meagre annual turnover of \$10m. Egypt's state-owned Radio and TV Union once supplied 70 per cent of programming in the Arab world. Competition from satellites, video and nascent national studios have whittled away its market share.

For Egypt's cinema industry the foremost obstacle is finance. "We have excellent artists, excellent technicians

and no real competition in the Arab nation," says Mounib Shafat, who heads the cinema branch of the Egyptian Chamber of Industries. "Our whole problem is economic."

With cinema attendance in decline and video piracy rife in the home market, Egyptian film makers have come to rely on foreign sales for two thirds of their revenues. That gives their foreign distributors so much clout that a handful of Arab producers now finance 80 per cent of the industry.

A typical Egyptian film costs \$200,000 to shoot. Most studios finance production by selling a film in advance to a distributor in the Gulf. With his foreign right sold, the film

maker's profits must come from local sales.

Serious film makers are concerned by Gulf money's effect on the standards of Egyptian cinema. Foreign producers tend to be unsentimental, demanding only well-known stars and formula scripts studded with plenty of flesh and violence.

Financial pressures have limited the creativity of younger directors such as Mohammed Khan, Khairi Bichara and Atef al Tayeb whose work is representative of a trend away from the slapstick humour and melodrama that Cairo studios are famous for. The real Egyptian issues they like to treat – class con-

flict, urban crowding, corruption, the hypocrisy of tradition – are of no interest to video watchers in the Gulf.

Efforts to secure local financing have not been encouraging. Egyptian producers are wary of alienating the foreign finance monopoly. Director Mohammed Khan set a precedent by financing his latest film, *Knight of the City*, with a bank loan. Given the difficulties he has had getting the film screened in Egypt and sold abroad, few are likely to follow in his steps.

Nevertheless there are some bright signs for the future. Egyptian producers have plans to set up a joint production fund and a central-

ised agency for foreign sales. Long closed by inter-Arab squabbles, lucrative markets for Egyptian films have reopened in Lebanon, Syria and Libya. Anti-piracy structures which will soon be legislated in Egypt and other Arab countries should boost video sales that generate the bulk of income.

As a near monopoly of the state, Egypt's television production faces different problems. Its most successful products – soap operas, religious programmes and variety shows – remain popular outside Egypt. But the Radio and TV Union's bureaucratic approach has depressed artistic standards just as the

sophistication of Arab audiences has grown. At the same time Gulf countries have promoted their own programming, often luring away the best of Egypt's technicians.

Officials at the Radio and TV Union refuse to disclose sales figures that probably run into tens of millions of dollars, but admit that their share of Arab programming has fallen.

"Ten years ago we were the only producers of drama," says Mrs Zeinab Ezzi, who runs the Union's foreign sales department from a dingy, cramped office. "But now Arab countries are producing their own programmes. They get satellite TV. There is even private TV production."

Still, Mrs Ezzi appears unworried. "The competition is better for us. If we make better quality the viewers will ask for Egyptian programmes."

Max Rodenbeck

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Telex: 54337, 54680 CBIB UN Fax: 2829116 P.O. Box 1097  
FOREIGN EXCHANGE COUNTER & SUB-BRANCH TO ALEXANDRIA BRANCH  
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\*Full Commercial and Investment Banking Services in Local Currency and Foreign Exchange

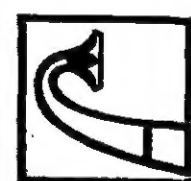
\*Experienced in Joint Venture Projects

\*Established and Participated in Twenty-Seven Projects and Financed Twenty-Eight Projects

## HEAD OFFICE

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## EXPORT DEVELOPMENT BANK OF EGYPT



EDBE

## ACTIVITIES

- \* FOREIGN TRADE FINANCE
- \* FINANCE AND PROMOTION OF EXPORT ORIENTED PROJECTS
- \* EXPORT INFORMATION CENTER
- \* EXPORT CREDIT GUARANTEE AND INSURANCE (UNDER STUDY)

STARTED OPERATION FEBRUARY 1985  
Amount in Millions (L.E.)

	87/88	88/89	89/90	90/91
Total Assets	359	490	783	1054
Net Profit	10.4	16.2	20.4	21.6

## EXPORT DEVELOPMENT BANK OF EGYPT

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